

Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

RAG Status Key	Total completion	Physical completion, outcomes are still being monitored	Project is on track	Project has minor issues and/or delays	Project has significant issues and/or delays
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People

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to June 2020 Comments	RAG
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<p>Skills Team generated income</p> <p>Careers & Enterprise company (CEC)</p> <p>ESF Skills for Business</p>	<p>Work Experience</p> <p>OxLEP skills team</p> <p>Skills Hub Deputy Manager</p>	<p>To ensure that young people are prepared for the world of work (SP 2 of Oxfordshire Skills Strategy)</p>	<p>Employer engagement to support recruitment supply chain through better informed students</p> <p>School engagement to help young people through the transition into work via suitable training and well-informed school staff</p>	<p>75 new employers supporting work experience placements</p> <p>40 School activities supported across the network</p> <p>5000 Work Experience placements</p>	<p>- 4,500 students from 26 cohorts, supported by the Work Experience team in 'experiencing a workplace'. COVID-19 has had enormous impact on WEX Service – all schools cancelled from lockdown week for this academic year. £14K invoices prepared for allocation made before this time. Deficit of £100K resulting in Team Lead role redundancy and redeployment of 2 Assessors for 4 days FTE per week to Business Support and 2.5 days backfilling redeployment by team administrator for LMI/ESF Skills for Business Programme.</p> <p>-Re-engineering of WEX Service in progress. Offered to schools. 5 responses for meetings after Summer Break. 14 proposed dates for placements pencilled in for March 2021 onwards. SLA Meetings being arranged for Autumn Term. New service resources/systems in development but limited time capacity to support due to redeployment.</p> <ul style="list-style-type: none"> - 3 Social Contract Skills proposals finalised, with a value of £20.5m. Focusing on schools, T Levels and Apprenticeships and OxLIFE. - Monthly LMI report created and shared with LEP stakeholders: https://www.oxfordshirelep.com/skills/skills-and-labour-market-information - PSkills Advisory Panel 'Skills and Labour Market Research' report produced and submitted to DfE, October 2019. - Entries for the Oxfordshire Apprenticeship Awards 2020 increased by 50%. - Virtual Skills Q&A delivered 'What impact has Coronavirus had on Oxfordshire's workforce?' www.youtube.com/watch?v=yHLHt6nOof0 	
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<p>OxLEP</p>	<p>Careers Hub</p> <p>Enterprise Advisor Network (EAN)</p> <p>OxLEP/CEC</p>	<p>Careers & Enterprise Company contract (match funded)</p>	<p>Carers Hub: 19 schools, 1 college, 3 SEND and 1 Pupil Referral Unit</p> <p>43 contracted schools and 10 additional schools in the EAN network</p>	<p>23 Secondary Schools (mainstream, SEND and PRU) engaged through the Careers Hub</p> <p>For all Cluster schools to achieve 4 Gatsby Benchmarks by Aug 2020. Other targets:</p> <ul style="list-style-type: none"> - Form a community of best practise - Drive improvement across all 8 Gatsby benchmarks - Implementation and impact - Reporting, evaluating and sharing best practise <p>53 schools engaged through the Enterprise Advisor Network To focus on Gatsby Benchmarks 5 'Encounters with employers and employees' & 6 'Experiences of Workplaces'</p> <p>70% of schools/colleges in EAN for 2 years to fully achieve GBM 5</p> <p>60% of schools/colleges in EAN for less than 1 year to fully achieve GBM 5</p> <p>55% of schools/colleges in EAN to fully achieve GBM 6</p>	<ul style="list-style-type: none"> - Exceeded CEC contract requirement of an Increase of 2 Gatsby Benchmark to 4.1 benchmarks achieved per Careers Hub school (formerly 2.8 benchmarks at start of programme). -24 schools/colleges engaged -Careers Leader workshops held every half term to concentrate on best practice. -CEC team have monthly meetings with Hub schools/colleges with clear agendas and visit reports and go through the Gatsby benchmarks. -Wood Green and Didcot Girls' school continue to offer leadership within the Hub. -Supported the 'Transformative Technologies Tour' for secondary school students interested in STEM. This enabled young people to see first-hand businesses working in this sector. Short video created to expand knowledge and raise awareness to a wider pupil audience via Oxfordshire schools. 53 mainstream and SEND/PRU schools/colleges engaged 43 Enterprise Advisers engaged Termly EA meetings – now far more structured with more thorough training for new and existing EA's on their role <p>CEC team continue to work closely with the Careers Leaders around GBM's 5 & 6 - results for the Enterprise Advisor Network:</p> <ul style="list-style-type: none"> - 75% of schools achieving Benchmark 5 - 70% of schools achieving Benchmark 6 	
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<p>OxLEP</p>	<p>Skills Advisory Panel</p> <p>Oxfordshire Skills Board / OxLEP skills team</p>	<p>To develop an Oxfordshire Skills Advisory Panel (SAP) aligned into our Skills Board</p>	<p>SAP in place by October 2019</p>	<p>SAP in place by October 2019</p>	<ul style="list-style-type: none"> - Skills Advisory Panel in place and 'approved' by DfE - Skills Advisory Panel (SAP) labour market analysis submitted to DfE by the end of October deadline - Commissioned Employers Skills Survey to underpin refreshed skills strategy – Analytical work on track - Focus groups delayed by COVID-19 (anticipated to continue Jun/July) - Developing refreshed Skills strategy to be adopted by OSB/SAP in spring 2020 - Grant confirmed by DfE for SAP work – awaiting MOU – researching and planning grant spend in preparation – grant due to be paid in July. Guidance for Skills Report and Plan due to be shared September 2020. Commission brief for Sustainable data webtool/warehouse responded to by 2 tender proposals. Preferred supplier with immediate effect with completion deadline 29 August 2020. To be presented to OSB/SAP 15 Sept 2020 and DfE March 2020. - 3 LIS Social Contract project proposals submitted to STEET to support activities - Local Skills Report and Plan to be developed on receipt of completed webtool from supplier. Grant fund available to commission external support to deliver this. 	
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<p>OxLEP</p>	<p>Vocational Education</p> <p>Oxfordshire Skills Board / OxLEP skills team</p>	<p>To raise awareness of vocational education i.e. Apprenticeships and T Levels as an alternative route to HE/FE</p>	<p>Deliver CareersFest engaging c1500 young people & 60 employers</p> <p>Deliver a fully sponsored Oxfordshire Apprenticeship Awards (delivery likely in early 20/21)</p>	<p>Deliver CareersFest engaging c1500 young people & 60 employers</p> <p>Deliver a fully sponsored Oxfordshire Apprenticeship Awards (delivery likely in early 20/21)</p>	<ul style="list-style-type: none"> - Delivered Apprenticeship Training Providers webinar on the LEP priorities and LMI. The DfE and national SAP team also presented their work and highlighted the collaborative working of LEP and Government departments. - DWP and DfE Skills Recovery Focus briefings on Apprenticeships and Internship opportunities for employers - Led on a virtual 'Careers Fair' via twitter to promote Apprenticeships and vocational training with National Careers Service and Job Centre Plus supporting - CareersFest is currently being reviewed against the LIS and forthcoming Skills Priority Statement to ensure that future events meet the needs of education providers and employers. <p>Launched the 2020 Oxfordshire Apprenticeship Awards at the Oxford Science Park on 24.10.19.</p> <p>Oxfordshire Apprenticeship Awards Final now to be a video instead of a physical event due to Covid-19. To be released on 1st October 2020</p> <p>12 Apprentice Ambassadors recruited and trained in October, 21 in total from April to 31st December</p> <ul style="list-style-type: none"> - Promotion of Apprenticeships via Q&A panel at OxBIO event and Radio Oxford interview. - 3 VLOG's created by Apprentices about their training (and in some cases their experience of being on furlough). 	
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OxLEP	<p>Skills for Business</p> <p>European Social Fund (ESF)</p>	To deliver an effective and co-ordinated skills hub for all eligible SME's across Oxfordshire.	<ul style="list-style-type: none"> - 57 SME's supported (12 hours) - 400 SMEs engaged in workshops, activities, programmes. - 80 Skills Needs Analysis completed - 27 SMEs engaged with schools - 20 graduate placements brokered - 20 Apprenticeship Ambassadors recruited - 30 SMEs supported to offer post 16 work placements for the first time - 30 SMEs supported to take on their first Apprentice - 6 Community Engagement plans agreed with Oxfordshire 	21 SME's supported (12 hours) 2019/20.	<ul style="list-style-type: none"> - Programme launched at 2019 Annual Event. - Virtual Leadership and Management training course provided to businesses. A further two courses planned from September. - 168 SME's engaged - 25 Skills Needs Analysis completed. - 21 Apprentice Ambassadors recruited - 1 SME supported to take on their first 16+ work placements for the first time - 31 SME's supported to take on their first Apprentice - 4 Community Employment Plans agreed within Oxfordshire 	
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<p>LGF1</p>	<p>Oxford Centre for Technology and Innovation</p> <p>City of Oxford College – Activate Learning</p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>145 new learners assisted in courses leading to a full qualification by March 2025.</p> <ul style="list-style-type: none"> - 15 in 17/18 (13 delivered) - 15 in 18/19 (67 delivered) - 22 in 19/20 - 23 in 20/21 - 70 in 21-25 <p>8 new employees by March 2025 – 2 already delivered in 16/17</p>	<p>22 new learners assisted in courses leading to a full qualification by March 2020.</p> <p>6 new employees recruited, specifically to support the development of an Institute of Technology.</p>	<p>LGF1 buildings in Engineering and Electrical Installation were designed to allow large group sizes. As we returned to work in June, the design of these buildings helped implement social distancing measures. Student applications look positive for 2020/21 and planning is underway to embed the new Institute of Technology (IOT) into our existing campus. and the LGF1 buildings.</p> <p>In lockdown, our teachers have been teaching students based at the Technology Campus remotely.</p> <p>We are planning to host a City and Guilds Conference towards the end of the summer term which will help our work on locking in technician level pathways alongside our existing engineering pathways. The reputation of the campus as a centre for STEM is growing. This has resulted in the successful awarding of IoT status in partnership with Milton Keynes College and Cranfield University. The project has attracted capital to refurbish an additional building on the site allowing us to grow our STEM provision into L4 and Higher Apprenticeship provision in digital. Plus, plans have been finalised to turn the centre into a STEM hub for our Thames Valley provision.</p> <p>The number of student projects co-created with employers and industry leads continues to grow and the workshop facilities available via LGF1 allow us to implement multi-disciplinary projects. One, a heritage project in collaboration with Jaguar Land Rover, will be worth following as the project gets underway.</p> <p>New intake of Engineering students has met our early recruitment targets. We are also seeing very positive growth in student numbers in Electrical Installation.</p>	
