

Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

RAG Status Key	Total completion	Physical completion, outcomes are still being monitored	Project is on track	Project has minor issues and/or delays	Project has significant issues and/or delays
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People

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to March 2021 Comments	R A G
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LGF1	<p>Oxford Centre for Technology and Innovation</p> <p>City of Oxford College – Activate Learning</p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>145 new learners assisted in courses leading to a full qualification by March 2025.</p> <ul style="list-style-type: none"> - 15 in 17/18 (13 delivered) - 15 in 18/19 (67 delivered) - 22 in 19/20 - 23 in 20/21 - 70 in 21-25 <p>8 new employees by March 2025 – 2 already delivered in 16/17</p>	<p>23 new learners assisted in courses leading to a full qualification by March 2021.</p> <p>6 new employees recruited, specifically to support the development of an Institute of Technology.</p>	<p>September 2020 student recruitment for both Engineering and Electrical Installation (both LGF1) continue to be positive and are above target (exact enrolments will be confirmed in the next report after our ILR is submitted).</p> <p>LGF1 buildings in Engineering and Electrical Installation were designed to allow large group sizes. The design of these buildings has helped implement social distancing measures. Planning is underway to embed the new Institute of Technology (IOT) into our existing campus. and the LGF1 buildings.</p> <p>The reputation of the campus as a centre for STEM is growing. This has resulted in the successful awarding of IoT status in partnership with Milton Keynes College and Cranfield University. The project has attracted capital to refurbish an additional building on the site allowing us to grow our STEM provision into L4 and Higher Apprenticeship provision in digital. Plus, plans have been finalised to turn the centre into a STEM hub for our Thames Valley provision.</p> <p>The number of student projects co-created with employers and industry leads continues to grow and the workshop facilities available via LGF1 allow us to implement multi-disciplinary projects. One, a heritage project in collaboration with Jaguar Land Rover, will be worth following as the project gets underway.</p> <p>2021 Q3 – recruitment in the LGF1 priority areas (Engineering & Electrical Installation) have exceeded target for a second year. Despite Lockdown, teachers have ensured learning continues online. Further improvements to the site involve Cytech (National Cycle Maintenance Provision) being successfully embedded within the LGF1 build. Cycling Technicians during lockdown have been viewed as key workers as our transport habits changed significantly and demand for these courses has grown significantly during lockdown.</p> <p>Work on the South Central Institute of Technology is underway and along with LGF1 is generating interest in the Technology Campus and dialogue is ongoing between Activate Learning and both Oxford City and Country Councils to ensure that we are outward facing in terms of raising aspiration in the local community and in particular with the BBL Regen Project.</p> <p>April 2021 – early student applications for 2021-22 in courses using LGF1 accommodation (Engineering and Electrical Engineering) are positive compared with this time last year and we continue to use the facilities to collaborate with high-profile employer partners to further enrich the student experience – eg the multi-campus collaboration / competition to win the Craftsmans Cup with the REME (Royal Electrical and Mechanical Engineers).</p>
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LGF1	<p>Advanced Engineering and technical skills centre</p> <p>Abingdon & Witney College</p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>385 new learners assisted (in courses leading to a full qualification) up to March 2025 (55 per year from 18/19 onwards)</p> <ul style="list-style-type: none"> - 53 delivered in 18/19 - 34 delivered in 19/20 <p>4 new jobs in 18/19</p> <ul style="list-style-type: none"> - 3.3 delivered in 18/19 	<p>55 new learners assisted (in courses leading to a full qualification) by March 2021</p>	<p>Advanced Skills Centre formally opened on 20 April 2018.</p> <p>46 new learners in 2020/21</p> <p>3.3 jobs created to date.</p>	
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<p>LGF2</p>	<p>Care Skills Training Centre (FKA Activate Learning Care Suite)</p> <p>City of Oxford College – Activate Learning</p>	<p>Increased ability to meet health and social care training and skills demand</p> <p>Learners complete different qualifications at different levels</p> <p>Bronze Nurse Cadet Programme was launched in Sept 2018</p> <p>Silver Nurse Cadet Programme was launched in Sept 2019</p> <p>Gold Nurse Cadet Programme will be launched in February 2021</p>	<p>405 new learners assisted in courses leading to a full qualification by March 2025.</p> <ul style="list-style-type: none"> - 20 in 17/18 - 20 in 18/19 - 75 in 19/20 - 75 in 20/21 - 215 in 21-25 <p>2 new employees by March 2021 – 1 already delivered in 17/18</p> <p>2018-19 Achievements 202 16-18 learners completed a full L2 and L3 qualifications in HSC</p> <p>2019- 20 Achievements 249 16-18 learners completed a full L2 and L3 qualifications in HSC</p>	<p><u>September 2020- June 2021</u> 297 learners are currently benefiting from accessing the Care Skills. All HSC learners are timetabled 2hrs per week.</p> <p><u>HSC Oxford</u> Level 1 HSC 31 Bronze Level 2 HSC 51 Bronze Level 3 Y1 51 Silver Level 3 Y2 27 Silver</p> <p><u>Early Years Oxford</u> Level 2 15 L3 Y1& 2 23 These were planned for March 2020-revised date September 2020) Banbury HSC L2 19, L3 38</p> <p><u>Ambulance & Community Care Training Facilities</u> Learners will be able to benefit from these facilities during the second term of the year due to COVID-19.</p>	<p>None of the below elements has started yet due to the current circumstances with COVID-19. However, it is planned to take place when possible.</p> <p>An ambulance training suite has been added to the facilities offered.</p> <p>FE students (16-18) partake in a nurse cadet programme to enhance care skills.</p> <p>Quality – The centre offers excellent learning experience that introduces FE learners to health care roles.</p> <p>Opportunity for year 11 students to practice in a health environment to give them insight into the workplace.</p> <p>Community work linking with The Orders of St John Care Home Trust. School students are accessing the facility monthly to explore careers in the NHS.</p> <p>Plans have been postponed due to the current circumstances with COVID.</p>
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<p>LGF3</p>	<p>Livestock technology Centre (FKA Agritech skills innovation Centre)</p> <p>Abingdon & Witney College</p>	<p>Increased levels of Agritech skills in line with Skills Strategy aspirations</p>	<p>Construction of new Agritech skills centre</p> <p>Construction complete and operational by December 2018</p> <p>From Sep 2020 each year</p> <ul style="list-style-type: none"> - 20 apprenticeship places - 15 full-time student places - Minimum 8 HE student places <p>2.5 jobs</p>	<ul style="list-style-type: none"> - 20 apprenticeship places - 15 full-time student places - Minimum 8 HE student places 	<p>Riding school relocated July 2018</p> <p>Agritech building complete December 2018. Fit out completed January 2019.</p> <p>Formal opening 17 May 2019</p> <p>New learners</p> <ul style="list-style-type: none"> - 7 new learners in 2019/20 - 62 new learners in 2020/21 <p>1.7 jobs created to date</p>
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<p>LGF3</p>	<p>Activate Hospitality Centre</p> <p>Activate Learning</p>	<p>Increased ability to support the growth of the visitor economy in Oxford city and the wider county.</p> <p>Delivery of high-quality facilities to turn around a trend of falling hospitality enrolment at 16-18 and encourage greater industry support to drive curriculum development and industry experience.</p>	<p>Construction of a new hospitality training centre at Oxford city campus.</p> <p>To be complete and operational by January 2021.</p> <p>1750 learners assisted in accredited learning leading to a range of qualifications by July 2025 (end of 2024/25 academic year):</p> <ul style="list-style-type: none"> - 310 in 2021/22 - 390 in 2022/23 - 487 in 2023/24 - 563 in 2024/25 <p>390 learners (incl. school children and adults) assisted in hospitality short courses by July 2025 (end of 2024/25 academic year):</p> <ul style="list-style-type: none"> - 75 in 2021/22 - 90 in 2022/23 - 105 in 2023/24 - 120 in 2024/25 <p>5.5 new jobs created by March 2025 to support growing hospitality provision.</p>	<ul style="list-style-type: none"> • Complete agreement • Discharge pre-commencement planning conditions • Appoint main contractor. • Commence enabling works by June 2020 • Complete building work by March 2021 • Engage with employers to support development of hospitality curriculum. • Hospitality curriculum redesigned during August 2020 with strategic partners The Fat Duck / Heston Blumenthal to support future industry co-delivery. • New curriculum has been implemented and will be utilised when the new facility is opened later in 2021. 	<ul style="list-style-type: none"> • Asbestos removed • Excavations completed • Strip out completed • Piling completed • Extensions and roofing works completed • Internal structural works and reconfiguration works completed • First Fix mechanical and electrical services completed • Phase 1 largely completed. • Forecast Building works complete 09 August 2021 • Use of facility by students from beginning of September 2021 • Provisional formal opening – end Sept 2021 – OxLEP support / attendance requested <p>• PHOTOS – demonstrating progress.</p> 
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<p>LGF3</p>	<p>Advanced Digital and Science Centre</p> <p>The Henley College</p>	<p>The delivery of refurbishments at Henley College to create the following digital hubs:</p> <ul style="list-style-type: none"> • A mini STEM centre • STEM learning lounge • A digital skills and enterprise hub • A digital and creative arts hub • A digital STEM hub 	<ul style="list-style-type: none"> • Creation of a 373m2 Digital Skills and Enterprise Hub in building D1 on the Site • Creation of a 288m2 Digital and Creative Arts Hub in building R4 on the Site • Creation of a 548m2 Digital STEM Hub in the Library in building D6 on the Site <p>Recruitment of 100 new learners in the STEM subject areas by the end of the year 2024/25 and by reference to the Organisation's reported student numbers as at 31st March 2016.</p>	<p>Complete the refurbishment works to the following:</p> <ul style="list-style-type: none"> • A digital skills and enterprise hub (2019); and, • A digital and creative arts hub (2019); • A mini STEM centre (2018) • STEM learning lounge (2018) <p>A digital STEM Hub works completed in 2020.</p>	<p>Completed the refurbishment works to the following:</p> <ul style="list-style-type: none"> • A digital skills and enterprise hub (2019); and, • A digital and creative arts hub (2019) • A mini STEM centre (2018) • STEM learning lounge (2018) <p>The Project is now complete with all final equipment now installed.</p> <p>The change request was approved by OxLEP to move the works from D6 on the Deanfield campus to R3 on the Rotherfield campus. The works were completed in R3 as per the approved change request.</p>
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<p>LGF3</p>	<p>Oxfordshire Advanced Skills (OAS) Phase 3 Pilot – Robotics, Power Engineering and Space Science</p> <p>UKAEA</p>	<p>The OAS phase 3 pilot will deliver apprenticeships from level 4 to 7 in line with national priorities and local needs. This pilot project focuses on paving the way for the delivery of OAS phase 3 by fitting out lab space to pilot the Robotics, Power Engineering & Space Science strands of Phase 3, & engaging stakeholders on the development of the curriculum & design of the future facility.</p>	<p>Fit out of lab space with industrial scale equipment by August 2020.</p> <p>Apprentices starting during 2020, and no later than January 2021.</p> <p>Deliver 240 high and degree apprenticeships over four years and upskill 800 people (through short courses) and 750 through e-learning over four years.</p>	<p>Complete Clean room Space module for Level 4 Programme</p> <p>Order equipment relating to clean room space module</p> <p>Agree Space Programme's to be taught at Harwell</p>	<p>Changes to the project and impacts of Covid-19 have resulted in the need for a change request re the scope of the project and extension of timescales.</p>	
<p>LGF3</p>	<p>Construction Skills Academy</p> <p>Abingdon & Witney College</p>	<p>Increased levels of construction skills throughout Oxfordshire in line with Skills Strategy aspirations</p>	<p>Regional centre across 3 sites</p> <p>In the first 5 years of operation (from 2021):</p> <ul style="list-style-type: none"> - 400 apprentices; - 240 full time students; - 300 part time students. 	<p>Creation of Bicester construction skills centre by December 2020</p> <p>First students enrolled at Bicester by March 2021</p>	<p>Building leases signed with landlord June 2020</p> <p>Tender for building works completed April 2020</p> <p>Building contractor started on site June 2020</p> <p>Building works complete and final fit out completed, 12 apprentices enrolled, and 5 new staff employed – March 2021</p>	

