

Oxfordshire Local Enterprise Partnership Operating Plan 2018/19

RAG Status Key	Project outputs are completed, outcomes are still being monitored	Project is on track	Project has minor issues and/or delays	Project has significant issues and/or delays
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People

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2018-19 Targets Milestones	Achievements to July 2018	Comments	RAG
Skills Team generated income Careers & Enterprise company OxLEP	OxLEP Skills Sarah Cullimore/ Helen Haines	To ensure that young people are prepared for the world of work (SP 2 of Oxfordshire Skills Strategy)		OxLEP Skills Team	Employer engagement to support recruitment supply chain through better informed students School engagement to help young people through the transition into work via suitable training and well-informed school staff	800 Employer interactions 40 School activities supported 6000 Student interactions (to include 5000 WE placements)		Decrease in target from 17/18 due to roles ceasing July 2018. Potential change to low risk visits would impact number of employer interactions.	
OxLEP	OxLEP Skills Helen Haines	Careers & Enterprise Company contract		OxLEP Skills	Enterprise Adviser Network supported	40 EA recruited 40 EAs matched 40 School recruited		Current staffing level only supports 36 schools based on 20 school per EC FTE role.	
OxLEP	OxLEP Skills Sarah Cullimore	To support the government's agenda to increase the number of apprenticeships offered, and apprenticeship uptake, particularly within small to medium sized businesses (SP4)	Increase the number of apprenticeships	OxLEP Skills Oxfordshire Skills Board	Engagement with secondary schools to increase awareness of apprenticeships, including delivering & supporting apprenticeship' events aimed at young people and parents. Employer support Produce up to date LMI	30 events 30 Employers supported Updated LMI produced Autumn 18		All events will take place before end July 2018 Budget needed.	
GROWTH DEAL	Oxford Centre for technology and innovation John Kelly	Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills	'Innovative People' – higher level skills	City of Oxford College – Activate Learning	Construction of new STEM centre Construction complete and				

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		Strategy aspirations			operational by January 2017				
GROWTH DEAL	Advanced Engineering and technical skills centre MARK LAY	Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations	'Innovative People' – higher level skills	Abingdon & Witney College	Construction of new STEM centre Construction complete and operational by Jan 2018	55 new learners assisted (in courses leading to a full qualification) 4 new jobs			
GROWTH DEAL 2	Activate Learning Care Suite Laura Asbridge	Increased ability to meet health and social care training and skills demand	Innovative People' – Health and Care related skills delivery	City of Oxford College – Activate Learning	Construction of new Care Centre Construction complete and operational by January 2017	Employment of a full-time staff member to man the care- suite and offer courses / training.			

Place

Funding stream (& SEP theme)	Strategic Status				Operations				
	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2018-19 Targets Milestones	Achievements to July 2018	Comments	RAG
CITY DEAL	Accelerate the delivery of 7500 homes across the county GROWTH BOARD PROGRAMME MANAGER	7500 homes agreed in the existing Local plans have delivery accelerated by 2018	Commit to deliver the housing necessary to underpin the SEP	SPIP	Accelerate the delivery of agreed housing sites across the county 7500 additional homes by 2018				
GROWTH DEAL	Oxford Flood Alleviation Scheme JON MANSBRIDGE	1) Reduce flood damages to at least 1000 homes and businesses currently at risk in Oxford 2) Reduce flood risks to infrastructure and utilities in Oxford 3) Safeguard Oxford's		Environment Agency Responsible for managing the appraisal and construction of the scheme ensuring it has passed all the necessary assurance and approval milestones.	Develop the Outline Business Case for approval by EA, Defra and HM Treasury Detailed appraisal work including: - Public consultation - Short-listing options - Consultation on short-list expected Winter 2015	Formal CPO Preparation submission May 2018 Construction contract tender decision September 2018 Planning determination expected Autumn/Winter 2018 Compulsory Purchase Order decision expected Autumn/Winter 2018			