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LGF1	<p>Advanced Engineering and technical skills centre</p> <p>Abingdon & Witney College</p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>385 new learners assisted (in courses leading to a full qualification) up to March 2025 (55 per year from 18/19 onwards)</p> <ul style="list-style-type: none"> - 53 delivered 18/19 <p>4 new jobs in 18/19</p> <ul style="list-style-type: none"> - 3.3 delivered 18/19 	<p>55 new learners assisted (in courses leading to a full qualification) in 19/20</p>	<p>Advanced Skills Centre formally opened on 20 April 2018.</p> <p>34 New learners in 2019/20</p>	
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LGF2	<p>Care Skills Training Centre (FKA Activate Learning Care Suite)</p> <p>City of Oxford College – Activate Learning</p>	<p>Increased ability to meet health and social care training and skills demand</p> <p>Learners complete different qualifications at different levels</p> <ul style="list-style-type: none"> • Bronze Nurse Cadet Programme was launched in Sept 2018 • Silver Nurse Cadet Programme was launched in Sept 2019 • Gold Nurse Cadet Programme will be launched in February 2020 (Revised date is September 2020) 	<p>405 new learners assisted in courses leading to a full qualification by March 2025.</p> <ul style="list-style-type: none"> - 20 in 17/18 - 20 in 18/19 - 75 in 19/20 - 75 in 20/21 - 215 in 21-25 <p>2 new employees by March 2021 – 1 already delivered in 17/18</p> <p>2018-19 Achievements 202 16-18 learners completed a full L2 and L3 qualifications in HSC</p>	<p>75 new learners assisted in courses leading to a full qualification.</p> <p><u>September 2019- June 2020</u></p> <p>155 learners (16-18) are currently benefiting from accessing the Care Skills. All HSC learners are timetabled 3hrs per week.</p> <p><u>HSC Oxford</u> Level 1 HSC 38 Bronze Level 2 HSC 45 Bronze Level 3 Y1 37 Silver Level 3 Y2 35 Silver</p> <p><u>HSC Banbury 53</u> Are not timetabled but occasionally using the facilities</p> <p><u>Early Years Oxford 58</u> Level 2 18 Level 3 Y1 20 Level 3 Y2 17 (These were planned for March 2020- revised date September 2020)</p> <p><u>Ambulance & Community Care Training Facilities</u> Learners will be able to benefit from these facilities in February 2020. Was not possible to deliver due COVID-19</p>	<p>An ambulance training suite has been added to the facilities offered.</p> <p>FE students (16-18) partake in a nurse cadet programme to enhance care skills.</p> <p>Quality – The centre offers excellent learning experience that introduces FE learners to health care roles.</p> <p>Due to COVID, not able to deliver: Opportunity for year 11 students to practice in a health environment to give them insight into the workplace. Community work linking with The Orders of St John Care Home Trust. School students are accessing the facility monthly to explore careers in the NHS.</p>	
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<p>LGF3</p>	<p>Agritech Skills Innovation Centre</p> <p>Abingdon & Witney College</p>	<p>Increased levels of Agritech skills in line with Skills Strategy aspirations</p>	<p>Construction of new Agritech skills centre</p> <p>Construction complete and operational by December 2018</p> <p>From Sep 2020 each year</p> <ul style="list-style-type: none"> - 20 apprenticeship places - 15 full-time student places - Minimum 8 HE student places <p>2.5 jobs</p>	<p>10 new apprenticeship starts</p> <p>8 new Full-Time students</p> <p>4 new HE students</p>	<p>Riding school relocated July 2018</p> <p>Agritech building complete December 2018. Fit out completed January 2019.</p> <p>Formal opening 17 May 2019</p> <p>7 New learners in 2019/20</p> <p>1.7 jobs created in 2019/20</p>	
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LGF3	<p>Activate Hospitality Centre</p> <p>Activate Learning</p>	<p>Increased ability to support the growth of the visitor economy in Oxford city and the wider county.</p> <p>Delivery of high-quality facilities to turn around a trend of falling hospitality enrolment at 16-18 and encourage greater industry support to drive curriculum development and industry experience.</p>	<p>Construction of a new hospitality training centre at Oxford city campus.</p> <p>To be complete and operational by January 2021.</p> <p>1750 learners assisted in accredited learning leading to a range of qualifications by July 2025 (end of 2024/25 academic year):</p> <ul style="list-style-type: none"> - 310 in 2021/22 - 390 in 2022/23 - 487 in 2023/24 - 563 in 2024/25 <p>390 learners (incl. school children and adults) assisted in hospitality short courses by July 2025 (end of 2024/25 academic year):</p> <ul style="list-style-type: none"> - 75 in 2021/22 - 90 in 2022/23 - 105 in 2023/24 - 120 in 2024/25 <p>5.5 new jobs created by March 2025 to support growing hospitality provision.</p>	<ul style="list-style-type: none"> • Complete agreement • Discharge pre-commencement planning conditions • Appoint main contractor • Commence enabling works by June 2020 • Complete building work by March 2021 • Engage with employers to support development of hospitality curriculum 	<ul style="list-style-type: none"> • Project review completed following impact of COVID19 – resulting in revised milestones. • Revised Funding Agreement is in place • Applications to discharge pre-commencement conditions have been submitted (CIL levy charge paid) • SDC has been appointed as main contractor – Building contract is signed and in place. • Relocation work has been completed. • Investigatory and enabling work has commenced • Project end date target remains March 2021 	
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<p>LGF3</p>	<p>Advanced Digital and Science Centre</p> <p>The Henley College</p>	<p>The delivery of refurbishments at Henley College to create the following digital hubs:</p> <ul style="list-style-type: none"> • A mini STEM centre • STEM learning lounge • A digital skills and enterprise hub • A digital and creative arts hub • A digital STEM hub 	<ul style="list-style-type: none"> • Creation of a 373m2 Digital Skills and Enterprise Hub in building D1 on the Site • Creation of a 288m2 Digital and Creative Arts Hub in building R4 on the Site • Creation of a 548m2 Digital STEM Hub in the Library in building D6 on the Site <p>Recruitment of 100 new learners in the STEM subject areas by the end of the year 2024/25 and by reference to the Organisation's reported student numbers as at 31st March 2016.</p>	<p>Complete the refurbishment works to the following:</p> <ul style="list-style-type: none"> • A digital skills and enterprise hub; and, • A digital and creative arts hub • A mini STEM centre (2018) • STEM learning lounge (2018) <p>Complete the design work to enable work to be carried out in Summer 2020.</p>	<p>Completed the refurbishment works to the following:</p> <ul style="list-style-type: none"> • A digital skills and enterprise hub; and, • A digital and creative arts hub • A mini STEM centre (2018) • STEM learning lounge (2018) <p>The following activities have been completed:</p> <ol style="list-style-type: none"> 1. Design and scoping of the works; 2. Tender and appointment of contractor; 3. Works progressing on site, commenced on the 13 July 2020; 4. Completion date for the contractors works in 31 August 2020; 5. FFE client install week commencing 31 August 2020. <p>The change request was approved by OxLEP to move the works from D6 on the Deanfield campus to R3 on the Rotherfield campus. The works are being completed in R3 as per the approved change request.</p>	
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<p>LGF3</p>	<p>Oxfordshire Advanced Skills (OAS) Phase 3 Pilot – Robotics, Power Engineering and Space Science</p> <p>UKAEA</p>	<p>The OAS phase 3 pilot will deliver apprenticeships from level 4 to 7 in line with national priorities and local needs. This pilot project focuses on paving the way for the delivery of OAS phase 3 by fitting out lab space to pilot the Robotics, Power Engineering and Space Science strands of Phase 3, and engaging stakeholders on the development of the curriculum and design of the future facility.</p>	<p>Fit out of lab space with industrial scale equipment by August 2020.</p> <p>Apprentices starting during 2020, and no later than January 2021.</p> <p>Deliver 240 high and degree apprenticeships over four years and upskill 800 people (through short courses) and 750 through e-learning over four years.</p>	<p>Complete Clean room Space module for Level 4 Programme</p> <p>Order equipment relating to clean room space module</p> <p>Agree Space Programme's to be taught at Harwell</p>	<p>Industry based discovery work now complete</p> <p>Discussions with STFC taken place to agree approach for Clean Room module with level 4 Space Programme</p> <p>Note: We are continuing to review impacts relating to Covid-19 and will update further next quarter</p>	
<p>LGF3</p>	<p>Construction Skills Academy</p> <p>Abingdon & Witney College</p>	<p>Increased levels of construction skills throughout Oxfordshire in line with Skills Strategy aspirations</p>	<p>Regional centre across 3 sites</p> <p>In the first 5 years of operation (from 2021):</p> <ul style="list-style-type: none"> - 400 apprentices; - 240 full time students; - 300 part time students. 	<p>Creation of Bicester construction skills centre by December 2020</p> <p>First students enrolled at Bicester by March 2021</p>	<p>Building leases signed with landlord June 2020</p> <p>Tender for building works completed April 2020</p> <p>Building contractor started on site June 2020</p>	

