

# Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

RAG Status Key	Total completion	Physical completion, outcomes are still being monitored	Project is on track	Project has minor issues and/or delays	Project has significant issues and/or delays
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## People

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2019-20 Milestones Outputs Outcomes	Achievements to December 2019  Comments	RAG
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>Skills Team generated income</b></p> <p><b>Careers &amp; Enterprise company (CEC)</b></p> <p><b>ESF Skills for Business</b></p>	<p><b>Work Experience</b></p> <p><b>OxLEP skills team</b></p> <p><b>Policy Skills Executive</b></p> <p><b>Sally Andreou</b></p>	<p>To ensure that young people are prepared for the world of work (SP 2 of Oxfordshire Skills Strategy)</p>	<p>Employer engagement to support recruitment supply chain through better informed students</p> <p>School engagement to help young people through the transition into work via suitable training and well-informed school staff</p>	<p>75 new employers supporting work experience placements</p> <p>40 School activities supported across the network</p> <p>5000 Work Experience placements</p>	<p>-Delivered a Skills Q&amp;A on Apprenticeships at Oxford Business Park, and launched the 2020 Oxfordshire Apprenticeship Awards</p> <ul style="list-style-type: none"> <li>- Launched the Skills for Business programme at the LEP's Annual Event.</li> <li>- All employer sponsorship categories filled for the Oxford Apprenticeship Awards.</li> <li>- Skills 'Lunch and Learn' presentation given at Oxford Science park</li> <li>- 3,563 students from 26 cohorts, supported by the Work Experience team in 'experiencing a workplace'.</li> <li>- Held an 'Work Experience Celebration Breakfast' at Unipart for employers who provided one or more placement.</li> <li>- Commissioned a Work Experience video, interviewing five employers on the benefits of offering a placement together with a Work Experience 'How to' Handbook for employers and e-book for Learners.</li> </ul>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>OxLEP</b></p>	<p><b>Skills Advisory Panel</b></p> <p><b>Oxfordshire Skills Board / OxLEP skills team</b></p> <p><b>Sally Andreou</b></p>	<p>To develop an Oxfordshire Skills Advisory Panel (SAP) aligned into our Skills Board</p>		<p>SAP in place by October 2019</p>	<ul style="list-style-type: none"> <li>- Skills Advisory Panel in place and 'approved' by DfE</li> <li>- Skills Advisory Panel (SAP) labour market analysis submitted to DfE by the end of October deadline.</li> <li>- Commissioned Employers Skills Survey to underpin refreshed skills strategy</li> <li>- Developing refreshed Skills strategy to be adopted by OSB/SAP in spring 2020</li> <li>- LIS project proposals being developed to support activities</li> </ul>	
<p><b>OxLEP</b></p>	<p><b>Vocational Education</b></p> <p><b>Oxfordshire Skills Board / OxLEP skills team</b></p> <p><b>Sally Andreou</b></p>	<p>To raise awareness of vocational education i.e. Apprenticeships and T Levels as an alternative route to HE/FE</p>		<p>Deliver CareersFest engaging c1500 young people &amp; 60 employers</p> <p>Deliver a fully sponsored Oxfordshire Apprenticeship Awards (delivery likely in early 20/21)</p>	<ul style="list-style-type: none"> <li>- CareersFest is currently being reviewed against the LIS and forthcoming Skills Priority Statement to ensure that future events meet the needs of education providers and employers.</li> <li>- Launched the 2020 Oxfordshire Apprenticeship Awards at the Oxford Science Park on 24.10.19. Awards open now to 20.1.20 for nominations via <a href="https://www.oxfordshireapprenticeships.co.uk/awards">https://www.oxfordshireapprenticeships.co.uk/awards</a></li> <li>- All award category sponsorships filled. Oxfordshire Apprenticeship Awards are being held on 2<sup>nd</sup> April 2020 at Williams F1.</li> <li>- 12 Apprentice Ambassadors recruited and trained in October, 21 in total from April to 31<sup>st</sup> December</li> </ul>	

