

Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

RAG Status Key	Project outputs are completed, outcomes are still being monitored	Project is on track	Project has minor issues and/or delays	Project has significant issues and/or delays
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People

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to January 2018	Comments	RAG
<p>Skills Team generated income</p> <p>Careers & Enterprise company</p> <p>OxLEP</p>	<p>OxLEP Skills Team</p> <p>Sarah Cullimore/ Helen Haines</p>	<p>To ensure that young people are prepared for the world of work (SP 2 of Oxfordshire Skills Strategy)</p> <p>To support the government's agenda to increase the number of apprenticeships offered, and apprenticeship uptake, particularly within small to medium sized businesses (SP4)</p>		OxLEP Skills Team	<p>Employer engagement to support recruitment supply chain through better informed students</p> <p>School engagement to help young people through the transition into work via suitable training and well-informed school staff</p>	<p>1500 employer Interactions</p> <p>Recruit & match 40 EAs schools/colleges in line with CEC contract (Academic year)</p> <p>75 school activities supported</p> <p>7500 student interactions to include 5000 allocated work experience placements (Academic Year)</p> <p>100 school staff interactions</p> <p>Growth in all age Apprenticeship starts in excess of National average</p>	<p>1,203 employer interactions</p> <p>32 EAs recruited and matched</p> <p>103 school events supported/delivered</p> <p>10,350 (including 4986 allocated placements in academic year 2016/17)</p> <p>77 direct school staff interactions (additional 173 at events for school staff)</p> <p>See below.</p>		

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<p>CITY DEAL</p>	<p>Apprenticeship Programme</p> <p>525 apprenticeships for young people (16-23)</p> <p>SARAH CULLIMORE</p>	<p>Drive better employability skills in young people</p>	<p>Increase the number of apprenticeships</p>	<p>Economy and Skills team.</p> <p>Oxfordshire Skills Board</p>	<p>Delivery of skills element of the City Deal including: Supporting making sense of apprenticeships for employers.</p> <p>Delivering 'apprenticeship' events aimed at young people and parents.</p> <p>Engagement with secondary schools to increase awareness of apprenticeships.</p> <p>Co-ordinating National Apprenticeship week activity</p> <p>Additional 525 apprenticeship starts aged 16-24</p>	<p>The City Deal funding ends in March 2017 but there will be ongoing monitoring of targets</p>	<p>City Deal programme has now come to an end and all funding has been drawn down with all actions agreed delivered.</p> <p>OA has supported or run 103 school events including apprenticeship careers events, talks in assemblies and workshops.</p> <p>National Apprenticeship week is 5th-9th March 2018.</p>	<p>Latest provisional Apprenticeship figures available are up until the end of July 2017 and are rounded to the nearest 10. There were 2,300 16-24 year old Apprenticeship starts during the 2016/17 academic year (August 2016 – July 2017), compared with 2,590 during the same period the previous year (a decrease of 11.2%).</p> <p>All age apprenticeships have decreased by 6.6% over the same time period.</p> <p>A significant decrease has also been seen nationally is likely due to the fact that larger employers started paying the Apprenticeship levy in April 2017 and so some have intentionally delayed recruiting apprentices so that they can utilise their levy.</p> <p>Amber rating reflects performance against the 2012/13 base year which saw an exceptional spike in new starts, in part we believe as a consequence of the increase in University tuition charges moving to £9k.</p>	
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<p>GROWTH DEAL</p>	<p>Oxford Centre for technology and innovation Lee Jamieson</p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>'Innovative People' – higher level skills</p>	<p>City of Oxford College – Activate Learning</p>	<p>Construction of new STEM centre Construction complete and operational by January 2017</p>	<p>Increased participation and awareness of STEM Industries; Attracting 3 new STEM employers support delivery. 50 new STEM/AL apprentices supported by the project and the new BBL campus.</p>	<p>Target of 3 new STEM employers to support delivery has been exceeded (ref: Technology Faculty Employer Advisory Board). Faculty Apprenticeship numbers, specifically at the STEM Centre Site at Blackbird Leys are tracking above last year, with additional numbers in related faculty trades also up (Plumbing & Carpentry) since the centre opened. STEM Centre is now being used by other apprenticeship learners within the group to safeguard provision at our other sites in Oxfordshire. From January this includes 5 learners, increasing to 11 in Sept 2018. Full Time Engineering students increased from 52 (Sept 2017) to 60 (Sept 2018)</p>	<p>Full time Study Programme applications for majority of STEM pathways in Sept 2017 are higher than at the same point last year. Number of full time Study Programme learners participating in meaningful employer engagement and work experience is significantly higher than this time last year. Increased employer engagement (see "Achievements") included Peter Brett Associates piloting an employer-led project with GCSE English students at the Oxford Centre for Technology and Innovation. 76% of this cohort improved their grade with 62% of them achieving a 'C' – both these figures are well above average. This project will now be implemented more widely across the Faculty. Engineering-specific full-time student recruitment is tracking above last year, with c.7% more applicants. Plans are now in place to grow other STEM provision, bringing 64 Full Time ICT learners to the centre in Sept 2018, and the launch of new Level 4 courses in STEM related areas.</p>	
<p>GROWTH DEAL</p>	<p>Advanced Engineering and technical skills centre MARK LAY</p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>'Innovative People' – higher level skills</p>	<p>Abingdon & Witney College</p>	<p>Construction of new STEM centre Construction complete and operational by Jan 2018</p>	<p>Building Construction completed October 2017 Building contractor hands building over to client November 2017 Building operational January 2018</p>	<p>Building work now complete. Centre open to students in January 2018.</p>		

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GROWTH DEAL 2	Activate Learning Care Suite Laura Asbridge	Increased ability to meet health and social care training and skills demand	Innovative People' – Health and Care related skills delivery	City of Oxford College – Activate Learning	Construction of new Care Centre Construction complete and operational by January 2017	New employer shaped Care curriculum implemented. 15% Increase in CARE participation 5 new level 5 apprentices supported by the Project and AL Oxford Campuses.	New curriculum being developed for 2017/18 Nurse Cadet programme for 16-18 Increase in employer engagement Employment of new full-time staff member to run the care suite.	Home room fully resourced. New Level 5 Assistant Practitioner Apprenticeships delivered through AA.	
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Place