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Place

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to March 2021 Comments	R A G
LGF2	Oxford North Thomas White Oxford Ltd	The project aims to establish an innovation district building on close links to the universities and businesses in the city. It will become a vibrant and successful mixed-use area.	<ul style="list-style-type: none"> - 90,000 sqm employment land - 480 new homes - 2,500 sqm local retail space - A hotel - Highway improvements - Cycle ways - Public open spaces 	<ul style="list-style-type: none"> MOU Planning permission Reserved Matters Application Planning permission 	<ul style="list-style-type: none"> MOU completed Planning permission has been granted. Targeting June or July Oxford City Council Planning Committee. Works to start once approved. The reserved matters application covers: earthworks, sustainable drainage ponds, landscaping and related initial infrastructure required for the new link road construction between the A40 and A44 for the first phase of development in Central which will provide 140,000 sq ft (13,006 sq m) of laboratories and workspace in three buildings along with the first phase of the new public park. 	
LGF2	Oxpens Oxford City Council	Regeneration of the Oxpens area of the West end of Oxford to deliver a new sustainable community that supports the economy of Oxford	<ul style="list-style-type: none"> - 500 homes - 500 student flats - 6,839 sqm Hotel 150 beds - 8,264 sqm B1 Office - 4,160 sqm B1 R & D - 543 sqm A1-A5 uses - 1,265 jobs - 15 Apprenticeships - Local facilities - Public open space 	<ul style="list-style-type: none"> - 500 student flats - Contract in place with the developer - Final masterplan developed 	<ul style="list-style-type: none"> 500-unit student accommodation has permission, planned occupation 2021. First parcel of land granted planning permission. Demolition completed on above parcel and construction completed. Students have commenced moving in. 	

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<p>LGF3</p>	<p>Osney Mead</p> <p>University of Oxford</p>	<p>The Osney Mead Project currently envisages the development of supporting University research facilities, incubation/translational facilities and commercial space to create a recognised Innovation Quarter.</p> <p>The development will include the phased delivery of 600 residential units of graduate accommodation.</p>	<p>Outputs: Provision of an 800m2 research building to be occupied and the creation of 21 direct jobs by 31 March 2025.</p> <p>Outcomes: Minimum 400 units graduate accommodation.</p> <p>3460 supported jobs to be delivered before 2025.</p> <p>519 direct and supported jobs from April 2025 onwards.</p> <p>20,000m2 of research, incubation and commercial buildings.</p>	<p>Planning consent agreed for TLW September 2020.</p> <p>Technical approvals October 2020.</p> <p>Contractor appointed December 2020.</p> <p>Construction commences December 2020.</p> <p>LGF funded element of TLW completed by end of March 2021.</p>	<p>The Transport Link Works (TLW) are progressing well. Planning consent has been awarded for Sections 4,5 and 7.</p> <p>Construction of Sections 4&5 commenced on 8 March 21 and the works are moving forward according to programme.</p> <p>Agreement has been reached, but is yet to be signed, with the Environment Agency (EA) on Section 7. The s38 agreement for Section 7 has also to be finalised.</p> <p>The flood compensation works will commence in the week starting 12 April 21 to be followed by Section 7.</p> <p>The project remains on programme for completion in June 21.</p> <p>The TLW are on programme. However the RAG status remains at Amber as there is a risk of delay until the agreement with the EA is formalised and construction can commence on Section 7.</p>
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Enterprise

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to March 2021 Comments	R A G
GROWING PLACES FUND (ROUND 3)	Saietta Group Ltd (was Agility Global Ltd)	New facilities for advanced electrical motors across a wide spectrum of applications, including but not limited to, advanced electric motorcycles.	Fit out of new production facilities at Upper Heyford Potentially 40 new FTE jobs in the UK.	Ongoing recruitment to reach jobs target Ongoing R&D in electric motors and controllers bringing new products to market	Loan repayments complete. 28 of 40 jobs created so far. Recruitment for further jobs is ongoing.	