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		<p>reputation as a thriving centre of commerce that is open for business</p> <p>4) Create and maintain new recreational amenities, wildlife habitat and naturalised watercourses accessible from the centre of Oxford.</p>			<ul style="list-style-type: none"> - Survey and Site investigation work - Flood modelling and assessment of 'do nothing' and 'do minimum scenarios' - Economic appraisal of preferred option - Funding negotiations with partners <p>Further refine the business case for approval by EA, Defra and HM Treasury</p> <ul style="list-style-type: none"> - Full Business Case signed off by Feb 2019 - Financing plan in place to outline how whole life costs of the project will be funded - Legal agreements for contributions in place by July 2018 - Construction Start Feb 2019 - Construction finish Dec 2021 <p>Flood risk areas reviewed and Flood Map amended</p> <ul style="list-style-type: none"> - Revised flood map to be published 2023 	<p>Full Business Case submitted October 2018</p> <p>Full Business Case approval expected February 2019</p> <p>Construction Start February 2019</p>			
GROWTH DEAL	Oxford North TBC	The project aims to establish an innovation district building on close links to the universities and businesses in the city. It will become a vibrant and successful mixed-use area.	Contribute to the homes and jobs targets for Oxfordshire	TBC	<p>Latest Figures supplied (02.17)</p> <ul style="list-style-type: none"> - 90,000 sqm employment land - 500 new homes - 2,500 sqm local retail space - A hotel - Highway improvements - Cycle ways - Public open spaces 				
GROWTH DEAL	Oxpens FIONA PIERCY	Regeneration of the Oxpens area of the East end of Oxford to deliver	Contribute to the homes and jobs targets for Oxfordshire	<p>Oxford City Council</p> <ul style="list-style-type: none"> - Investor - Master Planner 	<ul style="list-style-type: none"> - 500 homes - 500 student flats - 6,839 sqm Hotel 150 beds 				

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		a new sustainable community that supports the economy of Oxford		<ul style="list-style-type: none"> - Development provider - Planning Authority 	<ul style="list-style-type: none"> - 8,264 sqm B1 Office - 4,160 sqm B1 R & D - 543 sqm A1-A5 uses - 1,265 jobs - 15 Apprenticeships - Local facilities - Public open space 				
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Enterprise

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2018-19 Targets Milestones	Achievements to July 2018	Comments	RAG
GROWTH DEAL	Growth Hub Helen Brind	Build on and continue to raise awareness and strengthen the range of support available from Oxfordshire Business Support (Oxfordshire's Growth Hub)		LEP OBS project team	<p>To simplify, raise awareness and encourage greater engagement and interaction of the business support landscape via:</p> <ul style="list-style-type: none"> - OBS website portal - Telephone and email triage service - Network Navigators: Part time experts who are well connected within specific sectors and tasked with welcoming, networking, creating links and referrals to individuals and organisations looking to locate business support within Oxfordshire <p>ERDF Targets Start Up 51 Growth 129 (above figures only represents number of businesses receiving a minimum of 12 hours of support – other subsets apply)</p>	<p>£200k total value grants allocated and awarded by Qtr 1 2019</p> <p>More engagement and intensive support delivered by our team of ERDF funded Network Navigators and the OxLEP Business Support Team aligned to the ERDF output criteria.</p> <p>Develop support opportunities, adding two new workshops and one growth accelerator programme.</p> <p>Enhance workshop processes ensuring benefit to a wider audience.</p> <p>Improve attendance at workshops from 40% of sign ups currently to 55% for the remainder of the programme</p> <p>Work with BEIS to embed the emerging 'five core principles' of Growth Hubs; maximise business support investment through the 'productivity' theme of the Housing & Growth deal.</p> <p>Launch OxLEP Business branding in February 2018.</p> <p>Ensure EDRF project is delivered on time and to budget with the last intervention being delivered in July 2019.</p>			