Funding stream (& SEP theme)	Strategic Status				Operations				
	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to January 2018	Comments	RAG
CITY DEAL	Accelerate the delivery of 7500 homes across the county GROWTH BOARD PROGRAMME MANAGER	7500 homes agreed in the existing Local plans have delivery accelerated by 2018	Commit to deliver the housing necessary to underpin the SEP	SPIP	Accelerate the delivery of agreed housing sites across the county 7500 additional homes by 2018	Accelerated housing delivery according to schedule	The SPIP Executive has committed to reviewing all agreed sites and profile delivery in the light of the final agreed City Deal. In addition, officers in districts will review any other sites that have come forward to build a revised profile.	Currently on target to exceed projections based on 2016/17 returns	

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<p>GROWTH DEAL</p>	<p>Flood Risk management upstream (Northway and Marston Flood Alleviation Scheme)</p> <p>Tina Mould</p>	<p>To reduce the risk and impact caused by excessive flooding for 108 households, 2 commercial premises and transport connections in Northway and Marston, North East Oxford.</p>		<p>Oxford City Council</p>	<ol style="list-style-type: none"> 1. Re-profile to new levels and falls to create a dual-purpose sports arena and emergency floodable area on the fields at Northway Community Centre. 2. Re-profile an area between Court Place Farm recreation field and Peasmoor Brook on its eastern boundary to create a new wetland habitat. It will be used to store flash flood water during torrential rainfall. 3. Construct new flow control structures to control water into and out of the two areas created. Including localised road and pavement level changes to direct flows away from public highways into the storage area. 4. 1.33% AEP protection to 91 residential and 2 commercial properties (insurance break point) by June 2017 5. 0.3 ha of new habitat created by June 2017 	<p>Practical Completion of Construction by end of June 2017.</p>	<p>Core activity, outputs / targets 1, 2, 3 and 4 (see opposite column) have been completed.</p> <p>The flood protection works have been completed. All three temporary flood storage areas are active. This means the risk of surface water flash flooding is significantly reduced for 110 homes in Northway and Marston.</p> <p>Wetland planting at Peasmoor Brook Storage Area and Court Place Farm Storage Area completed.</p> <p>Grass seeding at all 3 sites completed.</p> <p>Communication campaign celebrating the completion of flood protection works well received in w/c 24th July.</p> <p>Construction hoarding at all sites came down at the end of August and a community opening event was held on 13th September.</p>	<p>Remaining works include:</p> <ul style="list-style-type: none"> • Over-seeding of grass, meadow and wildflower areas. • Sand slitting of football pitch. • Final tree planting. <p>To be completed in the appropriate horticultural season.</p> <p>These works will be completed by the end of May 2018.</p> <p>Please note: meadow flower and wildflower seeded areas will establish over an 18-month period.</p>	
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<p>GROWTH DEAL</p>	<p>Oxford Flood Alleviation Scheme</p> <p>JON MANSBRIDGE</p>	<p>1) Reduce flood damages to at least 1000 homes and businesses currently at risk in Oxford</p> <p>2) Reduce flood risks to infrastructure and utilities in Oxford</p> <p>3) Safeguard Oxford's reputation as a thriving centre of commerce that is open for business</p> <p>4) Create and maintain new recreational amenities, wildlife habitat and naturalised watercourses accessible from the centre of Oxford.</p>		<p>Environment Agency</p> <p>Responsible for managing the appraisal and construction of the scheme ensuring it has passed all the necessary assurance and approval milestones.</p>	<p>Develop the Outline Business Case for approval by EA, Defra and HM Treasury</p> <p>Detailed appraisal work including:</p> <ul style="list-style-type: none"> - Public consultation - Short-listing options - Consultation on short-list expected Winter 2015 - Survey and Site investigation work - Flood modelling and assessment of 'do nothing' and 'do minimum scenarios' - Economic appraisal of preferred option - Funding negotiations with partners <p>Further refine the business case for approval by EA, Defra and HM Treasury</p> <ul style="list-style-type: none"> - Full Business Case signed off by Feb 2019 - Financing plan in place to outline how whole life costs of the project will be funded - Legal agreements for contributions in place by July 2018 - Construction Start Feb 2019 - Construction finish Dec 2021 <p>Flood risk areas reviewed and Flood Map amended</p> <ul style="list-style-type: none"> - Revised flood map to be published 2023 	<p>Pre-application Planning submission May 2017</p> <p>Outline business case approval November 2017</p> <p>Planning Application submission March 2018</p>	<p>The Outline Business Case (OBC) was approved by HM Treasury in November 2017.</p> <p>Archaeological investigations were completed on site in December 2017.</p> <p>The OFAS target position for funding is £121million. Around £65million will come from central government Flood Risk Management Grant in Aid (FCRMGIA).</p> <p>£56m of contributions have now been identified to meet the partnership funding contribution.</p> <p>This includes the contribution from Oxford City Council as a result of their successful Housing Infrastructure Fund Bid announced on 1st February 2018.</p>	<p>Status has been changed to Green.</p> <p>The funding target which enables the scheme to commence with the Compulsory Purchase Order process and submit a planning application has been met.</p> <p>The scheme continues to receive the full support of its partners and Defra. It is considered to be a key example of partnership working having secured the largest amount of partnership investment for any flood scheme.</p>	
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GROWTH DEAL	Oxford North TBC	The project aims to establish an innovation district building on close links to the universities and businesses in the city. It will become a vibrant and successful mixed-use area.	Contribute to the homes and jobs targets for Oxfordshire	TBC	Latest Figures supplied (02.17) - 90,000 sqm employment land - 500 new homes - 2,500 sqm local retail space - A hotel - Highway improvements - Cycle ways - Public open spaces	- Planning application submitted June 2017 - Planning approval Dec 2017 - Legal agreement work Dec 2017		The Project sponsor Thomas White Ltd continues to negotiate with local planning and transport authorities to unlock the scheme.	
GROWTH DEAL	Oxpens Ian Gray	Regeneration of the Oxpens area of the West end of Oxford to deliver a new sustainable community that supports the economy of Oxford	Contribute to the homes and jobs targets for Oxfordshire	Oxford City Council - Investor - Master Planner - Development provider - Planning Authority	- 500 homes - 500 student flats - 6,839 sqm Hotel - 150 beds - 8,264 sqm B1 Office - 4,160 sqm B1 R & D - 543 sqm A1-A5 uses - 1,265 jobs - 15 Apprenticeships - Local facilities - Public open space	- Go to the marketplace for a development partner	First parcel of land granted planning permission Demolition started on above parcel Brief and marketing materials for development partners now published	500-unit student accommodation has permission, planned occupation 2019	