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LGF1	<p>Centre for Applied Super conductivity</p> <p>University of Oxford</p>	<p>Support the cluster of applied superconductivity industry in Oxfordshire with S&T support and new longer-term developments in new materials and deeper understanding of how superconductors behave in real environments</p>	<p>Establish an Industrial advisory board (IAB). Refurbish and equip a materials discovery laboratory and a materials testing laboratory for superconductors</p> <p>Develop a core research portfolio</p> <p>Establish industrial open access to facilities.</p> <p>23 jobs by March 2021</p>	<p>Grow research portfolio via funded projects – aim to submit at least 2 collaborative R&D proposals.</p> <p>Develop concept for CfAS2.</p> <p>1 new job in 2019/20</p>	<p>CfAS officially opened 27th February 2017</p> <p>Full complement of research staff and technicians, including one apprentice in place with a number of graduate students and undergraduate (Part II) researcher in place. There are 6 academics, 4 post-doctoral researchers, 7 (+2 new) researchers and 7 support staff associated with CfAS</p> <p>New projects (science and capital) secured gearing CfAS funds. Continued recruitment of graduate students for 1yr M. Phil. and 4yr D. Phil projects. Continuing engagement with industrial partners through IAB.</p> <p>Established CfAS seminar series</p> <p>Four post graduate projects available to start October 2020.</p> <p>Beamtime secured at the Diamond synchrotron for 2 new projects. Access dates still to be agreed.</p> <p>Two new Part II students started September 2020</p> <p>New EPSRC funded project on “Large Bulk (RE)BCO superconducting magnets for desktop NMR/MRI” started.</p> <p>Laboratories reopened after lock down mid-August 2020</p> <p>3 new D. Phil. Students started 1st September 2020. One still to arrive. One D. Phil. Thesis submitted – viva February 2021. Passed with minor corrections.</p> <p>3 new Part II students recruited to start 12-month Master’s projects from September 2021</p>
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<p>LGF3</p>	<p>Disruptive Innovation for Space Centre (DISC)</p> <p>Satellite Applications Catapult</p>	<p>To operate the Disruptive Innovation for Space Centre on Harwell campus for Oxfordshire, ensuring businesses can use the facilities for product prototyping and testing to create innovative products.</p>	<p>Maintain operations of DISC during 2020/21</p> <p>35 SMEs (including previous years) utilise DISC facilities by March 2021</p> <p>11 direct jobs created by September 2020</p> <p>176 supported jobs by March 2024.</p>	<p>At least 35 companies utilising DISC facilities.</p> <p>11 direct jobs created by September 2020.</p> <p>Companies utilising facilities - employment metrics process implemented to monitor outcomes.</p>	<p>All DISC facilities remain fully operational during the Covid-19 pandemic. The Radio Frequency equipment is in constant use from 4 different companies. Open Cosmos' first satellites built in the Zephyr building were launched in April and they are working hard on their next batch.</p> <p>Magdrive, a newly established company who have attracted a lot of attention and investment for an innovative in-orbit propulsion system have moved into the labs in the Zephyr building.</p> <p>To date - 29 organisations have utilised DISC facilities.</p> <p>Direct jobs created to date: 9 (2 new people will join the team over the Summer)</p>	
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<p>LGF3</p>	<p>Connected and Autonomous Vehicles at Culham Phase 1</p> <p>UKAEA / RACE</p>	<p>To host a growing community of those developing CAV vehicles and associated products and services</p>	<p>Provide an urban test bed for the testing of CAV and ancillaries.</p> <p>Provide specialist test and evaluation equipment and services</p> <p>Host a growing number of companies active in the sector.</p> <p>48 new jobs</p>	<p>Finish construction of the Pit Lane workspaces</p> <p>Construct, fit out and commission new Control Centre</p> <p>Install dedicated DSRC and 4G networks to support connected-CAV operation</p> <p>Upgrade Culham site infrastructure</p> <p>Develop relationships with digital twins</p> <p>Work with Millbrook Proving Ground to extend CAV testing offer</p> <p>Tenant in place for two out of four units.</p> <p>41.5 new jobs (cumulative)</p>	<p>-The new footpaths linking the expanded CAV test facilities has been completed. Excavation work for these uncovered a small quantity of white asbestos and this has substantially increased the cost of this task (but it still remains within budget). Disposal of the spoil to an approved location is due to take place on 15/16 April 2021.</p> <p>-Whilst we had our first user of the facilities in March 2021, due to Covid restrictions, they were not able to use the Control Centre hot desk space instead using a much larger space where they could meet distancing guidelines. Despite this the work went well and many aspects of the Control Centre capability were successfully utilised.</p> <p>-The DSRC installation was used by an SME (Angoka Ltd) who carried out a programme of work using this (along with our vehicles) and reported that they achieved excellent results. The 4G network has been installed and achieved download speeds of 80-140 Mbps.</p> <p>-The footpaths are complete and conduiting plus standard sockets installed so that we can move ahead with procuring connected traffic lights as part of Phase 2. We have also identified a supplier of signs that can be programmed to display a range of road signs and can be integrated into the connected layer.</p> <p>Following discussion with OxLEP we investigated the possibility of purchasing a connected, remotely operated, platform that would allow us to test vehicle-dummy/model interactions. Unfortunately, the cost of such systems proved to be exorbitant. We looked at alternatives (including commissioning custom building such a device) but obtaining such a piece of equipment within the budget does not look possible at this moment in time.</p> <p>-Our role within the OMNICA simulation project has increased and we now expect to carry out verification work that will allow comparison of a set of standard manoeuvres from one of our AVs on our roads and in simulation. This should provide a good showcase for our capabilities.</p> <p>-We continue to work with Millbrook to promote our capabilities and align our combined market offering. We engage as a single entity with potential users as they prepare funding bids. Given the completion of the CCAV funded project we are discussing how to replace the Collaboration Agreement that was in the grant with a longer-term commercial framework.</p> <p>-In recent weeks we have had a preliminary approach from Oxbotica (an existing Pit Lane tenant) regarding the possibility of their taking a second unit. We have also begun discussion with StreetDrone regarding their using our facilities, where both sides see this as potentially a prelude to their leasing a unit.</p> <p>-The 0.5fte UKAEA post to support CAV testing was advertised and the successful candidate will commence their new role shortly.</p>
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<p>LGF3</p>	<p>Prodrive Powertrain Technology Centre</p> <p>Prodrive</p>	<p>A new high technology transient dynamometer centre for the testing and development of engines and innovative vehicle propulsion systems which use conventional fuels, electric and hybrid power, for a range of sectors including automotive, motorsport, marine, defense and aerospace.</p>	<p>Centre to be built and equipped by May 2019</p> <p>23 direct jobs by 2021</p>	<p>Centre to be equipped by May 2019</p> <p>23 direct jobs to be created at Prodrive by 2021</p>	<p>The Centre has been completed and is operational. There was an overspend on the original forecast budget creating a larger match to funding provided.</p> <p>25 direct jobs created up to December 2020 (3 new since the last update) as we took on personnel for our Dakar programme mentioned previously. In addition, this programme has not only safeguarded some other roles but also lead to recruitment in other areas of the business outside of Powertrain.</p> <p>We have recently agreed a deal to run Lewis Hamilton's Extreme E team (an all-electric championship) and also investing £500,000 of our own funds to investigate both hydrogen and synthetic fuels which we believe is the zero emission answer to many applications where electric is not appropriate and also solves some of the infrastructure challenges of EV charging points.</p>