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<p>OxLEP (via secondment agreement with County Council)</p>	<p>Inward investment enquiry handling service</p> <p>Sebastian Johnson</p>	<p>Inward investment enquiries dealt with confidentially, promptly, and professionally.</p>	<p>Marketing Oxfordshire to attract more high growth, high value businesses</p>	<p>OXLEP Business Invest team – handle enquiries and collate response to client</p> <p>Partners (DIT, District Councils, Universities, Oxfordshire based sector specialists, professional service providers and commercial property agents) – to support response to enquiries</p>	<p>Managing investment pipeline and enquiry handling service to deal with potential investors</p> <p>140 enquiries per annum with improved conversion rates</p>	<p>140 enquiries per annum with improved conversion rates</p>			
<p>OxLEP (via secondment agreement with County Council)</p>	<p>Account management service</p> <p>Sebastian Johnson</p>	<p>Oxfordshire companies stay and grow in the county.</p>	<p>Oxfordshire coordinated account management service to retain and grow more businesses</p>	<p>OXLEP Business Invest Team – to coordinate county wide account management service</p> <p>Partners (DIT, District Councils, Universities, Oxfordshire based sector specialists, professional service providers and commercial property agents) – to support the delivery of county wide account management service</p>	<p>Coordinated Account Management Programme established for a specific group of companies</p> <p>100 Account Management Visits to provide support and better understand barriers to growth.</p>	<p>100 Account Management Visits to provide support and better understand barriers to growth.</p>			
<p>OxLEP (via secondment agreement with County Council)</p>	<p>Inward investment projects</p> <p>Sebastian Johnson</p>	<p>Specific projects designed to retain and grow more businesses.</p> <p>New companies set up in Oxfordshire and create jobs in the county.</p> <p>Oxfordshire companies stay and grow in the county.</p>	<p>Oxfordshire coordinated account management service to retain and grow more businesses</p>	<p>OXLEP Business Invest Team – to manage (or contribute/support where partners lead) inward investment projects</p> <p>Partners (DIT, District Councils, Universities, Oxfordshire based sector specialists, professional service providers and commercial property agents) –</p>	<p>Strong relationships with partners to identify and support inward investment projects through improved liaison and relationship management with key local partners including commercial agents, professional advisers, local authorities and universities.</p> <p>Working with DIT to strengthen the</p>	<p>49 successes of which 35 are FDI (and include 19 higher value foreign investments)</p> <p>675 jobs created/safeguarded</p> <p>Marketing and comms plan agreed with DIT for improved Oxfordshire international investment offer (as part of the Local Industrial Strategy)</p>		<p>Improved links internationally through DIT dependent on successful talks with DIT and Government as part of the Productivity strand in the Growth Deal.</p>	

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				to support the delivery on inward investment projects	inward investment offer internationally and promoting Oxfordshire as a global asset 49 successes 675 jobs created/safeguarded				
GROWING PLACES FUND (ROUND 2)	Mayfield Press – improvements to premises (£30,000) Cameron Thomson	Improvements to factory premises	Facilitating jobs growth	Mayfield Press – project manager	A package of internal improvements to factory premises Works allowing company to grow and recruit additional staff	Loan repayments against schedule			
GROWING PLACES FUND (ROUND 3)	Saietta Group Ltd (was Agility Global Ltd) (£150,000) Paul Preece	New facilities for advanced electrical motors across a wide spectrum of applications, including but not limited to, advanced electric motorcycles.	Supporting business growth in specialist automotive sector	Saietta Group Limited	Fit out of new production facilities at Upper Heyford Potentially 40 new FTE jobs in the UK.	Ongoing recruitment to reach jobs target Ongoing R&D in electric motors and controllers bringing new products to market			
CITY DEAL	The Oxford Bio-Escalator PHIL CLARE	Hub focused on the life sciences sector;	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:	University of Oxford	The vision for the Oxford BioEscalator is - To realise the potential of the world class medical research and clinical expertise in Oxford and the surrounding region - To develop a leading international hub for enabling early-stage medical innovation to move from the lab to the clinic. - To pioneer a new model for bioscience business growth that will reduce the risk associated with early stage firms, stimulate new funding and create resilient,	Complete building works summer 2018. Attract innovative medical science companies as tenants, ramping up occupancy from summer 2018. Create an entrepreneurial community around the BioEscalator.			