Enterprise

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to January 2018	Comments	RAG

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<p>GROWTH DEAL</p>	<p>Growth Hub Helen Brind</p>	<p>Build on and continue to raise awareness and strengthen the range of support available from Oxfordshire Business Support (Oxfordshire's Growth Hub)</p>		<p>LEP OBS project team</p>	<p>To simplify, raise awareness and encourage greater engagement and interaction of the business support landscape via: - OBS website portal - Telephone and email triage service - Network Navigators: Part time experts who are well connected within specific sectors and tasked with welcoming, networking, creating links and referrals to individuals and organisations looking to locate business support within Oxfordshire</p> <p>ERDF Targets Start Up 51 Growth 129 (above figures only represents number of businesses receiving a minimum of 12 hours of support – other subsets apply)</p>	<p>Successful launch of ERDF £2m ELEVATE support for Start Up and Growth businesses.</p> <p>Successful launch of ELEVATE Start Up and Growth workshops.</p> <p>Successful launch of £200K ELEVATE Start Up and Growth grants.</p> <p>All grants allocated and awarded by Qtr 1 2019</p> <p>More engagement and intensive support delivered by our team of ERDF funded Network Navigators and the OxLEP Business Support Team aligned to the ERDF output criteria</p>	<p>Full team is now in place (as of 9 February).</p> <p>BEIS funding has been confirming for an additional 2 years and at previous levels of £205k per year against 5 core principles.</p> <p>43 Start-Up and Growth workshops have run to date. Workshops remain popular and are generally sold out, however actual attendance on some workshops is poor.</p> <p>Feedback from workshops remains high at 4/5 stars. To date over 270 individuals/businesses have attended an OBS workshop equating to over 1000 hours of face to face support.</p> <p>In addition, 212 businesses have received 121 support through our Network Navigator partners, equating to 636 hours of direct face to face support.</p> <p>Two competitive grant competitions have run with a total value in excess of £50k being offered to 13 businesses.</p>	<p>Activities are currently being agreed which should help to reduce and minimise non-attendance at the workshops – this is being worked through by Ellen Carey who joined the team on the 9 February as Communications and Events Executive.</p> <p>Agreement has been made to employ two new sector specific Network Navigators. One of whom will be in place for 2 days per week developing and supporting the existing NN's working alongside of Red Quadrant.</p> <p>To date grant applications for Start Ups has been rather light – greater PR is underway to encourage applications.</p> <p>Work continues on reviewing the Network Navigator contract to align better with the ERDF outputs/business requirements, however agreement has been made with the actual targets. Further work is required to amend contracts through OCC.</p> <p>Work is underway to review the existing client offer. It is likely that we will be adding new workshops and an accelerator programme.</p>	
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<p>OxLEP (via secondment agreement with County Council)</p>	<p>Inward investment enquiry handling service</p> <p>Sebastian Johnson</p>	<p>Inward investment enquiries dealt with confidentially, promptly, and professionally.</p>	<p>Marketing Oxfordshire to attract more high growth businesses</p>	<p>Invest in Oxfordshire (Oxfordshire County Council) – handle enquiries and collate response to client</p> <p>Partners (UK Trade and Investment, District Councils, Universities, Oxfordshire based sector specialists, professional service providers and commercial property agents) – to support response to enquiries</p>	<p>Managing investment pipeline and enquiry handling service to deal with potential investors</p> <p>120 enquiries per annum with improved conversion rates</p>	<p>130 enquiries per annum with improved conversion rates</p>	<p>131 inward investment enquiries from new or existing investors logged this year.</p>	<p>There are currently a healthy number of projects progressing through the pipeline with 141 live active enquiries of which 98 are potential FDI.</p>	
<p>OxLEP (via secondment agreement with County Council)</p>	<p>Account management service</p> <p>Sebastian Johnson</p>	<p>Oxfordshire companies stay and grow in the county.</p>	<p>Oxfordshire coordinated account management service to retain and grow more businesses</p>	<p>Invest in Oxfordshire (Oxfordshire County Council) – to coordinate county wide account management service</p> <p>Partners (UK Trade and Investment, District Councils, Universities, Oxfordshire based sector specialists, professional service providers and commercial property agents) – to support the delivery of county wide account management service</p>	<p>Coordinated Account Management Programme established for a specific group of companies</p> <p>80 Account Management Visits to provide support and better understand barriers to growth.</p>	<p>90 Account Management Visits to provide support and better understand barriers to growth.</p>	<p>A total of 86 account management visits in Oxfordshire recorded by OxLEP and partners to date. These have been captured through the sharing of information by EDO's supported by the Evolutive shared CRM database.</p>	<p>Developing an enhanced collaborative approach to account management across the UKTI, EDO and Network Navigator network to better align account management intelligence and follow up.</p>	