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Place

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to June 2020 Comments	RAG
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<p>LGF1</p>	<p>Oxford Flood Alleviation Scheme</p> <p>Environment Agency</p>	<p>1) Reduce flood damages to at least 1000 homes and businesses currently at risk in Oxford</p> <p>2) Reduce flood risks to infrastructure and utilities in Oxford</p> <p>3) Safeguard Oxford's reputation as a thriving centre of commerce that is open for business</p> <p>4) Create and maintain new recreational amenities, wildlife habitat and naturalised watercourses accessible from the centre of Oxford.</p>	<p>Ongoing approval of Full Business Case by government</p> <p>Securing authorisations needed (planning and land agreements)</p> <p>Finalisation of scheme design and construction arrangements</p> <p>Construction begins TBC</p> <p>Construction Complete TBC</p>	<p>Archaeology surveys – Summer 2020</p> <p>Ecological Surveys – Spring / Summer 2020</p> <p>A423 bridge works begin – Summer 2020</p> <p>Flood Exercise – Aug 2020</p> <p>Preparation of updated planning application – Spring 2021</p>	<p>Over the last three months, the Oxford Flood Alleviation Scheme project team have been working hard to ensure that the scheme remains on programme despite the restrictions in place due to Coronavirus.</p> <p>We are continuing to work with Oxfordshire County Council to ensure that their design for the A423 bridge offers the capacity our scheme needs. Oxfordshire County Council will be starting their safeguarding (propping) works in July, which is the first step towards replacing the A423 bridge.</p> <p>We have worked hard with our contractors, Jacobs and VBA, to ensure that important ecological and archaeological survey work can still be completed to plan whilst complying with social distancing guidelines.</p> <p>Alongside the redesign work we are taking this opportunity to explore greater opportunities for the scheme to facilitate wider environmental benefits and reduce the carbon impact. All of this will feed into an updated planning application and Compulsory Purchase Order in 2021.</p> <p>We remain fully engaged with landowners and local communities, especially those who have previously made objections to the scheme. We continue to work with partner organisations and the local communities to ensure there are robust plans in place should any flooding occur whilst the scheme remains in development. We will be holding a flood incident exercise in August where we will be testing the deployment of flood barriers in the local area.</p>	
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LGF2	Oxford North Thomas White Oxford Ltd	<p>The project aims to establish an innovation district building on close links to the universities and businesses in the city. It will become a vibrant and successful mixed-use area.</p>	<ul style="list-style-type: none"> - 90,000 sqm employment land - 500 new homes - 2,500 sqm local retail space - A hotel - Highway improvements - Cycle ways - Public open spaces 	<p>Planning permission</p> <p>MOU in place</p>	<p>Planning permission has been granted.</p> <p>MOU work is in final stages with Thomas White Oxford Ltd.</p>	
LGF2	Oxpens Oxford City Council	<p>Regeneration of the Oxpens area of the West end of Oxford to deliver a new sustainable community that supports the economy of Oxford</p>	<ul style="list-style-type: none"> - 500 homes - 500 student flats - 6,839 sqm Hotel 150 beds - 8,264 sqm B1 Office - 4,160 sqm B1 R & D - 543 sqm A1-A5 uses - 1,265 jobs - 15 Apprenticeships - Local facilities - Public open space 	<ul style="list-style-type: none"> - 500 student flats - Contract in place with the developer - Final masterplan developed 	<p>500-unit student accommodation has permission, planned occupation 2019.</p> <p>First parcel of land granted planning permission</p> <p>Demolition completed on above parcel and construction commenced</p>	

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LGF3	Osney Mead University of Oxford	<p>The Osney Mead Project currently envisages the development of supporting University research facilities, incubation/translational facilities and commercial space to create a recognised Innovation Quarter.</p> <p>The development will include the phased delivery of 600 residential units of graduate accommodation.</p>	<p>Outputs: Provision of an 800m2 research building to be occupied and the creation of 21 direct jobs by 31 March 2025.</p> <p>Outcomes: Minimum 400 units graduate accommodation.</p> <p>3460 supported jobs to be delivered before 2025.</p> <p>519 direct and supported jobs from April 2025 onwards.</p> <p>20,000m2 of research, incubation and commercial buildings</p>	<p>Planning consent agreed for Transport Link Works (TLW) September 2020</p> <p>Technical approvals October 2020</p> <p>Contractor appointed December 2020</p> <p>Construction commences December 2020</p> <p>LGF funded element of TLW completed by end of March 2021</p>	<p>The LGF funded element of the TLW is progressing in line with the programme produced by the Project Manager (PM) (Ridge & Partners LLP). The University has released the £300k of financial exposure necessary until the project has progressed to a level allowing revenue expenditure to date to qualify as capital. Procurement and VAT hurdles have been overcome.</p> <p>Initial surveys have been completed and a Planning Consultant appointed. Planning applications and technical approvals for the project are in progress.</p> <p>Negotiations with the EA for use of their land for Section 7 of the TLW are ongoing.</p> <p>Plans are being developed to extend the Southwell Building towards the delivery of the research building output.</p> <p>Residential provision at Osney was included in the Oxford 2036 Local Plan and L&G has been appointed as a development partner with University.</p>	
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Enterprise