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<p>LGF3</p>	<p>Oxford Plant Science Innovation Centre</p> <p>University of Oxford</p>	<p>The creation of an interconnected centre for innovative research and development to address challenges in agriculture and forestry</p>	<p>The refurbishment of research facilities within the Department for innovative research and development in the fields of plant health and resilience</p> <p>The creation of 9 new jobs within the University</p> <p>2 spin out companies creating 10 new jobs in total</p>	<p>IT infrastructure for innovative research and development in the fields of plant health and resilience</p> <p>Development of Genomics facility</p>	<p>Spin out company created with new jobs. This exceeds the goal. This number surpasses our proposed number of jobs that we predicted would result from this programme.</p> <p>The company has filed patents and further patents are being added to its portfolio continually. These patents generate value for the company and were not listed in our original goals.</p> <p>The Genomics facility is beginning to generate revenue and will be the focus of considerable public-funded research and private sector-funded research.</p> <p>IT infrastructure to support the three strands of research is complete. The IT infrastructure has been instrumental in carrying out the research leading to the two spin outs and the commercial service provision programme in Forestry. It will continue to be a major strength for UK forestry, and attract industry partnerships.</p>
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<p>LGF3</p>	<p>The Earth Lab and innovation Hub</p> <p>The Earth Trust</p>	<p>Building & access improvements to support jobs and skills in the rural economy across the next 15 years</p>	<p>540sqm of learning and commercial space</p> <p>5FTE jobs created</p> <p>6-8 small business units available</p> <p>78 FTE indirect jobs created</p> <p>18 Apprenticeships delivered</p> <p>26 training opportunities delivered</p> <p>3500 Young individuals take part annually in Earth School</p>	<p>540sqm of learning and commercial floor space created.</p> <p>4 x roles created to support the delivery of the project</p> <p>Space for small business units (hire desks) created – awaiting return from Covid to allow occupation</p> <p>Estimated additional 16 indirect jobs created related to 2nd fix and completion of building. Fit out/furniture ordered from over 10 differing suppliers, helping create an estimated 4 further opportunities for employment.</p> <p>- Total to date: 46</p> <p>3 x training opportunities delivered (volunteers supporting the project)</p> <p>5 x Additional volunteers supporting the project (1 digital marketing & 4 x archaeology)</p> <p>- Total to date: 8</p> <p>1 x apprentice on-board as part of the construction team.</p> <p>2 x additional apprentice roles created, supporting the project via Land Management & Fundraising.</p> <p>1 x additional apprenticeship formed as part of the fundraising team to support database work and reporting on project</p> <p>- Total to date: 4</p> <p>Schools to return to site in coming months, helping achieve young individuals' outcome.</p>	<p>The project has now reached practical completion (dated 14th April 2021) with minor reinstatement works from the construction compound area due to be completed w/c 19th April.</p> <p>Over the past quarter we have seen the delivery of all landscaping works, completion of the Earth Lab building and purchase of engagement materials/furniture ready for fit out. Fit out of the building will commence on w/c 19th April, taking 2 weeks to complete. The building will then be ready for use by schools as they return to off-site visits post Covid.</p>	
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LGF3	<p>Oxford City Entrepreneurship Hubs</p> <p>Oxford City Council</p>	<p>Encourage economic growth by increasing provision of accessible premises for new and small businesses. Support start-ups including University spin-outs; social enterprise; and small businesses in key sectors including the Knowledge Economy, Digital Media and Business and Professional Services; To ensure support is provided to those businesses, to enable their growth.</p>	<ul style="list-style-type: none"> - Modernise existing unlettable city centre workspace to provide minimum 792sqm GIFA accessible workspace - Create 62 city centre jobs and space for 10-30 businesses - Modernise and/or replace existing workspace to provide minimum 622sqm GIFA office space - Minimum 278sqm new accessible office space - 75 jobs and space for circa 30 businesses - Inclusive space for creative industries and entrepreneurs 	<p>Site 1 - 1-3 George Street:</p> <ul style="list-style-type: none"> - Consultant team appointed including project management, design team, commercial agents - Options appraisal and business case agreed - Planning consent - Full Council approval - Build Contract tendered and awarded - Operator partner appointed - Start on Site. <p>Site 2 – Cave Street:</p> <ul style="list-style-type: none"> - Consultant team appointed including project management, design team, commercial agents - Options appraisal and business case agreed - Operator partner appointed - Council match funding approved 	<p>Site 1 - 1-3 George Street:</p> <ul style="list-style-type: none"> - Consultant team appointed including project management, design team, commercial agents. - Options appraisal complete - Commercial agents appointed - Detailed design complete - Planning application approved - Funding approved for construction by Council - Operator Procurement agreed subject to agreement on Lease - Enabling works complete - Main building works commenced on site <p>Site 2 - Cave Street:</p> <ul style="list-style-type: none"> - Consultant team appointed including project management, design team, - Preferred Operator partner selected - Stage 1 report including commercial agency advice and outline business case agreed - Decision granted to proceed to stage 2 - Outline proposals show scope to provide a minimum development of GIFA 1,845sqm an increase in proposed area of 944sqm above the funding agreement.
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LGF3	Connected and Autonomous Vehicles at Culham Phase 2 UKAEA / RACE	To host a growing community of those developing CAV vehicles and associated products and services	Provide an urban test bed for the testing of CAV and ancillaries. Provide specialist test and evaluation equipment and services Host a growing number of companies active in the sector. 48 new jobs	Construction of a new storage facility that could act as a terminus for a CAV based mobility offering Install street furniture that can interface with the dedicated DSRC and 4G networks. Enable autonomous mobility through demonstrating movement of people/goods around the Culham site. Work with Millbrook Proving Ground to extend CAV testing offer Tenants in place in Pit Lane Units/Short term users of facility for two out of four units. 41.5 new jobs (cumulative)	Detailed design work for the proposed Aganto style building continues and a planning application on this is scheduled for submission in April 2021. With completion of the required infrastructure we are now able to commence procurement of the traffic lights. Connected, programmable, road signs have also been identified. We continue to follow the market. We continue to collaborate with Millbrook on marketing out combined capabilities. We hosed our first commercial user in March 2021 and received very positive feedback. The work done by this company was included in a video case study that will be launched by Zenzic at a forthcoming workshop. We have just begun tentative discussion that could lead to another two units being let. The 0.5fte UKAEA post to support CAV testing was advertised and the successful candidate will commence their new role shortly.
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