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<p>OxLEP (via secondment agreement with County Council)</p>	<p>Inward investment projects</p> <p>Sebastian Johnson</p>	<p>Specific projects designed to retain and grow more businesses.</p> <p>New companies set up in Oxfordshire and create jobs in the county.</p> <p>Oxfordshire companies stay and grow in the county.</p>	<p>Oxfordshire coordinated account management service to retain and grow more businesses</p>	<p>Invest in Oxfordshire (Oxfordshire County Council) – to manage (or contribute/support where partners lead) inward investment projects</p> <p>Partners (UK Trade and Investment, District Councils, Universities, Oxfordshire based sector specialists, professional service providers and commercial property agents) – to support the delivery on inward investment projects</p>	<p>Strong relationships with partners to support inward investment projects</p> <p>35 successes</p> <p>500 jobs created/safeguarded</p>	<p>42 successes of which 30 are FDI (and include 17 higher value foreign investments)</p> <p>600 jobs created/safeguarded</p>	<p>The OxLEP Business Investment Team have supported 42 inward investment successes to date supporting 602 jobs (28 FDI of which 10 are higher value)</p>	<p>Currently capturing data on the 90 new investments at Westgate and 30 new investments/expansions at Bicester Village.</p>	
<p>GROWING PLACES FUND (ROUND 2)</p>	<p>Mayfield Press – improvements to premises (£30,000)</p> <p>Cameron Thomson</p>	<p>Improvements to factory premises</p>	<p>Facilitating jobs growth</p>	<p>Mayfield Press – project manager</p>	<p>A package of internal improvements to factory premises</p> <p>Works allowing company to grow and recruit additional staff</p>	<p>Loan repayment against schedule</p>	<p>Loan repayments are on track</p>		
<p>GROWING PLACES FUND (ROUND 3)</p>	<p>Saietta Group Ltd (was Agility Global Ltd) (£150,000)</p> <p>Paul Preece</p>	<p>New facilities for advanced electrical motors across a wide spectrum of applications, including but not limited to, advanced electric motorcycles.</p>	<p>Supporting business growth in specialist automotive sector</p>	<p>Saietta Group Limited</p>	<p>Fit out of new production facilities at Upper Heyford</p> <p>Potentially 40 new FTE jobs in the UK.</p>	<p>Ongoing recruitment to reach jobs target</p>	<p>Agreement reached on leasing new premises and facilities at Upper Heyford completed renovation.</p> <p>£40,000 loan repayment made October 2017 as per agreed payment schedule.</p> <p>25 of 40 jobs created so far. Recruitment for further jobs is ongoing.</p>		

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CITY DEAL	<p>QUAD 1 (was the Harwell Innovation HUB)</p> <p>TIM BESTWICK</p>	Hub: focused on open innovation	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses.	STFC	<p>Start on site November 2016, practical completion October 2017</p> <p>Project programme dates revised and agreed following agreement with BIS.</p>	<p>Target for Practical Completion in October 2017.</p>	<p>The build is complete and occupiers are fitting out</p> <p>5 SME occupiers are in place with a final 2 small offices under offer to a further 2 SME occupiers</p> <p>The formal opening is being planned for summer 2018</p>		
CITY DEAL	<p>The Oxford Bio-Escalator</p> <p>PHIL CLARE</p>	Hub focused on the life sciences sector;	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:	University of Oxford	<p>The vision for the Oxford BioEscalator is</p> <ul style="list-style-type: none"> - To realise the potential of the world class medical research and clinical expertise in Oxford and the surrounding region - To develop a leading international hub for enabling early-stage medical innovation to move from the lab to the clinic. - To pioneer a new model for bioscience business growth that will reduce the risk associated with early stage firms, stimulate new funding and create resilient, sustainable companies. 	<p>Complete building works summer 2018.</p> <p>Attract innovative medical science companies as tenants, ramping up occupancy from summer 2018.</p> <p>Create an entrepreneurial community around the BioEscalator.</p>	<p>The BioEscalator is on track to be watertight and power on by the beginning of March and to be handed over to the University in the summer. The University will then set up the shared core facilities in advance of the first tenants moving in soon afterwards. A Business Manager and Lab Manager have been recruited.</p> <p>The aim is to attract high-potential, innovative medical science companies as tenants. There will be a call for applications for space shortly, so that the first tenants are identified in advance of the building being completed.</p> <p>The plan is to begin to create an entrepreneurial and collaborative community in and around the BioEscalator.</p>		