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to June 2020 Comments	RAG
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<p>OxLEP</p>	<p>Inward investment (FDI) enquiry handling service</p> <p>OxLEP Business Invest Team</p>	<p>New foreign direct investment in to the county. Foreign Direct Investment enquiries dealt with confidentially, promptly, and professionally.</p>	<p>Managing investment pipeline and enquiry handling service to deal with potential investors</p> <p>Responding to 70 FDI enquiries per annum securing at least 25 investment projects for the year (see below)</p>	<p>Responding to 70 FDI enquiries per annum securing at least 25 investment projects for the year (see below)</p>	<p>15 inward investment enquiries from new or existing investors logged this year.</p> <p>There are currently 85 live active projects in the FDI enquiry pipeline</p>	
<p>OxLEP</p>	<p>Account management and business engagement service</p> <p>OxLEP Business Invest Team</p>	<p>Oxfordshire companies stay and grow in the county.</p>	<p>Coordinated Account Management Programme with foreign owned companies alongside DIT and local partners</p> <p>15 foreign owned companies account managed</p> <p>Wider business engagement alongside other OxLEP teams and local partners.</p> <p>75 business engagements over the year</p>	<p>15 foreign owned Account Management visits and interactions to identify investment opportunities, provide support and better understand barriers to growth</p> <p>75 business engagements over the year to support growth and collect business intelligence</p>	<p>5 foreign owned Account Management visits and interactions</p> <p>16 business engagements</p>	

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<p>OxLEP</p>	<p>Foreign Direct Investment projects</p> <p>OxLEP Business Invest Team</p>	<p>Specific projects designed to retain and grow more businesses.</p> <p>New foreign owned companies set up in Oxfordshire and create jobs in the county.</p> <p>Oxfordshire foreign owned companies stay and grow in the county.</p>	<p>Strong relationships with partners to identify and support FDI projects through improved liaison and relationship management.</p> <p>Working with DIT to: strengthen the inward investment offer internationally and promote Oxfordshire as a global asset; increase international trade / export success; and promote capital investment opportunities; and secure capital investment for large capital projects.</p>	<p>25 FDI successes (of which 10 are higher value foreign investments).</p> <p>Total FDI investment value £230m</p> <p>FDI investment supporting 400 jobs created/safeguarded</p> <p>Internationalisation Delivery Plan refreshed and agreed with DIT</p> <p>Strategic Business Case forming part of LIS Investment Prospectus and Delivery Plan with resource for delivery</p>	<p>No verified successes reported by DIT to date</p> <p>The refreshed Internationalisation Delivery Plan will be presented to the OxLEP Board in September. OxLEP is supporting DIT in development of the new national Investment and Export Strategies</p> <p>The Strategic Business Case for the Internationalisation Plan has been completed and submitted and will form a key project within the LIS Investment Plan</p>	
<p>GROWING PLACES FUND (ROUND 3)</p>	<p>Saietta Group Ltd (was Agility Global Ltd) (£150,000)</p>	<p>New facilities for advanced electrical motors across a wide spectrum of applications, including but not limited to, advanced electric motorcycles.</p>	<p>Fit out of new production facilities at Upper Heyford</p> <p>Potentially 40 new FTE jobs in the UK.</p>	<p>Ongoing recruitment to reach jobs target</p> <p>Ongoing R&D in electric motors and controllers bringing new products to market</p>	<p>Loan repayments complete.</p> <p>28 of 40 jobs created so far. Recruitment for further jobs is ongoing.</p> <p>New Chief Operating Officer and Chief Engineer employed.</p> <p>Patent pending reached on our new motor topology.</p>	

Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

LGF1	<p>Centre for Applied Super conductivity</p> <p>University of Oxford</p>	<p>Support the cluster of applied superconductivity industry in Oxfordshire with S&T support and new longer-term developments in new materials and deeper understanding of how superconductors behave in real environments</p>	<p>Establish an Industrial advisory board (IAB). Refurbish and equip a materials discovery laboratory and a materials testing laboratory for superconductors</p> <p>Develop a core research portfolio</p> <p>Establish industrial open access to facilities.</p> <p>23 jobs by March 2021</p>	<p>Grow research portfolio via funded projects – aim to submit at least 2 collaborative R&D proposals.</p> <p>Develop concept for CfAS2.</p> <p>1 new job in 2019/20</p>	<p>CfAS officially opened 27th February 2017 by Nigel Tipple</p> <p>Full complement of research staff and technicians, including one apprentice in place with a number of graduate students and undergraduate (Part II) researcher in place. There are 6 academics, 4 post-doctoral researchers, 7 (+2 new) researchers and 7 support staff associated with CfAS</p> <p>New projects (science and capital) secured gearing CfAS funds. Continued recruitment of graduate students for 1 year M. Phil. and 4 year D. Phil projects. Continuing engagement with industrial partners through IAB.</p> <p>Established CfAS seminar series</p> <p>Four post graduate projects available to start October 2020.</p> <p>Beamtime secured at the Diamond synchrotron for 2 new projects. Access dates still to be agreed.</p> <p>Two new Part II students have been reserved to start in September 2020</p> <p>New EPSRC funded project on “Large Bulk (RE)BCO superconducting magnets for desktop NMR/MRI” started.</p>	
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Enterprise Zone 1	Enterprise Zone 1 South and Vale Councils	Implementation Plan written & approved by SOVWHDC. Presented to the LEP Board on 7 th March 2017 seeking approval for submission to DCLG.	No of Investments secured No of jobs secured Unable to report on capitalised lease costs at this time. Reported capital equipment costs	0 170 £3,000,000	0 21 jobs £543,045	
Enterprise Zone 2	Enterprise Zone 2 South and Vale Councils	Implementation Plan written & approved by SOVWHDC. Presented to the LEP Board on 7 th March 2017 seeking approval for submission to DCLG.	No of Investments secured No of jobs secured Unable to report on capitalised lease costs at this time. Reported capital equipment costs	4 247 £280,000	0 1 job £0	

Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

<p>Enterprise Zones</p> <p>Science Vale UK marketing</p>	<p>Science Vale UK marketing</p> <p>South and Vale Councils</p>	<p>Science Vale UK & the Enterprise Zones Marketing Plan 2017/2018 written and approved by SOVWHDC. To be presented to the LEP Board on 20th June 2017 to seek approval for submission to DCLG</p>	<p>Development and delivery of an updated Enterprise Zones Marketing Plan 2019/2020 – 2020/2021 with a greater focus on partnership collaboration</p> <p>Partner marketing meetings to be held bi-annually – including OxLEP, Culham Science Centre, Harwell Campus and MEPC.</p> <p>Newsletter open rate to reach 25 per cent</p> <p>New website launched to promote the Science Vale area and reflect current stage of Enterprise Zone programme, resulting in increased number of new website visits.</p>	<p>New Science Vale website launched June 2020</p> <p>2,000 new website users by end of 20/21</p> <p>CTR (impressions resulting in click to website) 20% by end of 20/21</p> <p>1,000 Twitter followers by end of 20/21</p> <p>LinkedIn and Facebook followers increased by 100% by end of 20/21</p>	<p>New Science Vale website (www.sciencevale.com) launched June 2020</p> <p>Engagement levels are constantly rising on Twitter, with a steady increase of profile visits, mentions and followers each month.</p> <ul style="list-style-type: none"> • Twitter – 19.6k impressions (people who have seen our tweets). Apr-Jun 2020, 834 followers • Facebook – 33 followers • LinkedIn – 71 followers 	
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ERDF	<p>eScalate</p> <p>OxLEP Business – Growth Hub</p>	<p>Build on and continue to raise awareness and strengthen the range of support available from Oxfordshire Business Support (Oxfordshire’s Growth Hub)</p> <p>Develop World Class Oxfordshire Scale Up programme in line with Local Industrial strategy commitments in collaboration with key Oxfordshire stakeholders</p> <p>Successful delivery of ERDF programme – supporting Social Enterprise and Access to Finance</p>	<p>Build on and continue to raise awareness and strengthen the range of support available from Oxfordshire Business Support</p> <p>To simplify, continue to raise awareness and encourage greater engagement and interaction of the business support.</p> <p>Run a number of scale up round tables working with local/national stakeholders including Scaleup Institute and British Business Bank</p> <p>Achievement and completion of all ERDF targets by December 2022</p>	<p>Expand the delivery on the Scale-up side of the programme to include a subsidised scale-up programme and one to many activities alongside one to one support.</p> <p>Continue to deliver the social enterprise programme of workshops, peer to peer and one to one support.</p> <p>Work closely with sub-contractors to improve delivery of outputs and increase spend.</p> <p>Utilise the opportunity available from MHCLG to flex the programme under COVID enabling more generic start up and growth business support within eScalate.</p>	<p>Scale-up:</p> <p>The eScalate programme advisor contract was terminated in May 2020. The same month the contract was re-advertised. This tender is due to close on 12th June. As such, there has been little activity on the 1:1 support for access to finance/investment readiness. Clients have been supported by colleagues from across the Growth Hub in order to maintain relationships and support.</p> <p>During May a three written quotes exercise took place to procure a scale-up programme. This was awarded to Oxford Brookes. Through this the eScalate programme will part pay for eligible scale-up businesses to take part in this programme.</p> <p>Social enterprise:</p> <p>The social enterprise programme delivered by OSEP (sub-contractor) is up and running. As reported in March 2020 delivery has been adapted to continue under COVID-19 restrictions. This is causing some issues with getting paperwork back from clients but other than that is successful. The advisor is meeting with clients on a 1:1 basis. There have been 3 webinars a month covering a variety of topics. The first peer to peer groups began in May:</p> <p>Grants:</p> <p>As reported at the last quarter we have moved to a ‘rolling’ grant programme with deadlines on the first and third Fridays of each month. In April and May the Panel has approved three grants totaling just short of £50K. We continue to work closely with existing grant recipients to amend their project or timelines to accommodate the impact of COVID on their plans.</p> <p>The programme is rag rated amber as it remains under profile on both spend and outputs. However, mitigation is in place:</p>
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