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<p><b>OxLEP</b></p>	<p><b>Skills for Business</b></p> <p>European Social Fund (ESF)</p> <p><b>Sally Andreou</b></p>	<p>To deliver an effective and co-ordinated skills hub for all eligible SME's across Oxfordshire.</p>	<ul style="list-style-type: none"> <li>- 57 SME's supported (12 hours)</li> <li>- 400 SMEs engaged in workshops, activities, programmes.</li> <li>- 80 Skills Needs Analysis completed</li> <li>- 27 SMEs engaged with schools</li> <li>- 20 graduate placements brokered</li> <li>- 20 Apprenticeship Ambassadors recruited</li> <li>- 30 SMEs supported to offer post 16 work placements for the first time</li> <li>- 30 SMEs supported to take on their first Apprentice</li> <li>- 6 Community Engagement plans agreed with Oxfordshire</li> </ul>	<p>21 SME's supported (12 hours) 2019/20.</p>	<p>Programme launched at Annual Event.</p> <ul style="list-style-type: none"> <li>- 90 SME's engaged</li> <li>- 13 Skills Needs Analysis completed.</li> <li>- 21 Apprentice Ambassadors recruited</li> <li>- 1 SME supported to take on their first 16+ work placements for the first time</li> <li>- 31 SME's supported to take on their first Apprentice</li> <li>- 4 Community Employment Plans agreed within Oxfordshire</li> </ul>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LGF1</b></p>	<p><b>Oxford Centre for Technology and Innovation</b></p> <p><b>City of Oxford College – Activate Learning</b></p> <p><b>John Kelly</b></p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>145 new learners assisted in courses leading to a full qualification by March 2025.</p> <ul style="list-style-type: none"> <li>- 15 in 17/18 (13 delivered)</li> <li>- 15 in 18/19 (67 delivered)</li> <li>- 22 in 19/20</li> <li>- 23 in 20/21</li> <li>- 70 in 21-25</li> </ul> <p>8 new employees by March 2025 – 2 already delivered in 16/17</p>	<p>22 new learners assisted in courses leading to a full qualification by March 2020.</p> <p>6 new employees recruited, specifically to support the development of an Institute of Technology.</p>	<p>In part thanks to this LGF1 project, the reputation of the campus as a centre for STEM is growing. This has resulted in the successful awarding of IoT status (Institute of Technology) in partnership with Milton Keynes College and Cranfield University. The project will attract capital to refurbish an additional building on the site allowing us to grow our STEM provision into L4 and Higher Apprenticeship provision in digital. Plans finalised to turn the centre into a STEM hub for our Thames Valley provision.</p> <p>Plans for the IoT (above) are underway and architects are ensuring that LGF1 and the planning for IoT new build complement each other. In addition, we are using the STEM Centre to host one of a series of multi-agency Inclusive Growth Seminars aimed at ensuring that under-represented groups access and benefit from economic growth. It is now becoming a nucleus for external agencies to meet and work to drive up participation in the local area. This seminar was a success and has led to a variety of other activities related to reducing inequality both locally as well as regionally.</p> <p>The number of student projects co-created with employers and industry leads also continues to grow and the workshop facilities available via LGF1 allow us to implement multi-disciplinary projects. One, a heritage project in collaboration with Jaguar Land Rover will be worth following as the project gets underway.</p> <p>Our new intake of Engineering students has met our early recruitment targets. We are also seeing very positive growth in student numbers in Electrical Installation, this workshop was also a part of LGF1.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LGF1</b></p>	<p><b>Advanced Engineering and technical skills centre</b></p> <p><b>Abingdon &amp; Witney College</b></p> <p><b>Mark Lay</b></p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>385 new learners assisted (in courses leading to a full qualification) up to March 2025 (55 per year from 18/19 onwards)</p> <ul style="list-style-type: none"> <li>- 53 delivered 18/19</li> </ul> <p>4 new jobs in 18/19</p> <ul style="list-style-type: none"> <li>- 3.3 delivered 18/19</li> </ul>	<p>55 new learners assisted (in courses leading to a full qualification) in 19/20</p>	<p>Advanced Skills Centre formally opened on 20 April 2018.</p> <p>New learners will be reported in Q4</p>	
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<p><b>LGF2</b></p>	<p><b>Care Skills Training Centre (FKA Activate Learning Care Suite)</b></p> <p><b>City of Oxford College – Activate Learning</b></p> <p><b>Salwa Boon</b></p>	<p>Increased ability to meet health and social care training and skills demand</p> <p>Learners complete different qualifications at different levels</p> <ul style="list-style-type: none"> <li>• Bronze Nurse Cadet Programme was launched in Sept 2018</li> <li>• Silver Nurse Cadet Programme was launched in Sept 2019</li> <li>• Gold Nurse Cadet Programme will be launched in February 2020</li> </ul>	<p>405 new learners assisted in courses leading to a full qualification by March 2025.</p> <ul style="list-style-type: none"> <li>- 20 in 17/18</li> <li>- 20 in 18/19</li> <li>- 75 in 19/20</li> <li>- 75 in 20/21</li> <li>- 215 in 21-25</li> </ul> <p>2 new employees by March 2021 – 1 already delivered in 17/18</p> <p>2018-19 Achievements 202 16-18 learners completed a full L2 and L3 qualifications in HSC</p>	<p>75 new learners assisted in courses leading to a full qualification.</p> <p><b><u>September 2019- June 2020</u></b> 293 learners (16-18) are currently benefiting from accessing the Care Skills. All HSC learners are timetabled 3hrs per week.</p> <p><b><u>HSC Oxford</u></b> Level 1 HSC 47 Bronze Level 2 HSC 48 Bronze Level 3 Y1 46 Silver Level 3 Y2 41 Silver</p> <p><b><u>HSC Banbury 53</u></b> Are not timetabled but occasionally using the facilities</p> <p><b><u>Early Years Oxford 58</u></b> Level 2 18 Level 3 Y1 20 Level 3 Y2 17</p> <p><b><u>Ambulance &amp; Community Care Training Facilities</u></b> Learners will be able to benefit from these facilities in February 2020.</p>	<ul style="list-style-type: none"> <li>• An ambulance training suite has been added to the facilities offered.</li> <li>• School students are accessing the facility monthly to explore careers in the NHS</li> <li>• FE students (16-18) partake in a nurse cadet programme to enhance care skills.</li> <li>• Quality – The centre offers excellent learning experience that introduces FE learners to health care roles.</li> <li>• The Care Skills Centre offers year 11 school students the opportunity to practice in a health environment which gives them an insight into the workplace.</li> <li>• The purpose of weekly timetabling learners in the Care Suite is not only to enhance their learning experience but to offer practical activities that complement their academic studies in the normal classroom setting. The Nurse Cadet programme has been created and developed to help differentiate between learners' practical abilities.</li> <li>• Working with the community: Since July 2019 The Orders of St John Care Home Trust (OSJCT) is using the Care Skills on a fortnightly basis. In return they train our HSC learners one day per month.</li> </ul>	
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<p><b>LGF3</b></p>	<p><b>Agritech Skills Innovation Centre</b></p> <p><b>Abingdon &amp; Witney College</b></p> <p><b>Mark Lay</b></p>	<p>Increased levels of Agritech skills in line with Skills Strategy aspirations</p>	<p>Construction of new Agritech skills centre</p> <p>Construction complete and operational by December 2018</p> <p>From Sep 2020 each year</p> <ul style="list-style-type: none"> <li>- 20 apprenticeship places</li> <li>- 15 full-time student places</li> <li>- Minimum 8 HE student places</li> </ul> <p>2.5 jobs</p>	<p>10 new apprenticeship starts</p> <p>8 new Full-Time students</p> <p>4 new HE students</p>	<p>Riding school relocated July 2018</p> <p>Agritech building complete December 2018. Fit out completed January 2019.</p> <p>Formal opening 17 May 2019</p> <p>New learners will be reported in Q4</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<b>LGF3</b>	<p><b>Activate Hospitality Centre</b></p> <p><b>Activate Learning</b></p> <p><b>Neil Edwards / Phil Waddup</b></p>	<p>Increased ability to support the growth of the visitor economy in Oxford city and the wider county.</p> <p>Delivery of high-quality facilities to turn around a trend of falling hospitality enrolment at 16-18 and encourage greater industry support to drive curriculum development and industry experience.</p>	<p>Construction of a new hospitality training centre at Oxford city campus.</p> <p>To be complete and operational by January 2021.</p> <p>1750 learners assisted in accredited learning leading to a range of qualifications by July 2025 (end of 2024/25 academic year):</p> <ul style="list-style-type: none"> <li>- 310 in 2021/22</li> <li>- 390 in 2022/23</li> <li>- 487 in 2023/24</li> <li>- 563 in 2024/25</li> </ul> <p>390 learners (incl. school children and adults) assisted in hospitality short courses by July 2025 (end of 2024/25 academic year):</p> <ul style="list-style-type: none"> <li>- 75 in 2021/22</li> <li>- 90 in 2022/23</li> <li>- 105 in 2023/24</li> <li>- 120 in 2024/25</li> </ul> <p>5.5 new jobs created by March 2025 to support growing hospitality provision.</p>	<ul style="list-style-type: none"> <li>• Design and survey work completed before end December 2019</li> <li>• Planning application submitted by end October 2019</li> <li>• Start of construction February 2020</li> <li>• Completion of construction by December 2020</li> <li>• Engaging with employers to support development of hospitality curriculum</li> </ul>	<p><b>Project is on programme</b></p> <ul style="list-style-type: none"> <li>• Design Stage 3 signed off and Design Stage 4 commenced</li> <li>• Planning application has been submitted (25/10/19)</li> <li>• Building control engaged and fire authorities advised</li> <li>• Building surveys are in the process of being completed</li> <li>• Construction work starting in Feb 2020 subject to planning completion. Other work brought forward therefore no current expected impact on project start timing.</li> <li>• Due to need to phase work on the two existing kitchens, to ensure the curriculum can be delivered during building works, the end date may now be March 2021, but retaining the aspiration to complete by end Dec 2020.</li> </ul> <p>Funding agreement in place</p> <p>Activate Learning has engaged directly with Heston Blumenthal and his Fat Duck group to support a re-design of the curriculum and in finding other sector / supplier partners for the new centre. Heston has visited the college and line management at the Fat Duck group supported by his son's involvement are now members of the Lifestyles faculty Advisory Board.</p> <p>Early T Level readiness work starting to support introduction of hospitality T Levels from Sept 2023 at the centre.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<b>LGF3</b>	<p><b>Advanced Digital and Science Centre</b></p> <p><b>The Henley College</b></p> <p><b>Ashok Patel</b></p>	<p>The delivery of refurbishments at Henley College to create the following digital hubs:</p> <ul style="list-style-type: none"> <li>• A mini STEM centre</li> <li>• STEM learning lounge</li> <li>• A digital skills and enterprise hub</li> <li>• A digital and creative arts hub</li> <li>• A digital STEM hub</li> </ul>	<ul style="list-style-type: none"> <li>• Creation of a 373m2 Digital Skills and Enterprise Hub in building D1 on the Site</li> <li>• Creation of a 288m2 Digital and Creative Arts Hub in building R4 on the Site</li> <li>• Creation of a 548m2 Digital STEM Hub in the Library in building D6 on the Site</li> </ul> <p>Recruitment of 100 new learners in the STEM subject areas by the end of the year 2024/25 and by reference to the Organisation's reported student numbers as at 31<sup>st</sup> March 2016.</p>	<p>Complete the refurbishment works to the following:</p> <ul style="list-style-type: none"> <li>• A digital skills and enterprise hub; and,</li> <li>• A digital and creative arts hub</li> <li>• A mini STEM centre (2018)</li> <li>• STEM learning lounge (2018)</li> </ul> <p>Complete the design work to enable work to be carried out in Summer 2020</p>	<p>Completed the refurbishment works to the following:</p> <ul style="list-style-type: none"> <li>• A digital skills and enterprise hub; and,</li> <li>• A digital and creative arts hub</li> <li>• A mini STEM centre (2018)</li> <li>• STEM learning lounge (2018)</li> </ul>	
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### Place