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<p>CITY DEAL</p>	<p>The Begbroke Innovation Accelerator</p> <p>PHIL CLARE</p>	<p>Hub focused on advanced engineering sectors</p>	<p>Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:</p>	<p>University of Oxford</p>	<p>The Oxford University Begbroke Science Park (BSP) has pioneered the successful integration of academic and business communities to foster knowledge and technology transfer, economic growth, and academic advancement. The Accelerator project builds on this in the advanced engineering sectors of automotive, nuclear materials, advanced materials, robotics, nano-medicine, pharmaceuticals, motorsport and supercomputing. Through the co-location of business and technology it will enhance the successful transition of ideas across the valley of death into the market place and give support for companies with training, networking and mentoring activities.</p> <p>Project programme dates revised and agreed</p>	<p>In order to encourage smaller start-ups and those in “proof of concept” stage, one of the incubator units will be adapted as a serviced shared laboratory space for multiple tenants and in operation by June 2017</p> <p>The whole building will be at steady state occupancy (allowing for movements in and out), of greater than 90% by March 2018</p>	<p>The first phase of the Begbroke Innovation Accelerator project is now complete and takes the form of an extension to the existing Centre for Innovation and Enterprise (CIE). The CIE is now more than double its original size. The 2200m2 extension brings the building up to a total of 4000m2.</p> <p>The building is now handed over and the majority of spaces are already let and occupied, with discussions well advanced over the remaining spaces.</p> <p>Formal opening took place on 17th March 2017</p>		
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<p>GROWTH DEAL</p>	<p>Centre for Applied Super conductivity</p> <p>COLIN JOHNSTON</p>	<p>Support the cluster of applied superconductivity industry in Oxfordshire with S&T support and new longer-term developments in new materials and deeper understanding of how superconductors behave in real environments</p>		<p>University of Oxford</p>	<p>Establish an Industrial advisory board (IAB). Refurbish and equip a materials discovery laboratory and a materials testing laboratory for superconductors Develop a core research portfolio Establish industrial open access to facilities.</p> <p>23 jobs by March 2021</p>	<p>Complete very high current testing facility – 01/06/17</p> <p>Start development of NV imaging tool – 01/10/17</p> <p>Further new research students recruited – 01/09/17</p> <p>Continue to develop project proposals with the aim of submitting at least two by 31/03/18</p>	<p>CfAS officially opened 27th February 2017 by Nigel Tipple</p> <p>Full complement of research staff and technicians, including one apprentice in place with a number of graduate students and undergraduate (Part II) researcher in place. There are 6 academics, 4 post-doctoral researchers, 7 (+2 new) researchers and 7 support staff associated with CfAS</p> <p>First geared research proposal awarded by EPSRC for research in to bulk superconducting MgB2 magnets for biomedical applications but yet to start</p> <p>4 IAB meetings held together with numerous 1:1 CfAS-Industry meetings.</p> <p>Invest in Oxfordshire briefed on CfAS and the wider engagement of the Department of Materials with industry.</p> <p>CfAS web site established and operating. Strong presence at the Applied Superconductivity Conference</p> <p>MgB2 project awarded funded by EPSRC. PDRA recruited and will start 01/02/18</p> <p>2 new D. Phil. graduate students started 01/10/17 researching radiation effects/damage in superconductors and superconducting joints.</p>		
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<p>Enterprise Zone 1</p>	<p>Enterprise Zone 1 CHRIS HALE</p>	<p>Implementation Plan written & approved by SOVWHDC. To be presented to the LEP Board on 7th March 2017 to seek approval for submission to DCLG.</p>	<p>Councils are permitted to retain 100% of the increase in business rates for 25 years from 1st April 2013, provided that such sums are directed towards the development of the enterprise zone and thereafter towards the LEPs other identified growth priorities.</p>	<p>South and Vale Councils</p>	<p>Delivery of the themes & actions by the timeframes given in the Implementation Plan.</p>	<p>See implementation Plan 2017/18</p>	<p>Governance structure established. First Quarter 2017 EZ Governance Board meeting held</p> <p>Start reporting Business Rate Retention rather than Growth</p> <p>DCLG Quarterly Report submitted</p> <p>The business rate discount form & guidance information went live on www.sciencevale.com allowing all applications for relief to be managed online from this date</p> <p>Start manual reporting on EZ2 performance</p> <p>Methodology for handling companies incorrectly in receipt of BRR finalised</p> <p>Establish a robust basis & methodology for forecasting business rate growth for EZ2</p> <p>Second Quarter 2017 EZ Governance Board meeting held</p> <p>Support to the LEP to present the case to DCLG to harmonise the end of relief dates for EZ1 & EZ2</p> <p>Third Quarter 2017 EZ Governance Board meeting held</p> <p>South East EZ Network meeting at Alconbury Weald Enterprise Zone. Next meeting to be hosted by Aylesbury Vale EZ late April/early May 2018</p>	<p>26/06/2017</p> <p>From 19/07/2017</p> <p>27/07/2017</p> <p>28/07/2017</p> <p>29/08/2017</p> <p>29/08/2017</p> <p>Letter received by OxLEP from DCLG on 11/09/2017 communicated to SOVWH 13/09 offering a grant of £60k subject to match funding. Actions: EZ team to prepare & publish a tender, brief potential suppliers, receive & consider bids, award contract</p> <p>09/10/2017</p> <p>Ongoing</p> <p>22/01/2018</p> <p>30/01/2018</p>	
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Enterprise Zone 2	Enterprise Zone 2 CHRIS HALE	Implementation Plan written & approved by SOVWHDC. To be presented to the LEP Board on 7 th March 2017 to seek approval for submission to DCLG.	Councils are permitted to retain 100% of the increase in business rates for 25 years from 1 st April 2016, provided that such sums are directed towards the development of the enterprise zone and thereafter towards the LEPs other identified growth priorities.	South and Vale Councils	Delivery of the themes & actions by the timeframes given in the Implementation Plan.	See implementation Plan 2017/18	As above	As above	
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<p>Enterprise Zones</p> <p>Science Vale UK marketing</p>	<p>Science Vale UK marketing</p> <p>Joy Kellaway</p>	<p>Science Vale UK & the Enterprise Zones Marketing Plan 2017/2018 written and approved by SOVWHDC. To be presented to the LEP Board on 20th June 2017 to seek approval for submission to DCLG</p>	<p>To assist in achieving the retained business rate growth targets.</p>	<p>South and Vale Councils</p>	<p>Delivery of the marketing objectives stated in the Marketing Plan by execution of the Strategic Action Plan activities according to the planned activity schedule within the budget.</p>	<p>See Marketing Plan</p>	<p>www.sciencevale.com launched</p> <p>Science Vale Marketing Plan drafted & presented to LEP Board</p> <p>Science Vale Marketing Plan finalised. Briefings scheduled to gain approvals</p> <p>Science Vale Marketing Plan submitted to DCLG</p> <p>Science Vale awareness campaign conceived, created & run. Initial assessment of contribution carried out.</p> <p>Science Vale awareness campaign conceived, created & run. Final assessment of contribution carried out.</p> <p>First series of Hero film interviews with Science Vale UK businesses carried out in October and November.</p> <p>Monthly Science Vale UK newsletter launched Second Science Vale UK newsletter published Third Science Vale UK newsletter launched</p>	<p>26/05/2017</p> <p>20/06/2017</p> <p>30/06/2017</p> <p>05/07/2017</p> <p>Travel point advertising using the 'BE IN SCIENCE VALE UK' campaign targeting rail travelers between 9th and 22nd October to coincide with the London MIPIM show. Initial statistics on the success of the campaign show click throughs onto www.sciencevale.com increased from 500/month to >500 in a week with peak interest during the morning & evening commuting periods</p> <p>Advertising on stations, social media and mobile web generated over 11,500 hits during the month on www.sciencevale.com of which 8,700 were new users indicating the campaign creative was strong and converted into clicks. 2 enquiries were generated – for homes and a business startup.</p> <p>The film using the 'BE IIN SCIENCE VALE UK' messaging will be launched on www.sciencevale.com in February 18.</p> <p>31/08/2017</p> <p>06/10/17</p> <p>14/12/17</p>	
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<p>LGF3</p>	<p>Disruptive Innovation for Space Centre (DISC)</p> <p>Catherine Hamelin</p>	<p>To set up and equip phase 2 of the Disruptive Innovation for Space Centre on Harwell campus for Oxfordshire businesses to use for product prototyping and testing to create innovative products</p>	<p>Will add to innovation in the space sector and additional jobs in Oxfordshire</p>	<p>Satellite Applications Catapult</p>	<p>Open DISC September 2018</p> <p>11 jobs created by September 2020</p> <p>Engage with minimum 20 SMEs by March 2020</p> <p>176 supported jobs by March 2024</p>	<p>Sign legal agreement</p> <p>Amend legal agreement assuming change request is approved</p> <p>Secure the lease for the facility assuming the change request is approved</p> <p>Procure £300k capability</p>	<p>Legal agreement signed</p> <p>Change request submitted (the change is from build of facility to lease of facility)</p> <p>Industry engaged and board approval for £700k spend on equipment</p>	<p>Amber status due to change request and contract renegotiation - On further investigation it was deemed a more economical use of grant funding to secure a lease for the facility on Harwell campus as an operational cost covered by anticipated DISC revenues than to build a facility that would not meet the long-term needs of DISC. This enables the grant to be used to build a greater capability to be used by SMEs.</p>	
<p>EUROPEAN REGIONAL DEVELOPMENT FUND (ERDF)</p>	<p>Innovation Support for Business (ISfB) Phase 2</p> <p>SIMONE HARTLESS</p>	<p>The successful delivery of the ERDF Priority Axis 1 Research and Innovation Grant Funding Agreement.</p>	<p>Will support the creation of jobs.</p>	<p>OxLEP Business as Lead Delivery Partner with Oxfordshire County Council (OCC) as the Accountable Body. Other Delivery Partners are Cherwell DC, Oxford CC, Oxford University NHS Foundation Hospitals Trust and the University of Oxford.</p>	<p>Support SMEs to innovate, support the development of the innovation ecosystem and improve business access to research institutions.</p> <p>C01 - Number of enterprises receiving support: 110 C02 - Number of enterprises receiving grants: 14 C26 - Number of enterprises cooperating with research institutions: 58 C28 - Number of enterprises supported to introduce new to the market products: 9 P02 - Public or commercial buildings built or renovated: 368 m²</p>	<p>Signature of the Grant Funding Agreement (GFA) by OCC.</p> <p>All Delivery Partners to have signed the ISfB Collaboration Agreement.</p> <p>Recruitment of OxLEP ISfB staff.</p> <p>Procurement of ISfB Marketing Support.</p> <p>Procurement of Innovation Support Products support.</p> <p>Preparation for the official launch of the ISfB programme in early 2018-19.</p>	<p>In December 2017 Department of Communities and Local Government (DCLG) issued the GFA which is scheduled to be signed in February 2018.</p> <p>In October 2017 Karen Brar (Surdhar) was successfully recruited to the ISfB Innovation Advisor role and has started to sign up clients to the programme.</p> <p>Preferred suppliers for the delivery of ISfB marketing support have been selected and will be contracted once the GFA has been signed.</p>	<p>OxLEP and Delivery Partners have been working on the ISfB proposal since September 2015. DCLG approved the programme with a start date of April 2017 though programme activity has been constrained by lack of a GFA to date. Programme delivery will therefore be truncated from a 3-year programme to a 2 year programme ending in March 2020.</p>	