<p>EDRF</p>	<p>Innovation Support for Business (ISfB) Phase 2</p> <p>OxLEP Business Support Team as Lead Delivery Partner with Oxfordshire County Council (OCC) as the accountable body. Other Delivery Partners are Cherwell DC, Oxford CC, Oxford University NHS Foundation Hospitals Trust and the University of Oxford.</p>	<p>The successful delivery of the ERDF Priority Axis 1 Research and Innovation Grant Funding Agreement</p>	<p>Support SMEs to innovate, support the development of the innovation ecosystem and improve business access to research institutions.</p> <p>Continued achievement and completion of ERDF targets in line with agreed contract.</p> <p>Re-visit historic clients to ensure all outputs have been claimed.</p>	<p>All deliverables except C26 and P02 are cumulatively on or ahead of target. We are slightly behind on profile for the C26 target by 1, we are working with our partners to encourage collaboration events to help achieve this target as well as working closely with our grant recipients to obtain evidence of their C26 impacts achieved as a result of their Go-Create grant.</p>	<ul style="list-style-type: none"> • SME's continue to attend Workshops and receive 1:1 support from the ISfB advisor at OxLEP and through our partners who have a variety of specialisms. • The Innovation advisor is delivering grant / business support surgeries on a weekly basis (every Wednesday). He is continuing to deliver these using Microsoft Teams and is speaking to an average of 12 – 15 clients a week. • Offering open grant rounds to respective clients has been successful, we will continue to run open grants and monitor this on a quarterly basis. • This quarter we have made 7 payments against a total SME grant costs of £80k. • Total grants offered this quarter £212,747 <p>Planned delivery for the next quarter</p> <ul style="list-style-type: none"> • Continue to run rolling grant rounds and monitor impact • Support and encourage existing clients to submit claims • Review marketing strategy to ensure we are focusing on the right target market • Several partners finish delivering on the programme in September. We will support them to achieve their targets, both financially and to achieve their Outputs. 	
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

<p>LGF3</p>	<p>Disruptive Innovation for Space Centre (DISC)</p> <p>Satellite Applications Catapult</p>	<p>To operate the Disruptive Innovation for Space Centre on Harwell campus for Oxfordshire, ensuring businesses can use the facilities for product prototyping and testing to create innovative products.</p>	<p>Maintain operations of DISC during 2020/21</p> <p>35 SMEs (including previous years) utilise DISC facilities by March 2021</p> <p>11 direct jobs created by September 2020</p> <p>176 supported jobs by March 2024.</p>	<p>At least 35 companies utilising DISC facilities.</p> <p>11 direct jobs created by September 2020.</p> <p>Companies utilising facilities - employment metrics process implemented to monitor outcomes.</p>	<p>DISC Zephyr remains fully operational during the Covid-19 pandemic, however the physical number of people utilising the facility has been affected with distancing measures implemented.</p> <p>To date - 22 organisations have utilised DISC facilities.</p> <p>Direct jobs created to date: 8.</p>	
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