LGF3	<p>Oxford Brookes Enterprise Centre</p> <p>Oxford Brookes University</p>	<p>Contribute to the post-Covid economic recovery plan by providing premises, facilities and support for start-ups and early-stage companies in sectors with high growth potential to support recovery and drive economic growth. Develop an enterprise community co-located with the University with opportunities for collaborative research, support for university spinouts, and student engagement with enterprise.</p>	<p>Refurbish 999m2, of which 444m2 will be office space and 425m2 laboratory space providing accommodation for approximately 25 start-ups and early-stage companies.</p> <p>Commence design and construction works early 2021 for completion by 5 Nov 2021 and operational launch by 1 Jan 2022.</p> <p>Targeted outputs are the creation of 17 start-up companies and 74 additional jobs by 31 Mar 2025.</p> <p>Targeted outcomes include the development of a vibrant enterprise cluster supporting high growth potential start-ups and early-stage companies in Oxfordshire which leverages the collaborative potential of colocation with the university</p>	<p>2020-21</p> <p>Obtain approval for project and match funding from University Governors. Execute Funding Agreement. Appoint contractors. Commence design and construction works. Satisfy preconditions in the Funding Agreement Provide State Aid opinion for post-Brexit context</p> <p>2021-22</p> <p>Refurbish existing office building (former International Centre) for use as an Enterprise Centre with flexible space for approx. 60 tenant workers in private offices, fixed desk co-working space and shared desk co-working space with additional meetings rooms and social space. Refurbish and re-equip existing laboratories and associated office space in Tonge Building adjacent to the above as complementary Bio-Innovation Hub providing approx. 30 bench spaces and 20 office workstations.</p>	<p>Approval obtained from University Governors, November 2020</p> <p>Funding Agreement executed January 2021</p> <p>Contractor for work in Tonge Building appointed January 2021. Contractor for work in former International Centre appointed February 2021.</p> <p>Construction works in Tonge building commenced March 2021 and RIBA Design Stage 3 for the former International Centre was signed off March 2021.</p> <p>Documentation in satisfaction of the Funding Agreement pre-conditions was submitted March 2021.</p> <p>State Aid opinion modified for post-Brexit context (“Subsidy Control”) was submitted March 2021.</p> <p>Enterprise Centre Project Supervisory Panel (Capital Works) constituted January 2021</p> <p>Enterprise Centre Steering Group (Operations) constituted March 2021</p>
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