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Connectivity

Funding stream	Strategic Status				Operations				
	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to January 2018	Comments	RAG
GROWING PLACES FUND (ROUND 1)	Milton Park Employment Access Link Back Hill Lane tunnel and new junction and link road to the south of the A4130 Richard May	To build a new junction serving employment land to the south of the A4130 to link with improvements to Backhill Tunnel improving accessibility for pedestrians and cyclists	Will lead to improvement in jobs by making the site more attractive to investors	Mays Property	To improve accessibility to Milton Park and to open up new development land Delivery of project to time and budget	TBC	Funding agreement in progress. Some early preparation works have been completed.	The funding agreement and works were delayed meaning that there was a gap between the completion of the works by OCC to reopen Backhill tunnel and the completion of the junction works by Mays to complete the overall scheme. All parties worked together to resolve this issue leading to OCC taking on the works to complete the crossing and pedestrian/cycle path to the north of the A4130 to allow the tunnel to be safely opened to improve connectivity for pedestrians and cyclists. See OCC line below for updates.	
GROWING PLACES FUND (ROUND 1)	Milton Park Employment Access Link Back Hill Lane tunnel and new junction and link road to the south of the A4130 Hugo Terry	To carry out improvements to Backhill Tunnel improving accessibility for pedestrians and cyclists	Will lead to improvement in jobs by making the area more attractive to investors	Oxfordshire County Council	To improve accessibility to Milton Park and to open up new development land Delivery of project to time and budget	Construction Complete: September 2017 (main works) Additional footway and new toucan crossing to open November 2017 and April 2019 respectively.	Main works complete, plus additional footway works. Consultation complete for toucan crossing.	Toucan crossing is final part of additional scope transferred from developer's proposals.	

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<p>GROWING PLACES FUND (ROUND 1)</p>	<p>SVUK EZ Broadband (£2,045,000)</p> <p>Craig Bower</p>	<p>To install super-fast broadband to the SVUK EZ</p>	<p>Will lead to improvement in jobs by making the EZ more attractive to investors</p>	<p>Oxfordshire County Council programme manager, working with BT</p>	<p>High speed broadband to SVUK and wider residential and business community</p> <p>High speed broadband to SVUK and wider residential and business community</p> <p>The majority of the work was completed in 2016/17</p>	<p>Remaining work at Harwell to be completed by June 2018.</p>	<p>Milton Park work complete. Event held at park to celebrate completion. Event attended by Matthew Hancock MP (Minister of State for Digital at time of event, now Secretary of State - DCMS).</p>	<p>Works for premises that are currently occupied are due to complete at Harwell by June 2018.</p>	
<p>GROWING PLACES FUND (ROUND 2)</p>	<p>Enterprise Zone Sustainable Transport Project - cycle ways (£461,500)</p> <p>Aron Wisdom</p>	<p>To build a new cycle route improving accessibility to the SVUK EZ</p>	<p>Will make the site more attractive to investors and their employees</p>	<p>Oxfordshire County Council – programme manager</p>	<p>Planning design and construction of cycle routes</p> <p>Delivery of project to time and budget.</p> <p>Planned completion March 2016</p>	<p>Project close down</p>	<p>Project now complete</p>	<p>Small amount of funding remains. OCC to discuss with LEP how best deliver further improvements</p>	
<p>GROWING PLACES FUND (ROUND 2)</p>	<p>Didcot Science Bridge (£100,000)</p> <p>Aron Wisdom</p>	<p>Feasibility work for new access bridge to serve Didcot Power station site</p>	<p>Will enable redevelopment and make the site more attractive for investors and employers</p>	<p>Oxfordshire County Council – Highway Authority</p>	<p>Design and cost study</p> <p>Report stating preferred option/s with identifying cost estimates, program and risks.</p>	<p>Subject to funding approval, continue with design and commence development of a Strategic Outline Business Case (WebTAG)</p>	<p>Stage 1 Options Assessment Report complete. Stage 2 to proceed in 2018/19.</p> <p>Slight design changes to bridge design in response to electrification and requirements of Network Rail. Working with developers either side to achieve optimum design for all parties.</p>	<p>Announcement regarding HIF delayed until March 2018. This has delayed the development of the Strategic Outline Business Case</p>	