<p>LGF3</p>	<p>Connected and Autonomous Vehicles at Culham (previously Smart Oxford: Culham City)</p> <p>UKAEA / RACE</p>	<p>To host a growing community of those developing CAV vehicles and associated products and services</p>	<p>Provide an urban test bed for the testing of CAV and ancillaries</p> <p>Provide specialist test and evaluation equipment and services.</p> <p>Host a growing number of companies active in the sector.</p> <p>48 new jobs</p>	<p>Finish construction of the Pit Lane workspaces</p> <p>Construct, fit out and commission new Control Centre</p> <p>Install dedicated DSRC and 4G networks to support connected-CAV operation</p> <p>Upgrade Culham site infrastructure</p> <p>Develop relationships with digital twins</p> <p>Work with Millbrook Proving Ground to extend CAV testing offer</p> <p>Tenant in place for two out of four units.</p> <p>41 new jobs (cumulative)</p>	<p>- Building is complete, handover has taken place and the 3 of the 4 units are in use. End of first year snagging visit has been scheduled and once any remedial work required has been completed the final tranche of the retention sum will be released. Marketing of the units continues. In the past month we have had enquiries from two commercial companies seeking quotes to take Pit Lane units on short term lets.</p> <p>-We have occupied the control centre. Whilst the meeting room/hot desk space are available for use Covid restrictions means that this space has not been available for use in the past quarter.</p> <p>- Installation of CCTV and DSRC has been completed but final commissioning/handover is delayed due to the need for face-to-face training to take place. LTE order placed and are discussing installation timetable with our supplier.</p> <p>- Smart traffic light procurement work has been split into two lots in order to increase options and speed overall delivery. An order for the groundworks component has been placed. A tender for the (smart) head units and connected aspects is in preparation,.</p> <p>- We continue to working with Zenzic to establish a common format for digital twins of all UK testbed sites and that we have a suitable data set that we can contribute.</p> <p>- We continue to work with Millbrook to promote our capabilities and align our combined market offering. We continue to engage with potential users as they prepare funding bids. We have received a number of such enquiries in recent months.</p> <p>- A long term tenant is in place for one of the units.</p>	
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<p>LGF3</p>	<p>Prodrive Powertrain Technology Centre</p> <p>Prodrive</p>	<p>A new high technology transient dynamometer centre for the testing and development of engines and innovative vehicle propulsion systems which use conventional fuels, electric and hybrid power, for a range of sectors including automotive, motorsport, marine, defense and aerospace.</p>	<p>Centre to be built and equipped by May 2019</p> <p>23 direct jobs by 2021</p>	<p>Centre to be equipped by May 2019</p> <p>23 direct jobs to be created at Prodrive by 2021</p>	<p>The Centre has been completed and is operational. There was an overspend on the original forecast budget creating a larger match to funding provided.</p> <p>21 direct jobs created up to June 2020 (2 new since the last update) as we start to take on personnel for our Dakar programme mentioned below. The recruitment is slower than planned due to COVID 19 but on a positive we are not making any redundancies in this area of the business. We still need to recruit a further 3 people in Q4 2020 for the programme in the powertrain area.</p> <p>Due to demonstrating our new Powertrain capability Prodrive has secured the first phase of a Dakar Rally Raid motorsport programme for the Bahrain Sovereign Wealth Fund. This has already created new roles for engine development within this programme. In addition, this programme will support creation of additional roles in other skill sectors.</p> <p>In total there are about 25 design engineers currently working on the project of which 1/3rd are powertrain related. Going forward there will be around 35 people required to operate the team which 20 will be new roles and about 5 of these will be powertrain related. Those recruited to date are already included in the above reported figures.</p> <p>We are now discussing further projects with the client including a road car and military vehicle</p>	
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LGF3	<p>Oxford Plant Science Innovation Centre</p> <p>University of Oxford</p>	<p>The creation of an interconnected centre for innovative research and development to address challenges in agriculture and forestry</p>	<p>The refurbishment of research facilities within the Department for innovative research and development in the fields of plant health and resilience</p> <p>The creation of 9 new jobs within the University</p> <p>2 spin out companies creating 10 new jobs in total</p>	<p>IT infrastructure for innovative research and development in the fields of plant health and resilience</p> <p>Development of Genomics facility</p>	<ul style="list-style-type: none"> - The interconnected centre of innovative and entrepreneurial research in plant science has been established. Its success is highlighted in the achievements below. (Dolan/Kelly/Mackay) - The refurbishment of Innovation lab and office spaces is complete (Dolan) - The creation of 9 new jobs within the University is complete (Dolan/Kelly/Mackay) - Spin out company (1) – MoA Technology – created with 20 new jobs (Dolan). This number surpasses our proposed number of jobs that we predicted would result from this programme (10). A further funding round is near completion (end August 2020). It is anticipated that five further jobs will be generated by the beginning 2021. This new funding will see the company funded until Q3 2022. There is a steady stream of patents being filed which are generating value for the company. - Spin out company (2) has been developed (Kelly). Funding is agreed in principle and the company will be formed in the last quarter of 2020. - The establishment Genomics facility is complete and up and running (McKay). The Genomics facility is the basis of a commercial service provision programme for Forestry (which will not be a spin out company). This surpassed our proposed goals. - IT infrastructure to support the three strands of research is 98% complete. The IT infrastructure has been instrumental in carrying out the research leading to the two spin outs and the commercial service provision programme in Forestry. 	
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<p>LGF3</p>	<p>The Earth Lab The Earth Trust</p>	<p>Building & access improvements to support jobs and skills in the rural economy across the next 15 years</p>	<p>540sqm of learning and commercial space</p> <p>5FTE jobs created</p> <p>6-8 small business units available</p> <p>78 FTE indirect jobs created</p> <p>18 Apprenticeships delivered</p> <p>26 training opportunities delivered</p> <p>3500 Young individuals take part annually in Earth School</p>	<p>Estimated 12 indirect construction related jobs created</p> <p>3 x training opportunities delivered (volunteers supporting the project)</p> <p>1 x apprentice on-board as part of the construction team</p> <p>3 x roles created to support the delivery of the project (Programme Manager, Visitor Experience & Communications Manager)</p>	<p>Mobilisation of contractor to site March 2020</p> <p>In May the project secured an additional £490k from OxLEP to enable the reintroduction of value engineered items, improve sustainability features and to provide the visitor experience fit out.</p> <p>The project remains on budget, despite the impacts of covid-19.</p> <p>Planning pre-construction conditions have been discharged, leaving just 2 pre-occupation conditions outstanding that are currently being processed.</p> <p>Earth Lab construction</p> <ul style="list-style-type: none"> - Slab and foundations completed - Glu-Lam frame for 'Earth Lab' installed - Rammed earth wall completed <p>Innovation Hub works</p> <ul style="list-style-type: none"> - First fix completed - Roof lights installed - Openings for new entrances formed and new walls constructed <p>The expected completion date remains 24th December 2020 for construction and fit out completed by February 2021</p> <p>COVID-19 continues to have its impact on the project. Availability of materials and contractors continue to be managed weekly, however so far these have been mitigated and remain within the projects budget & contingency.</p>	
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

Connectivity

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to June 2020 Comments	RAG
CITY DEAL	<p>Access to enterprise zone – Relief to Rowstock</p> <p>Oxfordshire County Council</p>	<p>Improve access to enterprise zone to make site more attractive to potential investors</p> <p>Will lead to improvement in jobs in the knowledge economy</p>	<p>Early works undertaken on available land were completed March 2015.</p> <p>Other required land was not successfully purchased by negotiation.</p>	<p>Establish viability of scheme given difficulty of land negotiations.</p> <p>The soon to be undertaken OAR (Options Appraisal Report) will reassess previous schemes, put forward any additional scheme options, and suggest a way forward.</p>	Work ongoing re options	
CITY DEAL	<p>Access to enterprise zone – Harwell Campus Entrance</p> <p>Oxfordshire County Council</p>	<p>Will lead to improvement in jobs in the knowledge economy.</p>	<p>Improve access to enterprise zone to make site more attractive to potential investors.</p>	<p>Open new signalised junction at Thomson Avenue, Harwell.</p>	<p>Substantial completion has been achieved. Awaiting diversion of SSEN asset to finalise drainage. Commissioning of traffic signals programmed for 05-08-2020. Land negotiations awaiting signature of Heads of Terms from Harwell Campus solicitors.</p>	

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<p>CITY DEAL</p>	<p>Oxford Station / Botley Road Bridge Improvements</p> <p>Network Rail</p>	<p>The project will widen and deepen the highway under Botley Road bridge to improve vehicle access and safety. The project will also deliver 4metre wide foot/cycleways on each side of Botley Rd Bridge to significantly improve pedestrian and cycle access.</p>	<ul style="list-style-type: none"> - Redesign from 3 traffic lanes to 2 to complete June 2020. - Consents/TWAO approval November 2022. - Construction start Nov 2022. - Construction complete Dec 2023. 	<ul style="list-style-type: none"> - Design reviews to be carried out with Oxfordshire County highways team. - Planning pre-app for wider scheme submitted. - Funding contribution to be aligned with delivery programme. - Submission of outline business case for the Oxford Phase 2 scheme. 	<ul style="list-style-type: none"> - LEP funding contribution now aligned to delivery programme. - Design reviews completed with key stakeholders with redesign scope now defined. - Highways re-design now complete. Form 6 drawings to be shared with Oxfordshire County for approval. - Detailed constructability and programme reviews have taken place. - Meeting held to discuss traffic management plans. - GRIP 4 (outline design) Stage gate for Oxford Phase 2 scheme has been achieved in March 2020. - Outline Business case has been shared with the DfT. Decision expected Dec 2020. 	
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<p>CITY DEAL</p>	<p>Hinksey Hill- Science transit – Phase 2</p> <p>Oxfordshire County Council</p>	<p>First stage of improvements to transport links across the knowledge spine</p> <p>Will lead to improvement in jobs in the knowledge economy</p>	<p>Increase capacity at the junction and provide bus lane to improve journey times for public transport users.</p>	<p>Funding reallocated to A423 Southern Bypass Kennington maintenance scheme and OFAS. Transport modelling work to assess an improvement scheme on the Southern bypass which could deliver intended outputs to be progressed. Subject to outputs of this and liaison with key stakeholders/consultation, prospect for further design work/enabling works to come forward as part of the wider maintenance scheme.</p>	<p>Liaison with colleagues delivering maintenance works. Initial design work completed on an improvement scheme layout for the A423. Early engagement with key stakeholders on the revised proposal.</p>	
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

<p>LGF1</p>	<p>Headington Phase 1</p> <p>Oxfordshire County Council</p>	<p>Access to Headington is a package of schemes to improve access to major employment, health and education sites in the Headington area.</p> <p>Needed to support new housing and jobs in Headington, and beyond, without attracting more traffic to the area</p>	<p>The project area includes the B4495 from Cherwell Drive/Marsh Lane to Horspath Driftway and the Eastern Bypass, as well as Old Road.</p> <p>Proposed changes include:</p> <ul style="list-style-type: none"> • Junction improvements • New cycle lanes and crossings • New pedestrian crossings • Changes to on-street parking • New bus lanes • Localised road widening <p>The implementation of changes is planned for summer 2016 to autumn 2020.</p>	<p>Completion planned for September 2020.</p> <p>12 months delay due to emergency utility works preventing access to the network. Additional delay due to redesign of retaining wall section required after observing changing ground conditions.</p>	<p>The programme is being delivered in phases:</p> <p>Phase 1 was Gypsy Lane junction and was completed in March 2017.</p> <p>Phase 2 was The Slade and was completed in October 2017.</p> <p>Churchill Drive junction has also been completed.</p> <p>Phases 3-5 Headley Way, and Old Road (Windmill Road to Girdlestone Road) commenced in December 2019.</p> <p>Completed so far</p> <ul style="list-style-type: none"> - Cherwell Drive - section of Old Road, Marsh Lane, London Road, Headley Way not including section between Bowness Avenue and Copse Lane - Signalised junctions at Jr Hospital entrance on Headley Way, Marston Road junction with Cherwell Drive, Marsh Lane junction with Cherwell Drive, Churchill Drive junction with Old Road completed. - Headley Way between Bowness Avenue and Copse Lane has been completed in the last quarter. <p>The final phase Windmill Road will be completed by mid-late August.</p>	
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