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2019-20 Milestones Outputs Outcomes	Achievements to December 2019  Comments	RAG
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<b>LGF1</b>	<p><b>Oxford Flood Alleviation Scheme</b></p> <p><b>Environment Agency</b></p> <p><b>Emma Formoy</b></p>	<p>1) Reduce flood damages to at least 1000 homes and businesses currently at risk in Oxford</p> <p>2) Reduce flood risks to infrastructure and utilities in Oxford</p> <p>3) Safeguard Oxford's reputation as a thriving centre of commerce that is open for business</p> <p>4) Create and maintain new recreational amenities, wildlife habitat and naturalised watercourses accessible from the centre of Oxford.</p>	<p>Ongoing approval of Full Business Case by government</p> <p>Securing authorisations needed (planning and land agreements)</p> <p>Finalisation of scheme design and construction arrangements</p> <p>Construction begins TBC</p> <p>Construction Complete TBC</p>	<p>Tender process for environmental partner to undertake habitat maintenance, Summer/ Autumn 2019</p> <p>Main construction contract awarded, late Spring 2019</p>	<p>Work remains ongoing with Oxfordshire County Council to find a joint solution for the work needed to the A423 highways bridge. As the County Council develop the timetable for the asset replacement, we are working to understand how this impacts the Oxford Flood Alleviation Scheme.</p> <p>Alongside this, land negotiations remain ongoing, and Heads of Terms are being agreed with some landowners. The project team is continuing to address objections to the Compulsory Purchase Order process and engage with communities affected by the scheme.</p> <p>We continue to work with Oxfordshire County Council to ensure they have all the required information they need to determine the planning application as soon as possible and are carrying out additional survey work needed to inform the application.</p> <p>The application period has been running for an environmental partner to work with us to manage the land once the scheme is complete and undertake landscape maintenance. We hope to announce the partner organisation in the next two months.</p>	
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<p><b>LGF2</b></p>	<p><b>Oxford North (FKA Northern Gateway)</b></p> <p><b>Thomas White Oxford Ltd re outcomes</b></p> <p><b>Oxfordshire County Council re outputs – see below</b></p>	<p>The project aims to establish an innovation district building on close links to the universities and businesses in the city. It will become a vibrant and successful mixed-use area.</p>	<ul style="list-style-type: none"> <li>- 90,000 sqm employment land</li> <li>- 500 new homes</li> <li>- 2,500 sqm local retail space</li> <li>- A hotel</li> <li>- Highway improvements</li> <li>- Cycle ways</li> <li>- Public open spaces</li> </ul>	<p>Planning permission</p> <p>MOU in place</p>	<p>Planning permission has been granted.</p> <p>MOU work is ongoing with Thomas White Ltd.</p>	
<p><b>LGF2</b></p>	<p><b>Oxpens</b></p> <p><b>Oxford City Council</b></p> <p><b>Matt Peachey</b></p>	<p>Regeneration of the Oxpens area of the West end of Oxford to deliver a new sustainable community that supports the economy of Oxford</p>	<ul style="list-style-type: none"> <li>- 500 homes</li> <li>- 500 student flats</li> <li>- 6,839 sqm Hotel 150 beds</li> <li>- 8,264 sqm B1 Office</li> <li>- 4,160 sqm B1 R &amp; D</li> <li>- 543 sqm A1-A5 uses</li> <li>- 1,265 jobs</li> <li>- 15 Apprenticeships</li> <li>- Local facilities</li> <li>- Public open space</li> </ul>	<ul style="list-style-type: none"> <li>- 500 student flats</li> <li>- Contract in place with the developer</li> <li>- Final masterplan developed</li> </ul>	<p>500-unit student accommodation has permission, planned occupation 2019.</p> <p>First parcel of land granted planning permission</p> <p>Demolition completed on above parcel and construction commenced</p> <p>Submissions received from development partners and under-going assessment.</p>	

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<b>LGF3</b>	<p><b>Osney Mead</b></p> <p><b>University of Oxford</b></p> <p><b>Paul Beerling</b></p>	<p>The Osney Mead Project currently envisages the phased delivery of 600 residential units of graduate accommodation and the development of supporting University research facilities, incubation/translational facilities and commercial space to create a recognised Innovation Quarter.</p>	<p><b>Outputs:</b> Provision of an 800m2 research building to be occupied and the creation of 21 direct jobs by 31 March 2025.</p> <p><b>Outcomes:</b> Minimum 400 units graduate accommodation.</p> <p>20,000m2 of research, incubation and commercial buildings</p> <p>3460 supported jobs to be delivered before 2025.</p> <p>519 direct and supported jobs from April 2025 onwards.</p> <p><b>Milestones:</b> LGF funded element of TLW to be completed by March 2021. OFAS to be completed by March 2025.</p>	<p>LGF agreement signed.</p> <p>TLW to be initiated in 2019.</p> <p>OFAS Planning Permission in 2019.</p>	<p>RIBA Stage 1 Feasibility Study completed.</p> <p>Staff and graduated accommodation strategy used to inform Oxford draft 2036 Local Plan.</p> <p>Inclusion of residential provision at Osney included in the Oxford draft 2036 Local Plan.</p> <p>Appointment of L&amp;G as development partner with University.</p> <p>LGF Agreement signed.</p> <p>OFAS did not achieve planning permission in 2019. There is a delay of up to 2 years due to issues with the A423 Bridge.</p> <p>The University is progressing the LGF funded element of the TLW in line with the programme produced by the Project Manager (Ridge &amp; Partners LLP).</p> <p>The University has released the £300k of financial exposure necessary until the project has progressed to a level allowing revenue expenditure to date to qualify as capital.</p> <p>Procurement and VAT hurdles have been overcome.</p>	
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# Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

## Enterprise

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2019-20 Milestones Outputs Outcomes	Achievements to December 2019  Comments	RAG
OxLEP	<p><b>Inward investment enquiry handling service</b></p> <p><b>OxLEP Business Invest Team</b></p> <p><b>Sebastian Johnson</b></p>	Inward investment enquiries dealt with confidentially, promptly, and professionally.	<p>Managing investment pipeline and enquiry handling service to deal with potential investors</p> <p>140 enquiries per annum with improved conversion rates</p>	140 enquiries per annum with improved conversion rates	<p>There are currently 110 live active project enquiries in the investment pipeline of which 94 are potential FDI. The number of active enquiries is down on numbers at this stage in previous years and this may be reflected in a drop in inward investment and FDI success going forward. This appears to be mirrored across the country based on feedback from DIT</p> <p>62 inward investment enquiries from new or existing investors logged this year.</p> <p>OxLEP is a key partner in the <u>UK Australia Space Bridge</u> initiative that has seen representatives of the Satellite Applications Catapult visit Australia to help drive investment enquiries and trade opportunities into Oxfordshire</p>	

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<p><b>OxLEP</b></p>	<p><b>Account management service</b></p> <p><b>OxLEP Business Invest Team</b></p> <p><b>Sebastian Johnson</b></p>	<p>Oxfordshire companies stay and grow in the county.</p>	<p>Coordinated Account Management Programme established for a specific group of companies</p> <p>100 Account Management Visits and interactions to provide support and better understand barriers to growth.</p>	<p>100 Account Management Visits and interactions to provide support and better understand barriers to growth</p>	<p>A total of 98 account management interactions in Oxfordshire recorded by OxLEP and partners to date.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>OxLEP</b></p>	<p><b>Inward investment projects</b></p> <p><b>OxLEP Business Invest Team</b></p> <p><b>Sebastian Johnson</b></p>	<p>Specific projects designed to retain and grow more businesses.</p> <p>New companies set up in Oxfordshire and create jobs in the county.</p> <p>Oxfordshire companies stay and grow in the county.</p>	<p>Strong relationships with partners to identify and support inward investment projects through improved liaison and relationship management.</p> <p>Working with DIT to: strengthen the inward investment offer internationally and promote Oxfordshire as a global asset; increase international trade / export success; and promote capital investment opportunities; and secure capital investment for large capital projects.</p>	<p>49 inward investment successes of which 35 are FDI (and include 19 higher value foreign investments)</p> <p>675 jobs created/safeguarded</p> <p>Internationalisation Delivery Plan agreed with DIT with resource for delivery</p>	<p>The Inward Investment Team have supported at least 22 inward investment successes to date including 13 foreign direct investments (5 higher value) supporting at least 245 jobs.</p> <p>The Oxfordshire Internationalisation Delivery Plan was endorsed and agreed by the Board in June 2019 and now sits alongside the Local Industrial Strategy. We have committed a budget to support delivery and are working with partners to enhance resource including DIT. We are the first LEP to have developed an Internationalisation Delivery Plan and are now working with partners across the Arc to develop an Arc Delivery Plan.</p>	
<p><b>GROWING PLACES FUND (ROUND 3)</b></p>	<p><b>Saietta Group Ltd (was Agility Global Ltd) (£150,000)</b></p> <p><b>Paul Preece</b></p>	<p>New facilities for advanced electrical motors across a wide spectrum of applications, including but not limited to, advanced electric motorcycles.</p>	<p>Fit out of new production facilities at Upper Heyford</p> <p>Potentially 40 new FTE jobs in the UK.</p>	<p>Ongoing recruitment to reach jobs target</p> <p>Ongoing R&amp;D in electric motors and controllers bringing new products to market</p>	<p>Loan repayments complete.</p> <p>28 of 40 jobs created so far. Recruitment for further jobs is ongoing.</p> <p>New Chief Operating Officer and Chief Engineer employed.</p> <p>Patent pending reached on our new motor topology.</p>	