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<p>CITY DEAL</p>	<p>Access to enterprise zone Hugo Terry</p>	<p>Improve access to enterprise zone to make site more attractive to potential investors</p>	<p>Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors</p>	<p>Oxfordshire County Council</p>	<p>Harwell Link Road: Finalising land acquisition and design in preparation for construction.</p> <p>Hagbourne Hill: Works to increase capacity</p> <p>Featherbed Lane: Detailed design and land acquisition in progress. Early works undertaken on available land and were completed March 2015.</p> <p>Harwell Campus: Land has been gifted by the affected landowner in acknowledgment of the infrastructure improvement they will receive. The design has developed and indicated that further land is required from adjacent landowner's negotiations are underway and CPO is proposed to run in parallel</p>	<p>Harwell Link Road: Construction Completion due - 01/03/2018</p> <p>Hagbourne Hill: Construction complete 23/8/16</p> <p>Featherbed Lane: Construction starting- 05/09/2018 Construction Completion due - 19/11/2019</p> <p>Harwell Oxford Campus: None.</p>	<p>Harwell Link Road: Works substantially complete. Currently organising opening.</p> <p>Featherbed Lane: Detailed Design complete. Land acquisition remains the significant obstacle to delivery of this project.</p> <p>Harwell Oxford Campus: Preliminary design progressing on schedule.</p>	<p>Harwell Link Road: Green RAG.</p> <p>Featherbed Lane: Evidence preparation is underway for Compulsory Purchase. Amber RAG due to delay in land purchase.</p> <p>Harwell Oxford Campus: Green RAG.</p>	
<p>CITY DEAL</p>	<p>Improvements to Northern Gateway Hugo Terry</p>	<p>To relieve congestion and deliver growth to a key growth area</p>	<p>Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors</p>	<p>Oxfordshire County Council</p>	<p>Cotteslowe and Wolvercote: Increasing capacity at roundabouts on A40.</p> <p>Loop Fm Link Rd: Feasibility stage reviewing iterations of preferred alignment to maximise BCR.</p> <p>Planned completion Autumn 2019</p>	<p>Cotteslowe and Wolvercote: Construction Complete: 14 November 2016</p> <p>Loop Fm Link Rd: Complete Prelim Design 01/08/17</p>	<p>Cotteslowe and Wolvercote: Works complete and final road safety audit complete.</p> <p>Loop Fm Link Rd: Preliminary Design is substantially complete.</p>	<p>Cotteslowe and Wolvercote: None.</p> <p>Loop Fm Link Rd: None.</p>	

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<p>CITY DEAL</p>	<p>Hinksey Hill- Science transit</p> <p>Hugo Terry</p>	<p>First stage of improvements to transport links across the knowledge spine</p>	<p>Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors</p>	<p>Oxfordshire County Council</p>	<p>Phase 1, Hinksey Hill complete and working well</p> <p>Phase 2, Hinksey Hill: Increase capacity at the junction and provide bus lane to improve journey times for public transport users.</p>	<p>Phase 1, Hinksey Hill complete and working well</p> <p>Phase 2, Hinksey Hill: Modelling is being reassessed to fully understand impact on the junction from completed projects nearby such as Phase 1. Preliminary Design scheduled for completion in September 2018.</p>	<p>Phase 2, Hinksey Hill: Modelling progressing.</p>	<p>Phase 2, Hinksey Hill: None</p>	
<p>GROWTH DEAL</p>	<p>Headington Phase 1</p> <p>Hugo Terry</p>	<p>Access to Headington is a package of schemes to improve access to major employment, health and education sites in the Headington area.</p>	<p>Needed to support new housing and jobs in Headington, and beyond, without attracting more traffic to the area.</p>	<p>Oxfordshire County Council</p>	<p>The project area includes the B4495 from Cherwell Drive/Marsh Lane to Horspath Driftway and the Eastern Bypass, as well as Old Road.</p> <p>Proposed changes include:</p> <ul style="list-style-type: none"> • Junction improvements • New cycle lanes and crossings • New pedestrian crossings • Changes to on-street parking • New bus lanes • Localised road widening <p>The implementation of changes is planned for summer 2016 to autumn 2018.</p>	<p>Construction complete: 30 November 2018</p>	<p>The programme is being delivered in stages. Stage 1 was Gypsy Lane junction and was completed in March 2017. Stage 2 on The Slade commenced in April 2017 and completed in October 2017.</p> <p>Stage 3 is the length of Headley Way and Cherwell Drive. This stage is perhaps the most critical and sensitive given its proximity to the JR hospital. It was originally planned to start Summer 17 but has now been deferred to March 18 due to the Westgate embargo and a review of costs and scope. This delay has allowed for even better engagement with stakeholders, with a series of additional presentations planned with the JR in particular.</p>	<p>Stage 2 to complete in October 17. Stage 3 in November 18.</p>	