Connectivity

Funding Stream	Project title, lead partner, project manager	Impact	High level - Plan incl milestones - Outputs / Outcomes	2020-21 Milestones Outputs Outcomes	Achievements to March 2021 Comments	RAG
CITY DEAL	Access to enterprise zone – Relief to Rowstock roundabout Oxfordshire County Council	Improve access to enterprise zone to make site more attractive to potential investors Will lead to improvement in jobs in the knowledge economy	Early works undertaken on available land were completed March 2015. Other required land was not successfully purchased by negotiation. Scheme being looked at alongside Steventon lights	Establish viability of scheme given difficulty of land negotiations. Complete the OAR (Options Appraisal Report) to reassess previous schemes, put forward any additional scheme options, and further consultation on options in summer 2021.	Stakeholder focus group held in December 2020. Traffic modelling of options has begun.	
CITY DEAL	Access to enterprise zone – Harwell Campus Entrance Oxfordshire County Council	Will lead to improvement in jobs in the knowledge economy.	Improve access to enterprise zone to make site more attractive to potential investors.	Open new signalised junction at Thomson Avenue, Harwell.	Substantial completion was achieved in Q1 20/21. Traffic signals commissioned in Q3 20/21. Awaiting diversion of utilities to finalise drainage. Land negotiations with Harwell Campus completed December 2020. While still awaiting utility diversions, project is substantially complete and fully operational	