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					sustainable companies.				
CITY DEAL	<p>The Begbroke Innovation Accelerator</p> <p>PHIL CLARE</p>	Hub focused on advanced engineering sectors	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:	University of Oxford	<p>The Oxford University Begbroke Science Park (BSP) has pioneered the successful integration of academic and business communities to foster knowledge and technology transfer, economic growth, and academic advancement. The Accelerator project builds on this in the advanced engineering sectors of automotive, nuclear materials, advanced materials, robotics, nano-medicine, pharmaceuticals, motorsport and supercomputing. Through the co-location of business and technology it will enhance the successful transition of ideas across the valley of death into the market place and give support for companies with training, networking and mentoring activities.</p> <p>Project programme dates revised and agreed</p>	<p>The Innovation Accelerator (CIE) will continue to encourage smaller spin outs, start-ups and those in “proof of concept” stage, through the shared laboratory space for multiple tenants, pioneering a membership approach.</p> <p>The whole building will continue to be at steady state occupancy, (managing churn and allowing for movements in and out), of greater than 90% by March 2018, whilst attracting a waiting list of potential tenants and spin outs for future grow on space.</p>			
GROWTH DEAL	<p>Centre for Applied Super conductivity</p> <p>COLIN JOHNSTON</p>	Support the cluster of applied superconductivity industry in Oxfordshire with S&T support and new longer-term developments in new materials and deeper understanding of		University of Oxford	<p>Establish an Industrial advisory board (IAB). Refurbish and equip a materials discovery laboratory and a materials testing laboratory for superconductors Develop a core research portfolio</p>	<p>Submit 1 industrially led collaborative research proposal</p> <p>Submit 1 science led research proposal</p>			

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		how superconductors behave in real environments			Establish industrial open access to facilities. 23 jobs by March 2021				
Enterprise Zone 1	Enterprise Zone 1 CHRIS HALE	Implementation Plan written & approved by SOVWHDC. To be presented to the LEP Board on 7 th March 2017 to seek approval for submission to DCLG.	Councils are permitted to retain 100% of the increase in business rates for 25 years from 1 st April 2013, provided that such sums are directed towards the development of the enterprise zone and thereafter towards the LEPs other identified growth priorities.	South and Vale Councils	Delivery of the themes & actions by the timeframes given in the Implementation Plan.				
Enterprise Zone 2	Enterprise Zone 2 CHRIS HALE	Implementation Plan written & approved by SOVWHDC. To be presented to the LEP Board on 7 th March 2017 to seek approval for submission to DCLG.	Councils are permitted to retain 100% of the increase in business rates for 25 years from 1 st April 2016, provided that such sums are directed towards the development of the enterprise zone and thereafter towards the LEPs other identified growth priorities.	South and Vale Councils	Delivery of the themes & actions by the timeframes given in the Implementation Plan.				
Enterprise Zones Science Vale UK marketing	Science Vale UK marketing Joy Kellaway	Science Vale UK & the Enterprise Zones Marketing Plan 2017/2018 written and approved by SOVWHDC. To be presented to the LEP Board on 20 th June 2017 to seek approval for submission to DCLG	To assist in achieving the retained business rate growth targets.	South and Vale Councils	Delivery of the marketing objectives stated in the Marketing Plan by execution of the Strategic Action Plan activities according to the planned activity schedule within the budget.	See Marketing Plan			
LGF3	Disruptive Innovation for Space Centre (DISC)	To set up and equip phase 2 of the Disruptive Innovation for Space Centre on	Will add to innovation in the space sector and additional jobs in Oxfordshire	Satellite Applications Catapult	Open DISC September 2018 11 jobs created by September 2020	Facility fit out June 2018 Equipment installation and commissioning Sep 2018			

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	Catherine Hamelin	Harwell campus for Oxfordshire businesses to use for product prototyping and testing to create innovative products			Engage with minimum 20 SMEs by March 2020 176 supported jobs by March 2024	Open DISC September 2018			
EUROPEAN REGIONAL DEVELOPMENT FUND	Innovation Support for Business (ISfB) Phase 2 SIMONE HARTLESS	The successful delivery of the ERDF Priority Axis 1 Research and Innovation Grant Funding Agreement.	Will support the creation of jobs.	OxLEP Business as Lead Delivery Partner with Oxfordshire County Council (OCC) as the accountable body. Other Delivery Partners are Cherwell DC, Oxford CC, Oxford University NHS Foundation Hospitals Trust and the University of Oxford.	Support SMEs to innovate, support the development of the innovation ecosystem and improve business access to research institutions. C01 - Number of enterprises receiving support: 110 C02 - Number of enterprises receiving grants: 14 C26 - Number of enterprises cooperating with research institutions: 58 C28 - Number of enterprises supported to introduce new to the market products: 9 P02 - Public or commercial buildings built or renovated: 368 m ²	TBC			