LGF1	<p>Science Vale Cycle Route</p> <p>Oxfordshire County Council</p>	<p>Improved cycle connectivity and facilities between the main residential and employment and Service areas.</p> <p>Supports EZ growth and new housing in the Didcot/ Science Vale area.</p>	<p>Design and Implementation of new and significantly improved cycle tracks/paths. Scope of the new programme approved in Nov 2018 consists of 6 routes:</p> <ul style="list-style-type: none"> - Route 1 - Wantage to Harwell Campus - Route 3 - Abingdon to Milton Park - Route 5 - Didcot to Harwell Campus - Route 6 - Didcot to Milton Park - Route 7A - Abingdon to Culham - Route 8 - Didcot to Culham 	<p>Completed Detailed Design of routes 3D/C, 7A and 8G1.</p> <p>Completed land negotiations/signed dedication agreement, works licences with relevant land owners (1, 3D, 7A)</p> <p>Completed construction of routes: 3B2, 3D/C, 8G, 7A.</p> <p>Completed negotiations with Taylor Wimpey and signed s278 agreement. Complete construction of 5G Wantage Road.</p>	<p>Achievements since last report:</p> <p>Route 1 - Wantage to Harwell Campus</p> <ul style="list-style-type: none"> ✓ Construction commenced on 26 May 2020. ✓ Ginge Brook bridge fabrication underway, due to be delivered and fitted on 18th August. <p>Route 3 - Abingdon to Milton Park:</p> <ul style="list-style-type: none"> ✓ 3B2 - Construction completed on 24 June 2020. ✓ 3D/C – Detailed design completed and submitted to Skanska Construction for pricing on 13 July. ✓ 3D – Planning application granted, Historic England permit granted. TRO approval received from Cabinet for conversion of the north section to shared footway. <p>Route 5 (G) - Didcot to Harwell Campus:</p> <ul style="list-style-type: none"> ✓ S278 agreement completed/signed. ✓ Sub-contractor appointed. ✓ Construction to commence on 27 July 2020. <p>Route 7A - Abingdon to Culham:</p> <ul style="list-style-type: none"> ✓ Detailed design completed and sent for pricing on 23 July 2020. ✓ EA application submitted June 2020. ✓ Historic England application submitted 23 July 2020. <p>Route 8 (G) - Didcot to Culham:</p> <ul style="list-style-type: none"> ✓ Design put on hold due impact on design resources due to Covid-19. Design re-started. GW3 to be submitted on 27 July. 	
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<p>LGF1</p>	<p>Oxford Science Transit Phase 2</p> <p>Oxfordshire County Council</p>	<p>Capacity improvements with the focus on improved and more reliable journey times for express bus services.</p>	<p>Construction of A40 eastbound bus lane and Park and Ride.</p> <ol style="list-style-type: none"> 1. Aiming for Reg 25 response by early October 2020 + separate but related planning submission for flood compensation, so that the scheme can be determined by OCC's Planning Committee by Spring 2021. 2. Procurement route determination due at the end of July 2020, to enable the derivation of a firm construction price as part of the FBC submission to DfT; 3. Submission of the FBC to DfT with 1) and 2) above; 	<p>Complete preliminary design, achieve planning consent, secure a firm construction price and DfT FBC approval.</p> <p>Outline Business Case – Submitted Summer 2019</p> <p>Prelim design – Completed by Autumn 2019, any gaps to be covered by or before October 2020</p> <p>Full Business Case – Submitted to DfT in May 2021</p> <p>Detailed design – To be carried out after the FBC to DfT in summer 2021 (TBC)</p> <p>Construction - Commence after detailed design and final pricing.</p>	<p>Reg 25 response has been progressed since last year and currently being updated. Flood compensation scheme assessment ongoing and it is currently planned to pre-consult with EA over the findings in September 2020, before the formal submission in October 2020.</p>	
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LGF1	<p>Northern Gateway A40 Roadworks</p> <p>Oxfordshire County Council</p>	<p>A40 public transport improvements</p> <p>New bus lane East Bound, improved urbanised corridor, access to new commercial and residential area.</p>	<p>Preliminary design complete June 2020</p> <p>Detailed design complete August 2020.</p> <p>Latest construction start Autumn 2020.</p>	<p>Progression of preliminary design.</p>	<ul style="list-style-type: none"> • All survey work now completed. • Preliminary designs completed. Detailed design work continues. Payment for C4s expected early August. • Liaison ongoing with Developer and Stantec. Agreement reached on drainage pond. HoT details being agreed 	
LGF1	<p>Oxford City Centre Public Transport Improvements Phase 1 (previously known as Queen Street)</p> <p>Oxfordshire County Council</p>	<p>Improvements to Oxford City Centre public transport</p> <p>Supporting new jobs in Oxford City Centre</p>	<p>Delivery of a programme of changes to improve bus flows and add bus stop capacity to cater for growth in passenger numbers including those arising from the Westgate development.</p>	<p>Completion of all construction phases.</p> <p>Mar 2020 – Construction of revised changes to George St / Worcester Street junction complete.</p>	<p>George Street/ Hythe Bridge St / Worcester Street junction construction complete.</p> <p>Traffic conditions being monitored during Covid-19 restrictions and reduced volumes of all user types to determine appropriate time for return visit to re-validate the signals and complete Road Safety Audit.</p>	

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<p>LGF1</p>	<p>Oxford City Centre Public Transport Improvements Phase 2 (previously known as Queen Street)</p> <p>Oxfordshire County Council</p>	<p>Improvements to Oxford City Centre public transport</p> <p>Supporting new jobs in Oxford City Centre</p>	<p>Delivery of a programme of changes to improve bus journey reliability and passenger experience, including stop capacity to cater for growth in passenger numbers including those arising from the Westgate development.</p>	<p>Bus stop infrastructure and associated real-time information systems improved and enhanced across the city centre impacting in the order of 200 stops.</p> <p>Bus lane enforcement systems enhanced with greater coverage enabling effective and full-time management of eight important locations</p>	<p>Delivery of programme completed.</p> <p>All projects installed and operations except 1x bus lane enforcement system which is waiting for P&R extension to be completed before it can be operational.</p>	
<p>MHCLG</p>	<p>Lodge Hill</p> <p>Oxfordshire County Council</p>	<p>Addition of south facing slips to the Abingdon North Junction at Lodge Hill.</p> <p>Reduction in journey times for access onto the A34 and relieve pressure on adjacent junctions and the town centre.</p> <p>Improve access for future housing growth around North Abingdon.</p>	<p>Project area includes current junction at A34/ A4183 North Abingdon to complete the following proposed changes:</p> <ul style="list-style-type: none"> • Two new south-facing slips and improved junctions 	<p>Land purchase.</p> <p>Preliminary design completion and commencement of detailed design.</p>	<p>95% of surveys were completed prior to Covid-19 restrictions and the design can progress with the information available.</p> <p>Prelim design is complete and the brief for detailed design is being prepared.</p> <p>EIA and TA scoping documents have been submitted</p>	

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LGF1	Wantage Eastern Link Road Oxfordshire County Council	Delivers housing growth in Wantage and Grove whilst mitigating traffic impact on central Wantage area. Improves access to enterprise zones.	Planning consent obtained. Detailed design going through technical approval Construction start expected in early 2020	Establishing a procurement route to deliver the scheme through one contract.	Technical resubmission has been received and comments being finalised by Road Agreements team. Business case is signed off. Major Transport Projects to begin leading on the scheme. Further delivery options being reviewed.	
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Strategy

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to June 2020 Comments	RAG
LEP Core Funding	Local Industrial Strategy (LIS) OxLEP	Set out an economic route map that supports our vision for economic growth up to 2040	To prepare a Local Industrial Strategy	Preparation of LIS Investment Programme April 2020.	In light of the Covid-19 pandemic and after discussion with OxLEP Chair, it was agreed to push back the finalising of the investment and delivery plan until September to enable project sponsors to review proposals to ensure that they are responsible to the new economic landscape. Investment Plan submitted to Government August 2020 ahead of comprehensive spending review expected in October 2020.	