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CITY DEAL	<p>Oxford Station / Botley Road Bridge Improvements</p> <p>Network Rail</p>	<p>The project will widen and deepen the highway under Botley Road bridge to improve vehicle access and safety. The project will also deliver 4metre wide foot/cycleways on each side of Botley Rd Bridge to significantly improve pedestrian and cycle access.</p>	<ul style="list-style-type: none"> - Redesign from 3 traffic lanes to 2 to complete June 2020. - Consents/TWAO completion /approval due November 2022. - Construction start Nov 2022. - Construction complete Dec 2023. 	<ul style="list-style-type: none"> - Design reviews to be carried out with Oxfordshire County highways team. - Planning pre-app for wider scheme submitted. - Funding contribution to be aligned with delivery programme. - Submission of outline business case for the Oxford Phase 2 scheme. 	<ul style="list-style-type: none"> - LEP funding contribution now aligned to delivery programme. - Form 6 drawings have been shared with Oxfordshire County for approval in March. Meeting to review scheduled in April 21 prior to signoff. - Detailed constructability and programme reviews have taken place. - Meeting held to discuss traffic management plans. - GRIP 4 (outline design) Stage gate for Oxford Phase 2 scheme has been achieved in March 2020. - Working with Oxford City and Atkins on alternative footbridge proposals. - Outline Business Case (OBC) has been formally submitted to the DfT. Some delays to decision have been experienced. Awaiting OBC decision from Treasury. - Transport and Works Act Order (TWAO) preparation is ongoing. - Stakeholder engagement is ongoing with largely positive feedback received. 	
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

<p>CITY DEAL</p>	<p>Hinksey Hill- Science transit Network – Phase 2</p> <p>Oxfordshire County Council</p>	<p>First stage of improvements to public transport links across the knowledge spine</p> <p>Will lead to improvement in jobs in the knowledge economy</p>	<p>Increase capacity at the junction and provide bus lane to improve journey times for public transport users.</p>	<p>Funding reallocated to A423 Southern Bypass Kennington bridge scheme and Oxford Flood Alleviation Scheme.</p> <p>Transport modelling work to assess an improvement scheme on the Southern bypass which could deliver intended outputs to be progressed.</p> <p>Subject to outputs of this and liaison with key stakeholders/consultation, prospect for further design work/ enabling works to come forward as part of the wider renewal scheme.</p>	<p>Ongoing liaison with colleagues delivering bridge works.</p> <p>Initial design work completed on an improvement scheme layout for the A423.</p> <p>Additional traffic modelling to be undertaken on revised proposal.</p> <p>Engagement with key stakeholders on the revised proposal to take place following completion of traffic modelling and confirmation of preferred option.</p>	
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Oxfordshire Local Enterprise Partnership Operating Plan 2020/21

<p>LGF1</p>	<p>Headington Phase 1</p> <p>Oxfordshire County Council</p>	<p>Access to Headington is a package of schemes to improve access to major employment, health and education sites in the Headington area.</p> <p>Needed to support new housing and jobs in Headington, and beyond, without attracting more traffic to the area</p>	<p>The project area includes the B4495 from Cherwell Drive/Marsh Lane to Horspath Driftway and the Eastern Bypass, as well as Old Road.</p> <p>Proposed changes include:</p> <ul style="list-style-type: none"> • Junction improvements • New cycle lanes and crossings • New pedestrian crossings • Changes to on-street parking • New bus lanes • Localised road widening <p>The implementation of changes is planned for summer 2016 to autumn 2020.</p>	<p>Completion planned for September 2020.</p> <p>12 months delay due to emergency utility works preventing access to the network. Additional delay due to redesign of retaining wall section required after observing changing ground conditions.</p> <p>Impacted by COVID-19 requirements.</p>	<p>The programme was delivered in phases: Phase 1 was Gypsy Lane junction and was completed in March 2017. Phase 2 was The Slade and was completed in October 2017. Churchill Drive junction has also been completed. Phases 3-5 Headley Way, and Old Road (Windmill Road to Girdlestone Road) completed in late 2020.</p>	
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LGF1	<p>Science Vale Cycle Routes</p> <p>Oxfordshire County Council</p>	<p>Improved cycle connectivity and facilities between the main residential and employment and Service areas.</p> <p>Supports EZ growth and new housing in the Didcot/ Science Vale area.</p>	<p>Design and Implementation of new and significantly improved cycle tracks/paths. Scope of the new programme approved in Nov 2018 consists of 6 routes:</p> <ul style="list-style-type: none"> - Route 1 - Wantage to Harwell Campus - Route 3 - Abingdon to Milton Park - Route 5 - Didcot to Harwell Campus - Route 6 - Didcot to Milton Park - Route 7A - Abingdon to Culham - Route 8 - Didcot to Culham 	<p>Completed Detailed Design of routes 3D/C, 7A and 8G1.</p> <p>Completed land negotiations/signed dedication agreement, works licences with relevant land owners (1, 3D, 7A)</p> <p>Completed construction of routes: 3B2, 3D/C, 8G, 7A.</p> <p>Completed negotiations with Taylor Wimpey and signed s278 agreement. Complete construction of 5G Wantage Road.</p>	<p>Achievements since last report:</p> <p>Route 1 - Wantage to Harwell Campus</p> <ul style="list-style-type: none"> ✓ Construction completed. ✓ Ginge Brook bridge was installed on 2 September. <p>Route 3 - Abingdon to Milton Park:</p> <ul style="list-style-type: none"> ✓ Construction completed. <p>Route 5 (G) - Didcot to Harwell Campus:</p> <ul style="list-style-type: none"> ✓ Construction substantially completed. <p>Route 7A - Abingdon to Culham:</p> <ul style="list-style-type: none"> ✓ Construction completed. <p>Route 8 (G) - Didcot to Culham:</p> <ul style="list-style-type: none"> ✓ Construction completed. <p>Construction completed on all routes with only minor snagging works remaining. Return work to finish the surface on Route 1 planned in Autumn 2021.</p>	
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LGF1	<p>Oxford A40 Science Transit Phase 2</p> <p>Oxfordshire County Council</p>	<p>Capacity improvements with the focus on improved and more reliable journey times for express bus services.</p>	<p>Construction of A40 eastbound bus lane and 850 space Park and Ride facility at Eynsham</p> <p>Park & Ride facility will provide a modern public transport interchange supported by secure car parking, cycle storage, lighting and CCTV.</p> <p>It will be serviced by dedicated access for public transport and active travel connectivity to A40 and adjacent network, including passive provision for proposed Salt Cross Garden Village.</p>	<p>Outline Business Case – Submitted Summer 2019</p> <p>Procurement route decided, Framework contractor appointed to provide fully market tested price – Design and Build procurement substantially complete</p> <p>Preliminary design completed - September 2020</p> <p>Regulation 25 response - submitted to Local Planning Authority in October 2020</p> <p>Planning consent granted at 8th March Planning Committee, subject to call-in.</p> <p>Commence detail design of Park & Ride element.</p> <p>Submission of Full Business Case to Department for Transport in May/June 2021.</p>	<p>Planning Regulation 25 response following additional information request has been progressed since late 2019 and been finalised and submitted in October 2020.</p> <p>Ongoing liaison with DfT and HIF2 delivery team and adjacent developers to understand risks and opportunities to scheme delivery and integration.</p>	
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LGF1	<p>A40 improvements</p> <p>Oxfordshire County Council</p>	<p>A40 public transport improvements</p> <p>New bus lane East Bound, improved urbanised corridor, supporting connection to new commercial and residential area.</p>	<p>Design and Implementation of new signalized access junction to Oxford North development site, provision of dedicated bus priority and significantly improved active travel provision.</p> <p>Works being undertaken along A40 between Wolvercote Roundabout and A34 Viaduct</p> <p>Design linked to that being brought forward for remaining A40 works running to west of scheme extents.</p>	<p>Preliminary design complete June 2020</p> <p>Detailed design completed August 2020 with procurement of main construction works following on.</p> <p>Enabling works package completed in February 2021</p> <p>Main Construction works commenced early March 2021</p>	<p>Developer has agreed to fund works previously de-scoped from scheme as a developer obligation. Now in contract as part of land access license to secure the funding.</p> <p>Scheme will be substantially complete and open to traffic in early 2022.</p>	
LGF1	<p>Oxford City Centre Public Transport Improvements Phase 1 (previously known as Queen Street)</p> <p>Oxfordshire County Council</p>	<p>Improvements to Oxford City Centre public transport</p> <p>Supporting new jobs in Oxford City Centre</p>	<p>Delivery of a programme of changes to improve bus flows and add bus stop capacity to cater for growth in passenger numbers including those arising from the Westgate development.</p>	<p>Completion of all construction phases.</p> <p>Mar 2020 – Construction of revised changes to George St / Worcester Street junction complete.</p>	<p>George Street/ Hythe Bridge St / Worcester Street junction construction complete.</p> <p>Traffic conditions being monitored during Covid-19 restrictions and reduced volumes of all user types to determine appropriate time for return visit to re-validate the signals and complete Road Safety Audit.</p>	