Connectivity

Funding stream	Strategic Status				Operations				
	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2018-19 Targets Milestones	Achievements to July 2018	Comments	RAG
GROWING PLACES FUND (ROUND 1)	SVUK EZ Broadband (£2,045,000) Craig Bower	To install super-fast broadband to the SVUK EZ	Will lead to improvement in jobs by making the EZ more attractive to investors	Oxfordshire County Council programme manager, working with BT	High speed broadband to SVUK and wider residential and business community High speed broadband to SVUK and	Remaining work at Harwell to be completed by June 2018.			

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					wider residential and business community The majority of the work was completed in 2016/17				
GROWING PLACES FUND (ROUND 2)	Didcot Science Bridge (£100,000) Aron Wisdom	Feasibility work for new access bridge to serve Didcot Power station site	Will enable redevelopment and make the site more attractive for investors and employers	Oxfordshire County Council – Highway Authority	Design and cost study Report stating preferred option/s with identifying cost estimates, program and risks.	Continued work with Network Rail and developers to agree final alignment. Growing Places Funding exhausted. Proceed to preliminary design through alternative funding mechanism. Stage 2 OAR report. OCC to submit internal business case to release funds to develop the scheme further.			
CITY DEAL	Access to enterprise zone Hugo Terry	Improve access to enterprise zone to make site more attractive to potential investors	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	Harwell Link Road: Finalising land acquisition and design in preparation for construction. Hagbourne Hill: Works to increase capacity Featherbed Lane: Detailed design and land acquisition in progress. Early works undertaken on available land and were completed March 2015. Harwell Campus: Land has been gifted by the affected landowner in acknowledgment of the infrastructure improvement they will receive. The design has developed and indicated that further land is required from adjacent landowner's	Harwell Link Road: March 2018 complete construction Hagbourne Hill: Complete Featherbed Lane: Commence formal CPO workstream: September 2018 Harwell Campus: End of Detailed Design: July 2018 Start Construction: September 2018			

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					negotiations are underway and CPO is proposed to run in parallel				
CITY DEAL	Improvements to Northern Gateway Hugo Terry	To relieve congestion and deliver growth to a key growth area	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	Cotteslowe and Wolvercote: Increasing capacity at roundabouts on A40. Loop Fm Link Rd: Feasibility stage reviewing iterations of preferred alignment to maximise BCR. Planned completion Autumn 2019	Cotteslowe and Wolvercote: None Loop Fm Link Rd: Commence construction Sep 18			
CITY DEAL	Hinksey Hill-Science transit Hugo Terry	First stage of improvements to transport links across the knowledge spine	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	Phase 1, Hinksey Hill: complete and working well Phase 2, Hinksey Hill: Increase capacity at the junction and provide bus lane to improve journey times for public transport users.	Phase 1, Hinksey Hill: Complete. Phase 2, Hinksey Hill: End of Preliminary Design: September 2018			
GROWTH DEAL	Headington Phase 1 Hugo Terry	Access to Headington is a package of schemes to improve access to major employment, health and education sites in the Headington area.	Needed to support new housing and jobs in Headington, and beyond, without attracting more traffic to the area.	Oxfordshire County Council	The project area includes the B4495 from Cherwell Drive/Marsh Lane to Horspath Driftway and the Eastern Bypass, as well as Old Road. Proposed changes include: <ul style="list-style-type: none"> • Junction improvements • New cycle lanes and crossings • New pedestrian crossings • Changes to on-street parking • New bus lanes 	Construction Complete: November 2018			