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<b>LGF1</b>	<p><b>Centre for Applied Super conductivity</b></p> <p><b>University of Oxford</b></p> <p><b>Colin Johnston</b></p>	<p>Support the cluster of applied superconductivity industry in Oxfordshire with S&amp;T support and new longer-term developments in new materials and deeper understanding of how superconductors behave in real environments</p>	<p>Establish an Industrial advisory board (IAB). Refurbish and equip a materials discovery laboratory and a materials testing laboratory for superconductors</p> <p>Develop a core research portfolio</p> <p>Establish industrial open access to facilities.</p> <p>23 jobs by March 2021</p>	<p>Grow research portfolio via funded projects – aim to submit at least 2 collaborative R&amp;D proposals.</p> <p>Develop concept for CfAS2.</p> <p>1 new job in 2019/20</p>	<p>CfAS officially opened 27th February 2017 by Nigel Tipple</p> <p>Full complement of research staff and technicians, including one apprentice in place with a number of graduate students and undergraduate (Part II) researcher in place. There are 6 academics, 4 post-doctoral researchers, 7 (+2 new) researchers and 7 support staff associated with CfAS</p> <p>New projects (science and capital) secured gearing CfAS funds. Continued recruitment of graduate students for 1 year M. Phil. and 4 year D. Phil projects. Continuing engagement with industrial partners through IAB.</p> <p>Supported and presented at the 27th International Cryogenics Engineering Conference and International Cryogenic Materials Conference 2018 (ICEC-ICMC 2018)</p> <p>Two new D. Phil. students have started and two new Part II students have started projects.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>Enterprise Zone 1</b></p>	<p><b>Enterprise Zone 1</b>  <b>South and Vale Councils</b>  <b>Toby Warren / Sean Thornton-Mills</b></p>	<p>Implementation Plan written &amp; approved by SOVWHDC. To be presented to the LEP Board on 7<sup>th</sup> March 2017 to seek approval for submission to DCLG.</p>	<p>No of Investments secured</p> <p>No of jobs secured</p> <p>Unable to report on capitalised lease costs at this time. Reported capital equipment costs</p>	<p>7</p> <p>478</p> <p>£715,020</p>	<p>1</p> <p>215.03 jobs</p> <p>£8,015,750</p>	
<p><b>Enterprise Zone 2</b></p>	<p><b>Enterprise Zone 2</b>  <b>South and Vale Councils</b>  <b>Toby Warren / Sean Thornton-Mills</b></p>	<p>Implementation Plan written &amp; approved by SOVWHDC. To be presented to the LEP Board on 7<sup>th</sup> March 2017 to seek approval for submission to DCLG.</p>	<p>No of Investments secured</p> <p>No of jobs secured</p> <p>Unable to report on capitalised lease costs at this time. Reported capital equipment costs</p>	<p>3</p> <p>205</p>	<p>1</p> <p>134.5 jobs</p> <p>£136,103</p>	

## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>Enterprise Zones</b></p> <p><b>Science Vale UK marketing</b></p>	<p><b>Science Vale UK marketing</b></p> <p><b>South and Vale Councils</b></p> <p><b>Melanie Smans</b></p>	<p>Science Vale UK &amp; the Enterprise Zones Marketing Plan 2017/2018 written and approved by SOVWHDC. To be presented to the LEP Board on 20<sup>th</sup> June 2017 to seek approval for submission to DCLG</p>	<p>Development and delivery of an updated Enterprise Zones Marketing Plan 2019/2020 – 2020/2021 with a greater focus on partnership collaboration</p> <p>Partner marketing meetings to be held bi-annually – including OxLEP, Culham Science Centre, Harwell Campus and MEPC.</p> <p>Newsletter open rate to reach 25 per cent</p> <p>New website launched to promote the Science Vale area and reflect current stage of Enterprise Zone programme, resulting in increased number of new website visits.</p>	<p>Sciencevale.com now redirects to our council landing page while we plan out and work on our new website. New website will be launched by March 2020.</p> <p>Individual meetings were held from January to September 2019 to discuss new website opportunity. Next partner meetings to be held once first draft of website has been sent out.</p> <p>First newsletter distributed end of March 2020 once website is live. Focus on new website and re-launch of Science Vale.</p> <p>Website visits increased by 10 per cent by April 2020, once website has been published end of March 2020</p>	<p>Engagement levels are constantly rising on Twitter, with a steady increase of profile visits, mentions and followers each month.</p> <p>Social Media Advertising 1 October - 31 December 2019</p> <ul style="list-style-type: none"> <li>• Twitter - 62,977 impressions (people who have seen our tweets), 36 new followers, 82 profile visits, 23 mentions</li> <li>• Facebook – 1,142 impressions, 90 engagements</li> </ul> <p>Slight delay with the new Science Vale website due to slow progress with the developers. First draft anticipated to be sent out mid-January to key stakeholders for feedback. Final version of website to be live by end of March 2020.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>ERDF/BEIS</b></p>	<p><b>Growth Hub</b></p> <p><b>OxLEP Business Support Team</b></p> <p><b>Helen Brind</b></p>	<p>Build on and continue to raise awareness and strengthen the range of support available from Oxfordshire Business Support (Oxfordshire's Growth Hub)</p> <p>Develop World Class Oxfordshire Scale Up programme in line with Local Industrial strategy commitments in collaboration with key Oxfordshire stake holders</p>	<p>To simplify, raise awareness and encourage greater engagement and interaction of the business support.</p> <p>Achievement and completion of all ERDF targets by December 2019.</p> <p>Complete Elevate programme.</p> <p>Run a number of scale up round tables working with local/national stakeholders including Scaleup Institute and British Business Bank</p>	<p>There are no further events planned for the Elevate programme as all activity completed on 31<sup>st</sup> December. We are now in financial close down for the project, finishing on 31<sup>st</sup> March 2020.</p>	<ul style="list-style-type: none"> <li>• We ran an Accelerator for Growth programme starting in October 2019. This was a successful programme of 3 workshops and 2 mentoring sessions for each attendee plus a wrap up networking lunch in December. Feedback was very positive.</li> <li>• In November we held our close down and celebration event for the programme at the Natural History Museum, Oxford. This was a successful event with a lot of positive feedback.</li> <li>• We ran an additional grant round (number 8 for the programme) aimed at start-up's and awarded 4 grants.</li> <li>• Further 1:1 business support was delivered through additional contracted business advisors to replace the network navigator contract which ended in September.</li> <li>• The project deliverables are largely on track for the completion of the project</li> <li>• The target around grants will not be met. This target was not achievable and flagged with MHCLG several times.</li> <li>• It is likely now that we will also under-achieve on P11's (12 hours of support to pre-start entrepreneurs) and C5's (businesses created through support). This is a function of the way the programme has operated, we've supported clients with their journey, but we are not able to report any milestones from this support as the number of hours was not enough.</li> <li>• The project is underspent, we have taken several actions to mitigate the underspend.</li> <li>• There have been several grant recipients who have been unable to claim their grant monies which will also affect the overall spend of the project.</li> </ul>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<b>ERDF</b>	<p><b>eScalate</b></p> <p><b>OxLEP Business Support Team</b></p> <p><b>Helen Brind</b></p>	<p>Successful delivery of ERDF programme – supporting Social Enterprise and Access to Finance</p>	<p>Build on and continue to raise awareness and strengthen the range of support available from Oxfordshire Business Support</p> <p>To simplify, continue to raise awareness and encourage greater engagement and interaction of the business support.</p> <p>Achievement and completion of all ERDF targets by December 2022</p>	<p>All roles have been appointed to the programme.</p> <p>Procurement has been completed for:</p> <ul style="list-style-type: none"> <li>• Social enterprise support</li> <li>• Marketing support</li> <li>• eScalate advisor on access to finance and investment readiness</li> </ul> <p>The OSEP programme for social enterprise will begin in January with the launch of the hubs, followed in March with the programme of workshops</p>	<ul style="list-style-type: none"> <li>• SME's continue to sign up to the programme and receive 1:1 support through both the eScalate advisor on access to finance and investment readiness as well as social enterprise.</li> <li>• Following the resignation of the eScalate Advisor a replacement has been successfully appointed on a contracted basis</li> <li>• The programme was officially launched in November at the Natural History Museum.</li> <li>• All of the marcomms design work for the programme is complete</li> <li>• Grant round 2 is open until Feb 3<sup>rd</sup> at midday</li> <li>• The programme is currently under-spent largely due to the delays in delivery by OSEP who are significantly under-spent. We are working very closely with them to mitigate this risk. We will re-allocate the underspend as a matter of urgency.</li> </ul>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<b>ERDF</b>	<p><b>Innovation Support for Business (ISfB) Phase 2</b></p> <p><b>OxLEP Business Support Team as Lead Delivery Partner with Oxfordshire County Council (OCC) as the accountable body. Other Delivery Partners are Cherwell DC, Oxford CC, Oxford University NHS Foundation Hospitals Trust and the University of Oxford.</b></p> <p><b>Helen Brind</b></p>	<p>The successful delivery of the ERDF Priority Axis 1 Research and Innovation Grant Funding Agreement.</p>	<p>Support SMEs to innovate, support the development of the innovation ecosystem and improve business access to research institutions.</p> <p>Continued achievement and completion of ERDF targets in line with agreed contract.</p>	<p>Achievement of ERDF output targets.</p> <p>The Agile Lab at Begbroke Science Park is fully utilised providing access to equipment and the facility.</p> <p>Eco Business Centre, Bicester is fully marketed and utilized.</p> <p>Produce a number of case studies as a result of the support given to ISfB clients, with a focus on Go Create Clients.</p> <p>Produce a complete delivery plan of all of partners support including workshops, and 121 support.</p>	<ul style="list-style-type: none"> <li>• Appointed Programme Executive started on the 18<sup>th</sup> November.</li> <li>• A new Programme Assistant started on the 4 November.</li> <li>• Some targets are still not being met so we discussed opportunities for collaboration and as a result of this Oxford University (SBS) are delivering an event supported OxLEP to target research collaboration.</li> <li>• Follow up discussions are ensuring that improved cohesion and clarity on performance across the programme.</li> <li>• We have made 4 payments to Grant recipients totaling £156,248.59</li> <li>• Delivered 7 ISfB workshops</li> </ul> <p><b>Planned January activity</b></p> <ul style="list-style-type: none"> <li>• Our Innovation advisor will deliver a series of grant surgeries starting in January as enquires for Go- create grants have increased</li> <li>• Round 5 of Go create grant round opened in November and closes on 3<sup>rd</sup> Feb.</li> <li>• Develop delivery plan taking account of underspend and PCR extension.</li> </ul> <p><b>Issues encountered</b></p> <ul style="list-style-type: none"> <li>• Gavin Willis contract ends 31<sup>st</sup> Jan 2019. Working to ensure that all contractual work is completed to a good standard and on time. Programme exec to account manage new contract with Blooberry</li> </ul>
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<b>LGF3</b>	<p><b>Disruptive Innovation for Space Centre (DISC)</b></p> <p><b>Satellite Applications Catapult</b></p> <p><b>Chris Reeve / Robert Moon</b></p>	<p>To set up and equip phase 2 of the Disruptive Innovation for Space Centre on Harwell campus for Oxfordshire businesses to use for product prototyping and testing to create innovative products</p>	<p>Open DISC by Mar 2020</p> <p>Engage with minimum 20 SMEs by March 2020</p> <p>11 direct jobs created by September 2020</p> <p>176 supported jobs by March 2024</p>	<p>Phased Operational Facility.</p> <p>8 direct jobs created</p>	<p>In this period the cleanrooms have been installed and commissioned in line with the schedule – November 2019.</p> <p>Tier one equipment has been delivered, installed and commissioned – November 2019.</p> <p>The ground floor facility became operational in December 2019. A small event took place at the DISC Zephyr building (11/12/2019) to showcase the facility to interested organisations. Thirty-three people were invited from sixteen organisations.</p> <p>The first tenants (Open Cosmos (OC)) have taken occupation and moved in. The DISC facility is a key part of OC's plans for growth – the company is doubling in size (employee numbers) approximately each six months.</p> <p>In excess of fifteen organisations have been engaged regarding the phase 2 DISC facility (including the existing tenant (Open Cosmos)).</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LGF3</b></p>	<p><b>Connected and Autonomous Vehicles at Culham (previously Smart Oxford: Culham City)</b></p> <p><b>UKAEA / RACE</b></p> <p><b>Garry Staunton</b></p>	<p>To host a growing community of those developing CAV vehicles and associated products and services</p>	<p>Provide an urban test bed for the testing of CAV and ancillaries</p> <p>Provide specialist test and evaluation equipment and services.</p> <p>Host a growing number of companies active in the sector.</p> <p>48 new jobs</p>	<p>Finish construction of the Pit Lane workspaces</p> <p>Construct, fit out and commission new Control Centre</p> <p>Install dedicated DSRC and 4G networks to support connected-CAV operation</p> <p>Upgrade Culham site infrastructure</p> <p>Develop relationships with digital twins</p> <p>Work with Millbrook Proving Ground to extend CAV testing offer</p> <p>Tenant in place for two out of four units.</p> <p>24 new jobs</p>	<ul style="list-style-type: none"> <li>- Building is now complete and handover has taken place.</li> <li>- We have occupied the control centre and the meeting room/hot desk space are available for use. Fit out is now focusing on anchoring our expanded connectivity capabilities.</li> <li>- The inaugural event went ahead as planned on 3rd October and we have been actively marketing the capability ever since.</li> <li>- Trenching for fibre-optic backhaul and power for DSRC and LTE 90% complete, cable pulling 60% complete, electrical cabling 40% complete. Mounting poles and mast head equipment procured. CCTV equipment procured.</li> <li>- We continue to monitor available options and the installation of connected traffic lights remains an early priority.</li> <li>- Our partner location (Millbrook) is developing a simulation capability that we would like to mirror. We are part of the OMNICA V project consortium that is developing a start-of-the-art simulation capability.</li> <li>- The LGF3 funding has been leveraged with an award from CCAV that means that we are formally linked with Millbrook Ground.</li> <li>- A tenant is in place for one of the units. The units are being actively marketed by UKAEA Property team.</li> <li>- 41 jobs created to date</li> </ul>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LGF3</b></p>	<p><b>Prodrive Powertrain Technology Centre</b></p> <p><b>Prodrive Oliver Wood</b></p>	<p>A new high technology transient dynamometer centre for the testing and development of engines and innovative vehicle propulsion systems which use conventional fuels, electric and hybrid power, for a range of sectors including automotive, motorsport, marine, defense and aerospace.</p>	<p>Centre to be built and equipped by May 2019</p> <p>23 direct jobs by 2021</p>	<p>Centre to be equipped by May 2019</p> <p>18 direct jobs to be created at Prodrive by March 2020</p>	<p>The Centre has been completed and is operational. There was an overspend on the original forecast budget creating a larger match to funding provided.</p> <p>16 direct jobs created up to December 2019 and one current role we are advertising.</p> <p>Due to demonstrating our new Powertrain capability Prodrive has secured the first phase of a new significant motorsport programme creating new roles for engine development within this programme. In addition, this programme will support creation of additional roles in other skill sectors.</p> <p>This programme announcement has been delayed until the end of January and off the back of this we will be advertising around 20 roles of which 1/3<sup>rd</sup> will be powertrain related</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LGF3</b></p>	<p><b>Oxford Plant Science Innovation Centre</b></p> <p><b>University of Oxford</b></p> <p><b>Liam Dolan / Roni McGowan</b></p>	<p>The creation of an interconnected centre for innovative research and development to address challenges in agriculture and forestry</p>	<p>The refurbishment of research facilities within the Department for innovative research and development in the fields of plant health and resilience</p> <p>The creation of 9 new jobs within the University</p> <p>2 spin out companies creating 10 new jobs in total</p>	<p>IT infrastructure for innovative research and development in the fields of plant health and resilience</p> <p>Development of Genomics facility</p>	<p>The refurbishment of lab and office spaces is complete</p> <p>The creation of 3 new jobs within the University is complete</p> <p>1 spin out company created with 10 new jobs</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<b>LGf3</b>	<p><b>The Earth Lab</b></p> <p><b>The Earth Trust</b></p> <p><b>Adam Godwin</b></p>	<p>Building &amp; access improvements to support jobs and skills in the rural economy across the next 15 years</p>	<p>540sqm of learning and commercial space</p> <p>5FTE jobs created</p> <p>6-8 small business units available</p> <p>78 FTE indirect jobs created</p> <p>18 Apprenticeships delivered</p> <p>26 training opportunities delivered</p> <p>3500 Young individuals take part annually in Earth School</p>	<p>Professional services team recruited in April 2019</p> <p>Internal Project Manager recruited May 2019</p> <p>Final designs created in September 2019</p> <p>Material changes planning application submitted September 2019</p> <p>Construction tender created and released in Oct 2019</p> <p>Multiple interested companies registered interest in the tender and attended site open days in Nov 2019</p> <p>Tender closed and submissions reviewed in Dec 2019</p> <p>2 x bidders were interviewed Dec 2019</p>	<p>The project has taken a big step forward from its 'development phase' (concept design, planning approval etc) and into the initial delivery phase with internal resources being secured and detailed designs created.</p> <p>Funding agreement with OxLEP to allow the delivery of the project has been signed and paperwork for the first drawdown submitted.</p> <p>Designs updated to optimise educational offer. Introducing an 'outside classroom' and features such as a grass roof that replicate the surrounding environment and Wittenham Clumps – adding value by making the building and its features an engagement and educational piece</p> <p>Tender for the construction was advertised and submissions were received. Proposed total costs all came within 2% of each other, thanks to the detailed work that had gone into the designs and cost plan.</p> <p>Programmes for the 2 bidders taken to interview show completion by Nov 2020, in line with proposed timelines – as long as the outstanding clarification questions can be resolved by the end of Jan 2020 and works commence by mid Feb 2020.</p>	
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### **Connectivity**

## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2019-20 Milestones Outputs Outcomes	Achievements to December 2019  Comments	RAG
<b>GROWING PLACES FUND (ROUND 1)</b>	<b>Milton Park Employment Access Link</b>  <b>Back Hill Lane tunnel and new junction and link road to the south of the A4130</b>  <b>Oxfordshire County Council</b>  <b>Helen Powdrill</b>	To improve accessibility to Milton Park and to open up new development land.	To carry out improvements to Backhill Tunnel and build a new crossing serving employment land to the south of the A4130 to improve accessibility for pedestrians and cyclists. Will lead to improvement in jobs by making the area more attractive to investors.	Open new toucan crossing.	Electrical connection now complete and toucan crossing is now operational.	
<b>GROWING PLACES FUND (ROUND 1)</b>	<b>SVUK EZ Broadband (£2,045,000)</b>  <b>Oxfordshire County Council</b>  <b>Craig Bower</b>	To install super-fast broadband to the SVUK EZ. Will lead to improvement in jobs by making the EZ more attractive to investors.	High speed broadband to SVUK and wider residential and business community  High speed broadband to SVUK and wider residential and business community  The majority of the work was completed in 2016/17	Remaining work at Harwell to be completed by April 2019	FTTP installation at Harwell completed 12th June. This completes the project work.  Milton Park work complete.  Event held at park to celebrate completion. Event attended by Matthew Hancock MP (Minister of State for Digital at time of event, now Secretary of State DCMS).	

## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>CITY DEAL</b></p>	<p><b>Access to enterprise zone – Relief to Rowstock (previously called Featherbed Lane)</b></p> <p><b>Oxfordshire County Council</b></p> <p><b>Gavin Belcher</b></p>	<p>Improve access to enterprise zone to make site more attractive to potential investors</p> <p>Will lead to improvement in jobs in the knowledge economy</p>	<p>Early works undertaken on available land were completed March 2015.</p> <p>Other required land was not successfully purchased by negotiation.</p>	<p>Establish viability of scheme given difficulty of land negotiations.</p> <p>The soon to be undertaken OAR (Options Appraisal Report) will reassess previous schemes, put forward any additional scheme options, and suggest a way forward.</p>	<p>Land acquisition remains the significant obstacle to delivery of this project, and a strategic review had identified that this scheme would no longer be progressed in its current form. OCC has been undertaking the background work to enable the procurement of a consultant to undertake the OAR (Options Appraisal Report).</p> <p>OCC in the final stages of appointing a consultant, after which the OAR can progress.</p> <p>Contract drafted and issued to consultant for comment in anticipation of signing to allow works to commence.</p>	
<p><b>CITY DEAL</b></p>	<p><b>Access to enterprise zone – Harwell Campus Entrance</b></p> <p><b>Oxfordshire County Council</b></p> <p><b>Helen Powdrill</b></p>	<p>Will lead to improvement in jobs in the knowledge economy.</p>	<p>Improve access to enterprise zone to make site more attractive to potential investors.</p>	<p>Open new signalised junction at Thomson Avenue, Harwell.</p>	<p>Construction underway and due for completion in February 2020. Land negotiations awaiting signature of Heads of Terms from Harwell Campus solicitors.</p>	

## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<b>CITY DEAL</b>	<p><b>Improvements to Northern Gateway – Loop Farm Link Road</b></p> <p><b>Oxfordshire County Council</b></p> <p><b>Rob Freshwater</b></p>	<p>To relieve congestion and deliver growth to a key growth area</p> <p>Will lead to improvement in jobs in the knowledge economy</p>	<p>Feasibility stage reviewing iterations of preferred alignment to maximise BCR.</p>	<p>Review of the project's wider strategic fit as part of the counties LTCP5 document which is currently anticipated to be completed summer 2020</p>	<p>Following a review of the A40-A44 Link Road project, Oxfordshire County Council and OxLEP have concluded that the scheme requires a review against wider measures to improve transport connectivity across north Oxford. The decision has therefore been taken to pause development of the link road project. The projects City Deal funding has therefore been reviewed in light of this context.</p>	
<b>CITY DEAL</b>	<p><b>Oxford Station / Botley Road Bridge Improvements</b></p> <p><b>Network Rail</b></p> <p><b>Christopher Nash</b></p>	<p>The project will widen and deepen the highway under Botley Road bridge to improve vehicle access and safety. The project will also deliver 4metre wide foot/cycleways on each side of Botley Rd Bridge to significantly improve pedestrian and cycle access.</p>	<ul style="list-style-type: none"> <li>- Redesign from 3 traffic lanes to 2 to complete June 2020.</li> <li>- Consents/TWAO approval November 2022.</li> <li>- Construction start Nov 2022.</li> <li>- Construction complete Dec 2023.</li> </ul>	<ul style="list-style-type: none"> <li>- Design reviews to be carried out with Oxfordshire County highways team.</li> <li>- Planning pre-app for wider scheme submitted.</li> <li>- Funding contribution to be aligned with delivery programme.</li> <li>- Submission of business case for wider Oxford Phase 2 scheme.</li> </ul>	<ul style="list-style-type: none"> <li>- LEP funding contribution now aligned to delivery programme.</li> <li>- Design reviews completed with key stakeholders with redesign scope now defined.</li> <li>- Contract for redesign works now awarded.</li> <li>- Detailed constructability and programme reviews have taken place.</li> <li>- Agreed redesign work underway</li> <li>- Business case preparation for wider Oxford Corridor scheme is ongoing in readiness for submission.</li> </ul>	

## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>CITY DEAL</b></p>	<p><b>Hinksey Hill- Science transit – Phase 2</b></p> <p><b>Oxfordshire County Council</b></p> <p><b>Robert Freshwater</b></p>	<p>First stage of improvements to transport links across the knowledge spine</p> <p>Will lead to improvement in jobs in the knowledge economy</p>	<p>Increase capacity at the junction and provide bus lane to improve journey times for public transport users.</p>	<p>Site investigation works and assessment of options / liaison with key stakeholders undertaken. Scheme being reviewed with a view to be taken forward as part of planned wider A423 Southern Bypass maintenance works and OFAS scheme. Transport modelling and further engineering assessment to be taken forward through remainder of 2019/20 F/Y.</p>	<p>Site investigation works and modelling work to inform possible options undertaken. Co-ordination with internal and external delivery partners and colleagues delivering other significant infrastructure projects in the area, including the proposed Kennington Bridge maintenance improvements and the Oxford Flood Alleviation Scheme, to explore what mutual benefits and efficiency savings could be achieved across schemes.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LGF1</b></p>	<p><b>Headington Phase 1</b></p> <p><b>Oxfordshire County Council</b></p> <p><b>Helen Powdrill</b></p>	<p>Access to Headington is a package of schemes to improve access to major employment, health and education sites in the Headington area.</p> <p>Needed to support new housing and jobs in Headington, and beyond, without attracting more traffic to the area</p>	<p>The project area includes the B4495 from Cherwell Drive/Marsh Lane to Horspath Driftway and the Eastern Bypass, as well as Old Road.</p> <p>Proposed changes include:</p> <ul style="list-style-type: none"> <li>• Junction improvements</li> <li>• New cycle lanes and crossings</li> <li>• New pedestrian crossings</li> <li>• Changes to on-street parking</li> <li>• New bus lanes</li> <li>• Localised road widening</li> </ul> <p>The implementation of changes is planned for summer 2016 to autumn 2020.</p>	<p>Completion planned for September 2020.</p> <p>12 months delay due to emergency utility works preventing access to the network. Additional delay due to redesign of retaining wall section required after observing changing ground conditions.</p>	<p>Completed Cherwell Drive, section of Old Road,</p> <p>The programme is being delivered in phases: Phase 1 was Gypsy Lane junction and was completed in March 2017. Phase 2 on The Slade commenced in April 2017 and completed in October 2017. Phases 3-5 Headley Way, Windmill Road and Old Road commenced in March 2018.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LGF1</b></p>	<p><b>Science Vale Cycle Route</b></p> <p><b>Oxfordshire County Council</b></p> <p><b>Helen Powdrill</b></p>	<p>Improved cycle connectivity and facilities between the main residential and employment and Service areas.</p> <p>Supports EZ growth and new housing in the Didcot/ Science Vale area.</p>	<p>Design and Implementation of new and significantly improved cycle tracks/paths. Scope of the new programme approved in Nov 2018 consists of 6 routes:</p> <ul style="list-style-type: none"> <li>- Route 1 - Wantage to Harwell Campus</li> <li>- Route 3 - Abingdon to Milton Park</li> <li>- Route 5 - Didcot to Harwell Campus</li> <li>- Route 6 - Didcot to Milton Park</li> <li>- Route 7A - Abingdon to Culham</li> <li>- Route 8 - Didcot to Culham</li> </ul>	<p>Completed Feasibility/ Preliminary Design/ Detailed Design of all routes/sections in scope.</p> <p>Completed land negotiations/signed dedication agreement with Lockinge Estate.</p> <p>Completed construction of routes: 6B, 3B1, 8G.</p> <p>Completed negotiations with Taylor Wimpey and signed s278 agreement.</p>	<ul style="list-style-type: none"> <li>• 1F, 3D, 7A design underway</li> <li>• 3B1, 3B2 Procurement underway, construction programmed for 2<sup>nd</sup> March</li> <li>• 1D/1E2 - Dedication agreement was signed by Lockinge Estate</li> <li>• 3D - conditional Dedication Agreement with Milton Park has been agreed.</li> <li>• 7A - way forward agreement was reached with VoWHDC.</li> <li>• Rte1 – TRO approved by CMD in October 2019.</li> <li>• 6B/6A – RSA3 completed</li> <li>• 6B, 6A, 3B1, 3B2, Rte1 - vegetation clearance scheduled</li> </ul>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

LGF1	<p><b>Oxford Science Transit Phase 2</b></p> <p><b>Oxfordshire County Council</b></p> <p><b>Helen Powdrill</b></p>	<p>Capacity improvements with the focus on improved and more reliable journey times for express bus services.</p>	<p>Construction of A40 eastbound bus lane and Park and Ride.</p> <ol style="list-style-type: none"> <li>1. Aiming for Reg 25 response by early October so that the scheme can be determined by OCC's Planning Committee by December 2019.</li> <li>2. Should the above timescale be met, the Full DfT BC can then also be sent if queries arising from the Outline BC are addressed in full.</li> <li>3. Progression of detailed design alongside the planning and DfT BC processes</li> </ol>	<p>Complete design, achieve planning consent and DfT FBC approval.</p> <p>Outline Business Case – Submitted Summer 2019</p> <p>Prelim design – Completed by Autumn 2019</p> <p>Detailed design – Completion by Early Autumn 2020</p> <p>Full Business Case – Submitted to DfT Summer 2020</p> <p>Construction - Commence March 2021.</p>	<p>Work to update for Planning Application for resubmission.</p> <p>Working with A40 HIF2 Smart Corridor team to review and coordinate design and construction.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LGF1</b></p>	<p><b>Oxford North (FKA Northern Gateway)</b></p> <p><b>Oxfordshire County Council re outputs</b></p> <p><b>Helen Powdrill</b></p> <p><b>Thomas White Oxford Ltd re outcomes – see above</b></p>	<p>A40 public transport improvements</p> <p>New bus lane East Bound, improved urbanised corridor, access to new commercial and residential area.</p>	<p>Preliminary design complete June 2020</p> <p>Detailed design complete August 2020.</p> <p>Latest construction start Autumn 2020.</p>	<p>Progression of preliminary design.</p>	<p>Completion of design review and start of preliminary design, including utility co-ordination.</p> <p>Ongoing liaison with ECI Contractor to undertake additional survey work to inform prelim design.</p>	
<p><b>LGF1</b></p>	<p><b>Oxford City Centre Public Transport Improvements Phase 1 (previously known as Queen Street)</b></p> <p><b>Oxfordshire County Council</b></p> <p><b>Helen Powdrill</b></p>	<p>Improvements to Oxford City Centre public transport including the possible closure of Queen Street</p> <p>Supporting new jobs in Oxford City Centre</p>	<p>Delivery of a programme of changes to improve bus flows and add bus stop capacity to cater for growth in passenger numbers including those arising from the Westgate development.</p>	<p>Completion of all construction phases.</p> <p>Feb/ Mar 2020 – Construction of revised changes to George St / Worcester Street junction.</p>	<p>George Street/ Hythe Bridge St / Worcester Street junction due to start construction from 9 February 2020 for 6 weeks.</p>	

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<p><b>MHCLG</b></p>	<p><b>Lodge Hill</b> <b>Oxfordshire County Council</b> <b>Helen Powdrill</b></p>	<p>Addition of south facing slips to the Abingdon North Junction at Lodge Hill.</p> <p>Reduction in journey times for access onto the A34 and relieve pressure on adjacent junctions and the town centre.</p> <p>Improve access for future housing growth around North Abingdon.</p>	<p>Project area includes current junction at A34/ A4183 North Abingdon to complete the following proposed changes:</p> <ul style="list-style-type: none"> <li>• Two new south-facing slips and improved junctions</li> </ul>	<p>Land purchase.</p> <p>Preliminary design completion and commencement of detailed design.</p>	<p>To date, all sections of Plot 2 have been purchased, and the vendors solicitors are close to completing on the remaining plots. The relevant solicitors have agreed access for all survey works in March/ April 2020.</p>	
<p><b>LGF1</b></p>	<p><b>Didcot Station Car Park</b> <b>Great Western Railway (GWR)</b> <b>Joanna Milton</b></p>	<p>Enabling the development potential of Harwell, Milton Park and Didcot to be realised through enhanced transport connectivity and capacity with circa 900 jobs accommodated;</p>	<p>Delivery of a new Multi Storey Car Park at Didcot Parkway Station, including improved links between the Foxhall Road site and the station entrance</p> <p>New Multi-Storey Car Park operational August 18.</p>	<p>Project completion – Autumn 19</p> <p>Project contract close out - Spring 20</p>	<p>Project close down commenced – Dec 19</p>	

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<b>LGF1</b>	<p><b>Wantage Eastern Link Road</b></p> <p><b>Oxfordshire County Council</b></p> <p><b>Gavin Belcher</b></p>	<p>Delivers housing growth in Wantage and Grove whilst mitigating traffic impact on central Wantage area.</p> <p>Improves access to enterprise zones.</p>	<p>Planning consent obtained.</p> <p>Detailed design going through technical approval</p> <p>Construction start expected in early 2020</p>	<p>Establishing a procurement route to deliver the scheme through one contract.</p>	<p>Technical resubmission has been received and comments being finalised by Road Agreements team. Business case is complete and going through formal signoff. State Aid completed.</p> <p>Technical drawings going through final checks via OCC Road Agreements.</p> <p>Major Transport Projects to begin leading on the scheme. Further delivery options being reviewed.</p>	
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### Strategy