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<p>LGf1</p>	<p>Oxford City Centre Public Transport Improvements Phase 2 (previously known as Queen Street)</p> <p>Oxfordshire County Council</p>	<p>Improvements to Oxford City Centre public transport</p> <p>Supporting new jobs in Oxford City Centre</p>	<p>Delivery of a programme of changes to improve bus journey reliability and passenger experience, including stop capacity to cater for growth in passenger numbers including those arising from the Westgate development.</p>	<p>Bus stop infrastructure and associated real-time information systems improved and enhanced across the city centre impacting in the order of 200 stops.</p> <p>Bus lane enforcement systems enhanced with greater coverage enabling effective and full-time management of eight important locations</p>	<p>Delivery of programme completed.</p> <p>All projects installed and operations except 1x bus lane enforcement system which is waiting for P&R extension to be completed before it can be operational.</p>	
<p>MHCLG</p>	<p>Lodge Hill junction</p> <p>Oxfordshire County Council</p>	<p>Addition of south facing slips to the Abingdon North Junction at Lodge Hill.</p> <p>Reduction in journey times for access onto the A34 and relieve pressure on adjacent junctions and the town centre.</p> <p>Improve access for future housing growth around North Abingdon.</p>	<p>Project area includes current junction at A34/A4183 North Abingdon to complete the following proposed changes:</p> <p>Two new south-facing slips and improved junctions</p>	<p>Land purchase.</p> <p>Preliminary design completion and commencement of detailed design.</p>	<p>Online public information event held in March.</p> <p>Preparation of planning application documents underway.</p> <p>Negotiations with design and build contractor ongoing.</p>	

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LGF1	<p>Wantage Eastern Link Road</p> <p>Oxfordshire County Council</p>	<p>Delivers housing growth in Wantage and Grove whilst mitigating traffic impact on central Wantage area.</p> <p>Improves access to enterprise zones.</p>	<p>Planning consent obtained.</p> <p>Detailed design going through technical approval</p> <p>Construction start expected in early 2021</p>	<p>Establishing a procurement route to deliver the scheme.</p>	<p>Due to the developer delivery of part of this scheme and the delays due to Covid, this funding would not be spent in the timescales and is therefore reallocated.</p> <p>The project will continue with alternative funding.</p>	
LGF 1	<p>Active travel – Bicester & Witney</p> <p>Oxfordshire County Council</p>	<p>2x Pedestrian and Cycle improvements to promote Active Travel and provide better links to and from Bicester and Witney town centres respectively</p>	<p>The Bicester & Witney Active Travel projects involved an ambitious plan to design, consult and build two Active Travel projects in the four-month period December 2020 – April 2021.</p>	<p>The LEP-funded schemes are now substantially complete.</p>	<p>Although the projects are substantially complete, some S106-funded elements will be completed in the next three months.</p>	