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					<ul style="list-style-type: none"> Localised road widening <p>The implementation of changes is planned for summer 2016 to spring 2018.</p>				
GROWTH DEAL	Science Vale Cycle Route Hugo Terry	Improved cycle connectivity and facilities between the main residential and employment and Service areas.	Supports EZ growth and new housing in the Didcot/Science Vale area.	Oxfordshire County Council	<p>Design and Implementation of new and significantly improved cycle tracks/paths</p> <p>Initial phase of implementation to start Autumn 2015.</p>	<p>Route 6 works complete: July 2018</p> <p>Route 7b & 8 works complete: December 2018</p> <p>Route 2 detailed design complete: April 2018</p> <p>Route 1 detailed design complete: April 2018.</p>			
GROWTH DEAL	Oxford Science Transit Phase 2 Hugo Terry	Capacity improvements with the focus on improved and more reliable journey times for express bus services through the junction.	Key element of the Science Transit programme.	Oxfordshire County Council	<p>Feasibility and preliminary design to firm up scheme scope, design and costs, planning application (if required), detailed design then construction/ implementation</p> <p>Feasibility designs and cost estimate finalised and public consultation starts (Dec 16)</p> <p>Prelim design (Feb-Apr 17) Detailed design (Jul 17-May 18)</p> <p>Submit full Business Case and Approval Application to DfT (Jan 19)</p> <p>Construction (Apr 19 - Sept 20)</p>	<p>Detailed design complete – May 18</p> <p>Submit full Business Case and Approval Application to DfT – Jan 19</p>			
GROWTH DEAL	Didcot Station Car Park	Enabling the development		Great Western Railway (GWR)	Delivery of a new Multi Storey Car Park	Multi-storey car park into operation – August 18			

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	Joanna Milton	potential of Harwell, Milton Park and Didcot to be realised through enhanced transport connectivity and capacity with circa 900 jobs accommodated;			at Didcot Parkway Station, including improved links between the Foxhall Road site and the station entrance New Multi-Storey Car Park operational July 18.				
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Strategy

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2018-19 Targets Milestones	Achievements to July 2018	Comments	RAG status
LEP Core Funding	Strategic Economic Plan (SEP) Dawn Pettis	Set out an economic route map that supports our vision for economic growth up to 2020		OxLEP	Deliver a number of actions under each of the programme areas of - People - Place - Enterprise - Connectivity	To prepare a Local Industrial Strategy			
LEP Core Funding	Strategic Environmental Economic Investment Plan (SEEIP) and Environment & sustainability Sub Group Dawn Pettis	Strategic Leadership for Oxfordshire's environment and natural capital assets			TBC by Sub Group	TBC			
LEP Core Funding	Creative, Cultural, Heritage & Tourism Investment Plan and Visitor Economy Sub Group Dawn Pettis	Strategic Leadership for Oxfordshire's visitor economy sector			TBC by Sub Group	Implement the Delivery Plan focussing on three key areas: 1. A Business Visitor Event location 2. Enhancing the visitor experience 3. An EZ for the Oxford-Blenheim Palace-Bicester Village triangle			

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BEIS	Energy Strategy Dawn Pettis	A locally informed Oxfordshire Energy Strategy by 31 May 2018	The transition to a low carbon and renewable energy future is a key priority and activity in the SEP and the SEEIP. New technologies will increase the number of green jobs	OxLEP is lead with input from a Task and Finish Steering Group	An Oxfordshire Energy Strategy to include a route map of potential projects	To publish a prioritized list of energy projects to be considered for investment by the emerging Greater South East Energy Hub			
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ESIF

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2018-19 Targets Milestones	Achievements to July 2018	Comments	RAG status
ESIF	ERDF Dawn Pettis	€9.9m allocation for Oxfordshire is spent by 2020	754 businesses supported	DCLG is Managing Authority – decision-making	754 businesses supported	To promote Oxfordshire ERDF programme via our Technical Assistance project			
ESIF	ESF Dawn Pettis	€9.4m allocation for Oxfordshire is spent by 2020	1,000 people into training or work	DWP is Managing Authority – decision making	1,000 people into training or work	To make sure that the remaining ESF allocation is spent			
ESIF	EAFRD Dawn Pettis	€3.4m allocation for Oxfordshire is spent by 2020		DEFRA is Managing Authority – decision-making		To make sure the remaining EAFRD allocation is spent			