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<p>GROWTH DEAL</p>	<p>Science Vale Cycle Route Hugo Terry</p>	<p>Improved cycle connectivity and facilities between the main residential and employment and Service areas.</p>	<p>Supports EZ growth and new housing in the Didcot/Science Vale area.</p>	<p>Oxfordshire County Council</p>	<p>Design and Implementation of new and significantly improved cycle tracks/paths Initial phase of implementation to start Autumn 2015.</p>	<p>Start construction 01/10/2017 Construction of all routes complete: 31/3/2019</p>	<p>Design continues on all routes with focus on enabling works (utility diversions) for links that don't require land acquisition Vegetation clearance to be completed in November 2017. Commence delivery of route 6A in January 2018.</p>	<p>Land issues are delaying progress on several routes however those routes which can be accelerated have been, and where appropriate alternative routes have been proposed to avoid complex barriers.</p>	
<p>GROWTH DEAL</p>	<p>Oxford Science Transit Phase 2 Hugo Terry</p>	<p>Capacity improvements with the focus on improved and more reliable journey times for express bus services through the junction.</p>	<p>Key element of the Science Transit programme.</p>	<p>Oxfordshire County Council</p>	<p>Feasibility and preliminary design to firm up scheme scope, design and costs, planning application (if required), detailed design then construction/ implementation Feasibility designs and cost estimate finalised and public consultation starts (Dec 16) Prelim design (Feb-Apr 17) Detailed design (Jul 17-May 18) Submit full Business Case and Approval Application to DfT (May 18) Construction (Sep 18 - Sept 20)</p>	<p>Detailed Design Start: July 2017 Construction Start: September 2018 Construction Complete: September 2020</p>	<p>Preliminary design is progressing including bridge assessments, along with preparation for planning applications. Surveys are currently underway along the length of the A40 to inform the design and construction. The Park and Ride site design continues. The programme has been rationalised to identify opportunities to work in parallel and accelerate delivery.</p>	<p>Early contractor involvement is currently identifying improvements to the works programme to reduce the timescales for construction.</p>	

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GROWTH DEAL	Didcot Station Car Park Joanna Milton	Enabling the development potential of Harwell, Milton Park and Didcot to be realised through enhanced transport connectivity and capacity with circa 900 jobs accommodated;		Great Western Railway (GWR)	Delivery of a new Multi Storey Car Park at Didcot Parkway Station, including improved links between the Foxhall Road site and the station entrance New Multi-Storey Car Park operational July 18.	Temporary Foxhall Road Car Park opened 18 th Sept - Complete Superstructure commences: 20 th Dec 17 - complete Multi-Storey Car Park fit out commences: 14 th Feb 18 Multi-storey Car Park Operational: 24 st Aug 18 Project completion: 31 st October 18.	Site Set-Up complete Piling works complete 2 stairwell cores completed to full height Steelwork progressing	Amber RAG to reflect: Project completion is on schedule but date for MSCP bringing into use has slipped due to external project dependencies including Network Rail construction methodology approval. NR footbridge programme has slipped and is still under review by NR contractor.	
GROWTH DEAL	Queen Street Hugo Terry	Improvements to Oxford City Centre public transport including the possible closure of Queen Street	Supporting new jobs in Oxford City Centre	Oxfordshire County Council	Delivery of a programme of changes to improve bus flows and add bus stop capacity to cater for growth in passenger numbers including those arising from the Westgate development.	TBC	First projects installation and remedial works completed before the Westgate Embargo (23/10/17). Further interventions will be completed by March 2018.		

Strategy

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to January 2018	Comments	RAG status
LEP Core Funding	Strategic Economic Plan (SEP) Dawn Pettis	Set out an economic route map that supports our vision for economic growth up to 2020		OxLEP	Deliver a number of actions under each of the programme areas of - People - Place - Enterprise - Connectivity	Year-end review completed by March 2018	SEP launched on 17 March 2017	A high-level review will feed into the emerging Local Industrial Strategy	

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LEP Core Funding	Strategic Environmental Economic Investment Plan (SEEIP) and Environment & sustainability Sub Group Dawn Pettis	Strategic Leadership for Oxfordshire's environment and natural capital assets			TBC by Sub Group	TBC	The sub group has met four times and is developing its Delivery Plan Work is in progress around governance of the sub groups	This sub group is under review and will focus on Clean Growth in line with the Industrial Strategy and Clean Growth Plan	
LEP Core Funding	Creative, Cultural, Heritage & Tourism Investment Plan and Visitor Economy Sub Group Dawn Pettis	Strategic Leadership for Oxfordshire's visitor economy sector			Develop agreed Delivery Plan focussing on three key areas: 1. A Business Visitor Event location 2. Enhancing the visitor experience 3. An EZ for the Oxford-Blenheim Palace-Bicester Village triangle	1. Agreed Delivery Plan published	Work is in progress around governance of the sub groups		
BEIS	Energy Strategy Dawn Pettis	A locally informed Oxfordshire Energy Strategy by 31 May 2018	The transition to a low carbon and renewable energy future is a key priority and activity in the SEP and the SEEIP. New technologies will increase the number of green jobs	OxLEP is lead with input from a Task and Finish Steering Group	An Oxfordshire Energy Strategy to include a route map of potential projects	First draft of the Energy Strategy to be completed by 31 March 2018	Peter Brett Associates have been appointed to prepare the Energy Strategy		

ESIF

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to January 2018	Comments	RAG status
ESIF	ERDF Dawn Pettis	€9.9m allocation for Oxfordshire is spent by 2020	754 businesses supported	DCLG is Managing Authority – decision-making	754 businesses supported	250 businesses supported	The two final project calls are now closed – support for social enterprise and support for access to finance	Remaining £1.4m ERDF – project calls for A2F and social enterprise support were launched on 30 June	

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ESIF	ESF Dawn Pettis	€9.4m allocation for Oxfordshire is spent by 2020	1,000 people into training or work	DWP is Managing Authority – decision making	1,000 people into training or work	333 people into training or work	The three final project calls are now closed.	Project calls for social inclusion, skills and business capacity were published in the summer	
ESIF	EAFRD Dawn Pettis	€3.4m allocation for Oxfordshire is spent by 2020		DEFRA is Managing Authority – decision-making		20 rural businesses submit EOIs to DEFRA for business development, food and tourism capital projects	EAFRD workshop held in February.	<p>The number of projects submitting EoIs have increased substantially.</p> <p>RPA have now extended the deadline for EoIs to 31 May 2018</p> <p>Grants for rural tourism infrastructure can now reach up to £1m</p> <p>We continue to promote the fund</p>	