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<p>LEP Core Funding</p>	<p>Economic Recovery Plan</p> <p>OxLEP</p>	<p>Prepare a framework to support the Oxfordshire economy respond to the economic impact of COVID19.</p>	<p>Prepare Economic Recovery Plan</p>	<p>Prepare Economic Recovery Plan by Jan 2021</p>	<p>Economic Recovery Plan Task Group established.</p> <p>Steer ED and Cambridge Econometrics commissioned to undertake analysis of the Oxon economy. Baseline report to be shared Economic Recovery Plan Task Group in September.</p>	
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<p>LEP Core Funding</p>	<p>Creative, Cultural, Heritage & Tourism Investment Plan and Visitor Economy Sub Group</p> <p>OxLEP</p>	<p>Strategic Leadership for Oxfordshire’s visitor economy sector</p>	<ol style="list-style-type: none"> 1. Develop a world class Business Visitor & Events (BVE) offer in Oxfordshire 2. Foster innovation to promote Oxfordshire, increase visitor spend and enhance the visitor experience 3. Harness and develop our creative industries sector 	<p>Take forward recommendations of BVE study.</p> <p>Develop and support role out of tourism sector deal.</p> <p>Hold creative industries showcase event</p>	<p>1. With regards the Conference facility, there are still two potential partners. COVID 19 has however slowed progression of this.</p> <p>2. Visitor Economy – all action recently has prioritised support to enable short term survival of businesses due to the impact of COVID-19. There is also a focus on attracting domestic and local visitors. The Visitor Economy has been the hardest hit sector of the economy. Experience Oxfordshire has also received financial support to enable delivery of business support.</p> <p>3. The second Creative Industries Showcase event at Oxford Brookes is likely to be rescheduled for early spring 2021. Oxford Brookes are also now setting up a Creative Industries Research Network of which we are engaged.</p> <p>Creative City at Upper Heyford – Planning permission for the site is hopeful for August 20. Post approval marketing the site begins, with approaches to British Film Institute and Department for International Trade happening over the summer 2020.</p> <p>Support for the Cultural organisations throughout COVID 19 has been ongoing, working with national partners such as Arts Council, and others.</p>	
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BEIS	<p>Energy Strategy and Clean Growth Group</p> <p>OxLEP</p>	<p>A locally informed Oxfordshire Energy Strategy by 31 March 2019</p> <p>The transition to a low carbon and renewable energy future is a key priority and activity in the SEP and the SEEIP. New technologies will increase the number of green jobs</p>	<p>An Oxfordshire Energy Strategy to be signed off by the OxLEP Board in March 2019</p>	<p>Implementation of LIS delivery plan and securing finance to support the delivery of projects (including sustainable built environments, application of new technologies, healthy workplaces, collaborative frameworks and resource efficiency).</p>	<p>Quarterly virtual sub-group and bilateral member meetings to update activities in relation to the Covid 19 context. Implementation of multiple energy projects in ongoing delivery of project LEO and the Energy Superhub. Scrutiny to accelerating trends and opportunities in digital applications, supply chain resilience, energy use, active travel, retrofit and health aspects of clean growth business activities.</p> <p>Workplan remains appropriate. Scope for changes in the following areas:</p> <ul style="list-style-type: none"> • Retrofit potential in relation to homeworking productivity conditions and energy use. • Oxfordshire clean technology business activity in the changing context, for example digital services growth. • Importance of supply chain adaptation and resilience to restarting, rebuilding and renewing levels of output set out in the Oxfordshire Housing and Growth deal and building back better. • Mobility including first and last mile logistics. <p>Living Oxford: The 'Oxford Living' model completed the coaching session under the Local Industrial Strategy process supported by Steer Ed. The business case is now part of the pipeline and portfolio of projects designed to deliver the Oxfordshire vision. This work will support the development of the Innovation ecosystem and other efforts to achieve international level innovation and IP-based growth and connection to manufacturing regions of the UK are being finalised.</p>
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LEP	<p>Innovation Strategy</p> <p>OxLEP</p>	<p>Create a strategic leadership group to champion the delivery of Oxfordshire's Innovation Strategy ambitions.</p> <p>Promote Oxfordshire as a vibrant, sustainable, inclusive, world leading economy, driven by innovation, enterprise and its research excellence</p>	<p>Through the Innovation Sub-Group, develop and agree Innovation Strategy delivery plan focusing on three critical objectives:</p> <ol style="list-style-type: none"> 1. position the Oxfordshire ecosystem as the global leader for innovation; 2. accelerate connections, partnerships and joint ventures between academia and business; and 3. position Oxfordshire as a natural partner for Government to take forward policy objectives for the Industrial Strategy; Science and Innovation Audit and Research & Development. 	<p>Agree the delivery plan</p> <p>As part of positioning Oxfordshire innovation ecosystem as the global leader - we appointed an external organisation to work on the investment and delivery plans for the Local industrial strategy. The delivery and investment plans</p>	<p>Innovation Sub Group provided feedback into draft LIS Investment plan.</p> <p>Female entrepreneurship project – The university–led task group of female stakeholders has a draft proposal for Enterprising Women funding and set out a programme of activities, including using a tracking app for skills development and career progression, drafting a job description for an Academic Champion for Enterprising Women and convening the Enterprising Women Group to discuss next steps and share updates</p> <p>Other planned actions include:</p> <ul style="list-style-type: none"> • Developing an initial GDPR compliant baseline data • Develop an agreed set of metrics for understanding progress • Full ecosystem audit report including gap analysis <p>The IP project - Following the report made by the previous project lead to the innovation sub-group, review on how this project can be tailored to suit the needs of Oxfordshire and how the ISG can support this project and how it can be reviewed will take place in July.</p> <p>The Oxford Cluster map: Members of the Innovation Sub-Group have done some pilot testing. Conversations on how the map can be refined further in line with the feedback are also ongoing.</p> <p>Government Links and partnerships:</p> <p>📄 Business intelligence following COVID: Following the submission of the business intelligence paper to BEIS, we continue to support ongoing gathering of intelligence around the impact of COVID on the Oxford innovation ecosystem.</p> <p>A senior policy Advisor from BEIS was invited to present to the subgroup around policy direction, government priorities and emerging landscape. Further conversations linking DIT, BEIS, and OxLEP Internationalisation team are planned.</p>	
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ESIF

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to June 2020 Comments	RAG
ESIF	ERDF DCLG is Managing Authority – decision-making	€9.9m allocation for Oxfordshire is spent by 2020 754 businesses supported	754 businesses supported	To work with the managing authority to ensure that all funds are allocated	Due to outbreak of pandemic plans for reserve call are currently on hold. This has also resulted in a delay of our dissemination event to later in the year.	
ESIF	ESF DWP is Managing Authority – decision making	€9.4m allocation for Oxfordshire is spent by 2020 1,000 people into training or work	1,000 people into training or work	To work with the managing authority to ensure that all funds are allocated	Due to outbreak of pandemic plans for reserve call are currently on hold. This has also resulted in a delay of our dissemination event to later in the year. Managing Authorities continue to explore the potential of extending of existing skills projects by a further 2 years. Further details will emerge in the Autumn. This will have implications for our Skills for Business project and other ESF-funded projects.	

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<p>ESIF</p>	<p>EAFRD DEFRA is Managing Authority – decision- making</p>	<p>€3.4m allocation for Oxfordshire is spent by 2020</p>		<p>To work with the managing authority to ensure that all funds are allocated</p>	<p>The deadline for EOIs to be submitted under the national reserve fund was 24th February. The RPA received over 30 projects for Oxfordshire which are now being appraised and will advance to full application during 2020.</p>	
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