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2019-20 Milestones Outputs Outcomes	Achievements to December 2019  Comments	RAG
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LEP Core Funding</b></p>	<p><b>Local Industrial Strategy (LIS)</b></p> <p><b>OxLEP</b></p> <p><b>Ahmed Goga</b></p>	<p>Set out an economic route map that supports our vision for economic growth up to 2040</p>	<p>To prepare a Local Industrial Strategy</p>	<p>Sign-off on a final LIS document from Whitehall and preparation of Investment Prospectus by July 2019.</p> <p>Preparation of LIS Investment Programme April 2020.</p>	<p>LIS was published in July, following a ministerial roundtable chaired by Lord Henley. The LIS can be accessed <a href="#">here</a></p> <p>It was officially launched in September at our annual event at the Blavatnik School of Government; it can be viewed <a href="#">here</a>.</p> <p>In October 2019 we appointed Steer ED, as consultants to help us with three things. i) develop the LIS projects into a coherent project portfolio for Oxfordshire, ii) develop an investment prospectus and iii) a delivery plan. Project leads were asked to submit the strategic case for their projects to the consultants, and these were then discussed in more depth during the surgeries that took place in December 2019. Partners are currently developing outline strategic cases for each of the propositions set out in the strategy.</p> <p>Investment Prospectus and Delivery Plan: The consultants are gathering content for the investment prospectus through the business development work.</p> <p>The aim is to have work on the Investment Prospectus and Delivery Plan concluded by April 2020 to inform negotiations with Government under the Comprehensive Spending Review 2020.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LEP Core Funding</b></p>	<p><b>Creative, Cultural, Heritage &amp; Tourism Investment Plan and Visitor Economy Sub Group</b></p> <p><b>OxLEP</b></p> <p><b>Helen Ryan-Wallis</b></p>	<p>Strategic Leadership for Oxfordshire's visitor economy sector</p>	<ol style="list-style-type: none"> <li>1. Develop a world class Business Visitor &amp; Events (BVE) offer in Oxfordshire</li> <li>2. Foster innovation to promote Oxfordshire, increase visitor spend and enhance the visitor experience</li> <li>3. Harness and develop our creative industries sector</li> </ol>	<p>Take forward recommendations of BVE study.</p> <p>Develop and support role out of tourism sector deal.</p> <p>Hold creative industries showcase event May/June.</p>	<p>The Soft Market Test for a Conference facility has been put on hold by the CVESG at the November meeting. This is as a result of conversations with a potential partner and their timelines of early 20 to know if their option is viable. Discussions have also taken place with a second operator at Bicester Motion in January 20, who are keen to also develop an 'expo' to host 1500-2000 delegates.</p> <p>The Tourism Zone working group is progressing an ideas paper, and are due to meet early Feb 20 to share next steps.</p> <p>10<sup>th</sup> June 20 is earmarked for the second Creative Industries Showcase event at Oxford Brookes. A kick off meeting is being scheduled for early January 20.</p> <p>Discussions as to whether to bid to host the Creative Cities Convention have begun (for 2022)</p> <p>Plans are progressing with regards Creative City at Upper Heyford which will provide a new hub for tv/film in Oxfordshire, in addition to Rebellion Studios which is already operational.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>BEIS</b></p>	<p><b>Energy Strategy and Clean Growth Group</b></p> <p><b>OxLEP</b></p> <p><b>Stephen Brown</b></p>	<p>A locally informed Oxfordshire Energy Strategy by 31 March 2019</p> <p>The transition to a low carbon and renewable energy future is a key priority and activity in the SEP and the SEEIP. New technologies will increase the number of green jobs</p>	<p>An Oxfordshire Energy Strategy to be signed off by the OxLEP Board in March 2019</p>	<p>Implementation of LIS delivery plan and securing finance to support the delivery of projects (including sustainable built environments, application of new technologies, healthy workplaces, collaborative frameworks and resource efficiency).</p>	<p>The Delivery Plan was approved by the Board in July, under written procedures. The strategy and delivery plan were formally launched on 5<sup>th</sup> November at the Bicester Eco Business Centre, which OxLEP supported through the ESIF programme. The event included a marketplace showcasing a suite of key projects which are key components of the Energy Strategy, together with contributions from entrepreneurs in the sector. The launch can be viewed <a href="#">here</a>.</p> <p>A new Clean Growth Sub Group replaces the EESG with a focus on developing the low carbon business economy. It brings together a breadth of insights of senior experts across development, land-use planning, sustainable business operations and the universities.</p> <p>Inaugural Clean Growth subgroup meeting: November 2019. Second meeting in February 2020 to determine workplan priority areas for activity and intervention.</p> <p>OxLEP is sponsoring the annual Oxfordshire Greentech Conference on 18<sup>th</sup> March at the Said Business School. We have approached Energy Minister, Kwasi Kwarteng to be a keynote speaker.</p>	
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# Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>LEP</b></p>	<p><b>Innovation Strategy</b></p> <p><b>OxLEP</b></p> <p><b>Thandie Hara-Msulira</b></p>	<p>Create a strategic leadership group to champion the delivery of Oxfordshire’s Innovation Strategy ambitions.</p> <p>Promote Oxfordshire as a vibrant, sustainable, inclusive, world leading economy, driven by innovation, enterprise and its research excellence</p>	<p>Through the Innovation Sub-Group, develop and agree Innovation Strategy delivery plan focusing on three critical objectives:</p> <ol style="list-style-type: none"> <li>1. position the Oxfordshire ecosystem as the global leader for innovation;</li> <li>2. accelerate connections, partnerships and joint ventures between academia and business; and</li> <li>3. position Oxfordshire as a natural partner for Government to take forward policy objectives for the Industrial Strategy; Science and Innovation Audit and Research &amp; Development.</li> </ol>	<p>Agree the delivery plan</p> <p>As part of positioning Oxfordshire innovation ecosystem as the global leader - we recently appointed an external company to map out the innovation assets across the Oxfordshire. Plans are to develop a cluster map platform this year (2019)</p>	<p><b><u>OxLEP Innovation Sub-Group</u></b>: In August 2019, a sub-committee was set up to follow some of the findings of the ESRC IAA project around understanding and tracking the R &amp; D spend in Oxfordshire. At the December meeting, this committee presented a proposal around how we can progress an Oxfordshire “Innovation dashboard.” This proposal will be presented to <b>BEIS</b>, and BEIS will attend the next sub-group meeting to progress.</p> <p><b>Supporting women entrepreneurship</b> – A project to assess the state of the innovation environment for female entrepreneurship in Oxford is in development and its progress will be reported to the sub-group in Feb.</p> <p>The <b><u>Oxford Cluster map</u></b> was launched at the Artificial Intelligence conference in September 2019. We are in the process of evaluating the processes for the project to be handed over to OxLEP. Members of the Innovation Sub-Group have done some pilot testing. Conversations on how the map can be refined further in line with the feedback are also ongoing.</p> <p><b>Living Oxford</b>: OxLEP is collectively working alongside its corporate partners to progress the work around the ‘Oxford Living’ model and proposition, with a view to company formation in early 2020. This work will support the development of the Innovation ecosystem and other efforts to achieve international level innovation and IP-based growth and connection to manufacturing regions of the UK.</p>	
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# Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

## ESIF

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2019-20 Milestones Outputs Outcomes	Achievements to December 2019  Comments	RAG
ESIF	<b>ERDF</b>  <b>DCLG is Managing Authority – decision-making</b>  <b>Ahmed Goga</b>	€9.9m allocation for Oxfordshire is spent by 2020  754 businesses supported	754 businesses supported	To work with the managing authority to ensure that all funds are allocated	Additional calls are being planned for the ERDF program in 2020. This will be held at a national level and will be under the reserve fund process whereby all underspends across England will be consolidated into a single tendering exercise.  Dissemination event reviewing the impact of our ERDF program is being planned for 2020.	
ESIF	<b>ESF</b>  <b>DWP is Managing Authority – decision making</b>  <b>Ahmed Goga</b>	€9.4m allocation for Oxfordshire is spent by 2020  1,000 people into training or work	1,000 people into training or work	To work with the managing authority to ensure that all funds are allocated	There will be a local call for a single skills project in 2020, managed nationally by DWP.	

## Oxfordshire Local Enterprise Partnership Operating Plan 2019/20

<p><b>ESIF</b></p>	<p><b>EAFRD</b></p> <p><b>DEFRA is Managing Authority – decision-making</b></p> <p><b>Ahmed Goga</b></p>	<p>€3.4m allocation for Oxfordshire is spent by 2020</p>		<p>To work with the managing authority to ensure that all funds are allocated</p>	<p>Additional calls were issued in the Autumn. This was held at a national level and under the reserve fund process whereby all underspends across England will be consolidated into a single tendering exercise.</p> <p>To date 6 EOIs have been received by the RPA for projects in Oxfordshire. Following a local rural panel chaired by the RPA all proposals have been encouraged to move to full application. The deadline for any further EOIs is 24<sup>th</sup> February.</p>	
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